



**COUNCIL AGENDA – 05 – 2020 MUNICIPALITY OF HURON EAST
to be held on
TUESDAY, MARCH 3rd, 2020 – 7:00 p.m.
HURON EAST COUNCIL CHAMBERS**

1. **CALL TO ORDER & MAYOR'S REMARKS**
2. **CONFIRMATION OF THE AGENDA**
3. **DISCLOSURE OF PECUNIARY INTEREST**
4. **MINUTES OF PREVIOUS MEETING**
 - 4.05.1 Regular Meeting – February 18th, 2020 (encl.) (Pages 3-10)
5. **PUBLIC MEETINGS/HEARINGS AND DELEGATIONS**
 - 5.05.1 7:00 p.m. – Brian Barnim – Robert Street Construction (encl.) (Pages 11-19)
6. **ACCOUNTS PAYABLE**
7. **REPORTS & RECOMMENDATIONS OF MUNICIPAL OFFICERS**
 - 7.05.1 Finance Manager-Treasurer/Deputy Clerk – 2020 Budget – 2nd Draft (encl.) (Pages 20-66)
8. **CORRESPONDENCE**
 - 8.05.1. County of Huron – extending an invitation to all Huron County member municipalities to participate in an External Service Review. (encl.) (Pages 67-79)
 - 8.05.2. Seaforth Men's Slo-Pitch League – advising of a Co-ed Knock Off The Rust Tournament being held at the at the Seaforth Lions Park, Optimist Park, Winthrop Park and Walton Park on May 1st, 2nd and 3rd, 2020. (encl.) (Pages 80-81)
9. **UNFINISHED BUSINESS**
 - 9.05.1 Strategic Planning
 - 9.05.2 Huron & Area Search and Rescue
10. **MUNICIPAL DRAINS**
11. **PLANNING**
12. **COUNCIL REPORTS**
 - 12.05.1 Council Member Reports
 - County Council Report
 - Other Boards/Committees or Meetings/Seminars
 - 12.05.2 Requests by Members

- 12.05.3 Notice of Motions
- 12.05.4 Announcements
- 13. **INFORMATION ITEMS**
 - 13.05.1 Council Expenses – January 2020 (encl.) (Page 82)
 - 13.05.2 Bluewater Recycling Association – Board of Directors Meeting Highlights – February 20th, 2020. (encl.) (Pages 83-85)
 - 13.05.3 Huron East Heritage Advisory Committee – copy of meeting minutes – September 30th, 2019 and February 12th, 2020. (encl.) (Pages 86-92)
 - 13.05.4 2019 Council Statement of Remuneration and Expenses (encl.) (Page 93)
 - 13.05.5 Huron East – Community Safety and Well-Being Plan survey. (encl.) (Page 94)
 - 13.05.6 ABCA/MVCA – Conservation Authorities Consultation survey. (encl.) (Pages 95-96)
- 14. **OTHER BUSINESS**
 - 14.05.1 Agenda Item 5.05.1 – Brian Barnum – Delegation Request
- 15. **BY-LAWS**
- 16. **CLOSED SESSION AND REPORTING OUT (Section 239 of the *Municipal Act, 2001*)**
- 17. **CONFIRMATORY BY-LAW**
 - 17.05.1 By-Law 10-2020 – Confirm Council Proceedings (encl.) (Page 97)
- 18. **ADJOURNMENT**

**MUNICIPALITY OF HURON EAST COUNCIL MEETING MINUTES
HELD IN THE COUNCIL CHAMBERS, SEAFORTH, ONTARIO
TUESDAY, FEBRUARY 18th, 2020 – 7:00 P.M.**

Members Present: Mayor Bernie MacLellan, Deputy Mayor Robert Fisher, Councillors Zoey Onn, John Lowe, Alvin McLellan, Dianne Diehl, Brenda Dalton, Gloria Wilbee, Ray Chartrand, Larry McGrath and Joe Steffler

Members Absent: nil

Staff Present: CAO/Clerk, Brad Knight
Finance Manager-Treasurer/Deputy Clerk, Paula Michiels
Economic Development Officer, Jan Hawley

Others Present: Shawn Loughlin, Editor, The Citizen

Laura Simpson, Huron County Planner, attended concerning the proposed Minor Variance Application MV01-2020 on 47 West Street, Plan 400, Lot 72, Block E, Seaforth Ward (Item 6.04.1)

David Raithby, Ontario Land Surveyor, NA Geomatics, surveyor for the applicant of the proposed Minor Variance Application MV01-2020. (Item 6.04.1)

Marilyn MacKenzie, Clayton Monk, Ken McGrath and Waneeta McGrath, neighbouring property owners attended the public hearing for Minor Variance Application MV01-2020. (Item 6.04.1)

CALL TO ORDER & MAYOR’S REMARKS

Mayor Bernie MacLellan called the meeting to order at 7:00 p.m.

CONFIRMATION OF THE AGENDA

Moved by Alvin McLellan and seconded by Brenda Dalton: Adopt Agenda
That the Agenda for the Regular Meeting of Council dated February 18th, 2020 be adopted as circulated. Carried.

DISCLOSURE OF PECUNIARY INTEREST

Mayor Bernie MacLellan declared a pecuniary interest on consent application C04/20 as he is owner of the subject property (Item 6.04.2).

Councillor Larry McGrath declared a pecuniary interest on the minor variance application MV01-2020 as he may be doing work on the property (Item 6.04.1).

MINUTES OF PREVIOUS MEETING

Moved by Ray Chartrand and seconded by Joe Steffler: Meeting Minutes
That Council of the Municipality of Huron East approve the following Council Meeting Minutes as printed and circulated:
a) Regular Meeting – February 4th, 2020
b) Public Hearing – February 4th, 2020 Carried.

PUBLIC MEETINGS/HEARINGS AND DELEGATIONS

7:02 pm. Court of Revision – Roderick-McKay Municipal Drain 2019

Moved by Gloria Wilbee and seconded by Ray Chartrand: Court of
Revision
Roderick-
McKay Drain
That the Court of Revision for the Roderick-McKay Municipal Drain be opened and that Councillors Alvin McLellan, Dianne Diehl and Brenda Dalton be appointed as members with Councillor McLellan acting as Chair.

No appeals were filed.

Moved by Dianne Diehl and seconded by Brenda Dalton: Close Court
That the Court of Revision for the Roderick-McKay Municipal Drain be closed. Carried.

7:03 pm. Court of Revision – ‘A’ Drain of Dolmage Municipal Drain 2019

Moved by Joe Steffler and seconded by Ray Chartrand:
That the Court of Revision for the ‘A’ Drain of the Dolmage Municipal Drain be opened and that Councillors Alvin McLellan, Dianne Diehl and Brenda Dalton be appointed as members with Councillor McLellan acting as Chair.

Court of
Revision
Dolmage
Drain

No appeals were filed.

Moved by Dianne Diehl and seconded by Brenda Dalton:
That the Court of Revision for the ‘A’ Drain of the Dolmage Municipal Drain be closed. Carried.

Close Court

PLANNINGMinor Variance Application MV01-2020

The Clerk advised that minor variance application MV01-2020 by Elaine and Peter Bakos on 47 West Street, Plan 400, Lot 72, Block E, Seaforth Ward was deferred by the Committee of Adjustment at a public hearing on February 4th, 2020 to allow the Planner to investigate further the public comments received and provide an updated planning report for consideration by Council.

Huron County Planner Laura Simpson reviewed her report to Council dated February 13th, 2020 along with a powerpoint presentation concerning minor variance application MV01-2020 with the following points being highlighted.

The subject property is zoned Residential Medium Density (R2) in the Huron East Zoning By-law and designated Residential in the Huron East Official Plan. The subject property is 780 square metres in size and contains an existing dwelling and detached garage. The owners are proposing to remove the garage and convert the existing dwelling into four residential units, with an addition to accommodate an entrance and stairwell on the north side of the house and an addition at the rear of the house on the western portion of the property. A converted dwelling (an existing dwelling that is converted to a maximum of four residential units) is permitted in the R2 zone and references the R1 Zone for provisions.

The addition on the north side, closest to Centre Street, requires a reduction in the exterior side yard to 1.19 metres. The existing residence has a legal non-complying setback from the exterior side yard of 3 metres (Zoning By-law requires 6 metres) and the applicant is proposing to reduce this to 1.8 metres. She noted that the applicant is not proposing to extend the entire length of the north face of the dwelling, and the impact of the reduction of the exterior side yard setback to 1.19 metres is considered minimal. The owners propose to remove the existing covered porch on the north side of the house and replace it with an addition to add access to the basement, an entrance to one main floor unit and an internal staircase for access to two upper units.

The residential units proposed are three 2-bedroom units and one 1-bedroom unit. The application requests a reduction in the minimum square footage of a 1-bedroom unit (55 square metres) to accommodate the layout for four residential units. Each residential unit is proposed to have one corresponding parking space, a reduction of the required 2 parking spaces per residential unit in the Huron East Zoning By-law. The additions to the existing dwelling will increase the lot coverage of the property to 37%, 2% over the maximum lot coverage for a converted dwelling.

Ms. Simpson noted that parking was the most significant concern identified in written comments received and from members of the public in attendance at the public hearing. The applicant is proposing an addition to residence which will include a 2-car garage and is requesting a reduction in exterior parking spaces to one per residential (4 spaces in total). The original site plan for the parking spaces was revised to address concerns raised with the proposed tandem parking and now proposes to offer side-by-side parking for two spaces in addition to the two spaces in front of the attached garage. These spaces would provide the requested four parking spaces, (in addition to the two parking spaces within the attached garage), and creating the side-by-side parking spaces will also allow for the grassed area south of the parking spaces to be utilized and have cars temporarily locate on the grass portion. This consideration was to address concerns raised by neighbours about the potential for visiting vehicles and with that option, there is the potential for the subject property to contain 8 vehicles at one time (4 in the identified paved parking spaces, 2 in the garage spaces and 2 temporarily on the grass area when needed).

Ms. Simpson noted that the both the written and oral comments received were taken into consideration by the application and revisions had been made to the original site plan. She advised the variances requested are minor and appropriate and maintains the intent of both the Huron East Official Plan and Zoning By-Law. The Huron County Planning Department recommended the minor variance application be approved with the condition that the buildings are constructed as proposed in the submitted site plan and exterior elevation drawings.

Councillor Chartrand noted that if the applicant lived on the property and used the two spaces in the garage, there would be a minimum of 4 exterior spaces for the other 3 units.

Deputy Mayor Fisher suggested that a parking spot could be created on the southwest corner of the property off West Street which may give a more functional entrance to the front of the house.

Councillor McLellan noted the improvements to the parking by providing an option to use the grassed area in front of the side-by-side parking, noting that it could also likely be used during the winter months.

Councillor Steffler indicated that he still had concerns with the amount of parking proposed and questioned if the exterior side yard reduction to 1.19 metres was minor.

Moved by Ray Chartrand and seconded by John Lowe:

Council of the Municipality of Huron East, acting as Committee of Adjustment, has held a public meeting pursuant to Section 45 of the Planning Act, 1990 with respect to minor variance application MV01-2020;

Decision
MV01-2020
Bakos

AND WHEREAS agency comments were received from the Huron County Planning and Development Department recommending approval of the application with the condition that the buildings are constructed as proposed in the submitted site plan and exterior elevation drawings;

AND WHEREAS public comments were received on this application concerning on-site parking and location of proposed parking, the existing oil tank on subject property, retaining wall shown on the survey, and the preservation of existing trees on the property. The applicant has revised the site plan to show side-by-side parking rather than tandem parking on the west side of the property. All public comments were thoroughly considered but did not influence the decision of the Committee to approve the application.

NOW THEREFORE, the Committee of Adjustment approves the minor variance application MV01-2020 by Elaine and Peter Bakos on Plan 400, Lot 72, Block E, Seaforth Ward, to permit the following variance from By-Law 52-2006:

- 1) Sections 19.8 and 19.9
 - reduce the exterior side yard setback from 6 metres to 1.19 metres
 - reduce the minimum floor area for a one bedroom residential unit to 40 m²
 - reduce the parking spaces from 2 per unit to 1 per unit
 - increase the maximum lot coverage from 35% to 37% Carried.

Consent Application C04/20 – Bernie and Helen MacLellan

Moved by Zoey Onn and seconded by Larry McGrath:

That Council of the Municipality of Huron East acknowledge the report of Huron County Planner Laura Simpson dated February 11th, 2020 and has no objection to severance application C04/20 of Bernie and Helen MacLellan on Part Park Lots 8, 13 to 15, Plan 181, Tuckersmith Ward, subject to the conditions as per the resolution of Council dated February 4th, 2020. Carried.

Planners Report
Consent 04/20
MacLellan

Housekeeping Amendment to Huron East Zoning By-Law

Huron County Planner Laura Simpson reviewed her report to Council dated February 12th, 2020 along with a powerpoint presentation concerning housekeeping amendments to the Huron East Zoning By-Law and Official Plan with the following points being highlighted.

Council were advised the purpose of the proposed Housekeeping Amendment to the Huron East Zoning By-Law would be to update the necessary general provisions, zoning provisions, permitted uses and definitions without doing a formal Five Year Review of the Zoning By-Law. The Official Plan Amendment will implement Official Plan policies for the proposed zoning text changes.

The proposed Housekeeping Amendment would include changes to the following:

- amendment to the Agricultural Small Holding Zone (AG4)
- amendments to the General Provisions section
- amendment to Active and Inactive Waste Disposal Sites
- amendments to Minimum Distance Separation
- amendments to Residential Provisions

It was noted consultation with Huron East staff may result in further amendments which will be described in detail in the proposed amendment and by-law.

Moved by Dianne Diehl and seconded by John Lowe:

That Council direct Planner Laura Simpson to prepare a draft Official Plan Amendment and Housekeeping Amendment to the Huron East Zoning By-Law 52-2006 and the public meeting for the by-laws be held on April 7th, 2020 at 7:00 p.m. Carried.

OPA &
Housekeeping
Public Mtg.
Date

ACCOUNTS PAYABLE

Moved by Robert Fisher and seconded by Gloria Wilbee:

That the accounts payable in the amount of \$856,099.42 be approved for payment. Carried.

Accounts
Payable

REPORTS & RECOMMENDATIONS OF MUNICIPAL OFFICERS

Finance Manager-Treasurer/Deputy Clerk – 2020 Budget 1st Draft

Finance Manager-Treasurer/Deputy Clerk Paula Michiels presented and reviewed the 1st draft of the 2020 Budget for consideration by Council. The 1st draft included a 8% general municipal levy increase that would provide an additional \$370,895 to offset the net impact of a decrease in OMPF funding (\$163,600) and the Ontario Police Contract increase (\$69,248) from 2019 costs. These two amounts total a net funding decrease of \$232,848 (5%) to the general municipal levy. The Finance Manager advised that the budgets submitted from the department heads and committees were compiled and with the 8% general municipal levy increase there is still a shortfall of approximately \$1.5 million. The 1st draft of the 2020 Budget also proposes to reduce reserve levels by \$1,458,419.

Council were also advised that the County levy would be increasing by 7.37% and the education levy will be increasing by 2.55%

- Municipal Levy (including Special Area Rates) – 9.31%
- County Levy – 7.37% increase

Council discussed various options for reducing the overall deficit position with the following being suggested for the 2nd draft of the 2020 budget:

- defer Duke Street Extension, Seaforth (\$423,500)
- defer 5th Avenue, Vanastra paving from Front Road to Toronto Blvd. (\$75,000)
- defer parking lot paving – Elizabeth Street, Brussels (\$45,000)
- defer engineering of Princess Street and Sports Drive, Brussels (\$20,000)
- utilize \$500,000 working capital reserves

Building & Property Maintenance Coordinator – Report – October to December, 2019

The Building & Property Maintenance Coordinator report for the period October to December 2019 was received by Council.

Public Works Coordinator – Tenders

The following tenders were received before Noon on February 7th, 2020 and opened by Councillor Raymond Chartrand, CAO/Clerk Brad Knight and Public Works Coordinator Barry Mills.

- HE-01-2020 – Gravel – North Patrol Area
- HE-02-2020 – Gravel – South Patrol Area
- HE-03-2020 – Gravel – Roadside Mowing
- HE-03-2020 – Dust Control

The tenders received were as follows:

HE-01-2020 – Gravel North Patrol

	Load, Weigh, Haul & Spread 51,000 tonnes	Net Total (excluding HST)
Donegan's Haulage	\$4.50/tonne	\$229,500
Joe Ker Limited	\$4.75/tonne	\$242,250
Blane Trucking	\$3.30/tonne	\$168,300
Clarence Carter & Sons	3.35/tonne	\$170,850

Moved by Larry McGrath and seconded by Brenda Dalton:
That Council of the Municipality of Huron East accept the tender of Blane Trucking in the amount of \$168,300 plus applicable taxes for the loading, weighing, hauling and spreading of 51,000 tonnes of "M" gravel from the Kelly Pit for roads in the north patrol – Contract HE-01-2020 Gravel North Patrol. Carried.

HE-01-2020
Gravel North
Patrol

HE-02-2020 – Gravel South Patrol

	Supply & Crush 20,000 tonnes	Weigh, Load, Haul and Spread 20,000 tonnes	Net Total
Jennison Construction Ltd.	\$6.50/tonne	\$3.10/tonne	\$192,000

Moved by Brenda Dalton and seconded by Ray Chartrand:
That Council of the Municipality of Huron East accept the tender of Jennison Construction in the amount of \$192,000 plus applicable taxes for the supply, crushing weighing, loading, hauling and spreading of 20,000 Tonnes of "M" gravel for roads in the south patrol – Contract HE-02-2020 – Gravel South Patrol. Carried.

HE-02-2020
Gravel South
Patrol

HE-03-2020 – Roadside Mowing

	To cut 14 feet in June and August each year			Hourly Rates
	2020	2021	2022	2020/2021/2022
				(Prices are before 13% HST)
Yard Boys Ltd.	\$94,900.00	\$94,900.00	\$94,900.00	\$130/\$130/\$130
John McGregor	\$50,000.00	\$52,000.00	\$54,000.00	\$100/\$100/\$100

Moved by Alvin McLellan and seconded by Joe Steffler:
That Council of the Municipality of Huron East accept the tender of 680085 Ontario Ltd., McGregor Farms for Contract HE-03-2020 for roadside mowing as follows:

all roads in June and August, minimum cut width of 14 feet each time:

2020 - \$50,000 / 2021 - \$52,000 / 2022 - \$54,000

Additional grass cutting as directed by the Public Works Manager at an hourly rate of \$100.00 plus HST for all 3 years. Carried.

Accept Tender
HE-03-2020
Roadside
Mowing

HE-04-2020 – Dust Control

	Unit Price	Net Total
Pollard Highway Products	\$277.50	\$206,962.50
552976 Ontario Limited c/o Clifford Holland	\$238.00	\$174,930.00
Den-Mar Brines	\$236.00	\$173,460.00
Da-Lee Dust Control	\$376.99	\$277,087.65

Moved by Zoey Onn and seconded by Gloria Wilbee:
That Council of the Municipality of Huron East accept the tender of Den-Mar Brines in the amount of \$236.00 (unit price); total contract price of \$173,460 plus applicable taxes for Contract HE-04-2020 to provide dust suppressants and road stabilization products. Carried.

Accept Tender
HE-04-2020
Dust Control

Public Works Coordinator – Reconstruction Main Street Seaforth – HC-20-301

CAO/Clerk Brad Knight presented the report to Council concerning the tender for the reconstruction of Main Street from Lloyd Eilser Street to Goderich Street (Highway No. 8) in Seaforth.

Council were advised that three tenders were received for this project prior to February 4th, 2020 at 2:00 pm and opened at the County offices and the results were as follows:

Tenderer	Tendered Amount + HST
Biram Excavating Inc.	\$8,084,432.86
Blue-Con Construction	\$8,739,437.76
Lavis Contracting Co. Limited	\$7,693,129.85

Council were provided with a copy of correspondence received from BM Ross and Associates Limited advising the lowest tender submitted by Lavis Contracting Co. Limited is acceptable contractually, and the tenderer is experienced in street reconstruction and therefore recommended the contract be awarded to Lavis Contracting Co. Limited for the total tender sum of \$7,693,129.85.

Moved by Larry McGrath and seconded by Joe Steffler:

That Council of the Municipality of Huron East acknowledge the tender of Lavis Contracting Co. Ltd. in the amount of \$7,693,129.85 plus applicable taxes for the reconstruction of Main Street from Lloyd Eilser Street to Goderich Street (Contract HC-20-301) in Seaforth with the Huron East portion of the reconstruction project being \$2,575,862.85 and the Huron County portion being \$4,281,768.30 and recommend approval of the tender by the County of Huron. Carried.

Acknowledge
Tender
HC-20-301
Main St.
Reconstruction
Seaforth

Drainage Clerk – Haney Municipal Drain – Tenders

The CAO presented the report of the Drainage Clerk concerning tenders received for the construction of the Haney Municipal Drain 2019. The following tenders were received before 4:00 pm on February 12th, 2020 and opened by Councillor Ray Chartrand, Finance Manager-Treasurer Paula Michiels and Drainage Clerk Miranda Boyce.

Contractor	Price (excluding taxes)
Robinson Farm Drainage Ltd.	\$515,450.00
Van Bree Drainage & Bulldozing Ltd.	\$533,050.00
Engineer's Estimate	\$466,870.00

Moved by Gloria Wilbee and seconded by Alvin McLellan:

That Council of the Municipality of Huron East accept the tender of Robinson Farm Drainage Limited in the amount of \$515,450.00 plus applicable taxes for the construction of the Haney Municipal Drain. Carried.

Tender
Haney
Municipal
Drain

Moved by John Lowe and seconded by Robert Fisher:

That Huron East Council receive the following Reports of Municipal Officers a presented:

- (1) Finance Manager-Treasurer/Deputy Clerk
- (2) Building & Property Maintenance Coordinator
- (3) Public Works Coordinator

Reports of
Municipal
Officers

Carried.

CORRESPONDENCE

Moved by Dianne Diehl and seconded by Brenda Dalton:

That Council of the Municipality of Huron East endorse the position of the Huron County Federation of Agriculture with respect to support for *Bill 156, Security from Trespass and Protecting Food Safety Act* and that this resolution be forwarded to the Honourable Ernie Hardeman, Minister of Agriculture and to Lisa Thompson, MPP – Huron-Bruce. Carried.

Endorse
HC Fed of Ag.
Bill 156

Moved by Joe Steffler and seconded by Brenda Dalton:
That Council of the Municipality of Huron East appoint the following
Directors to the Seaforth Business Improvement Area Board of
Management for the 2020 term:

Appoint
Directors
Seaforth BIA

- (1) Tracey Sills McKee (Seaforth Home Hardware)
- (2) Shelley McMillan (The Looking Glass)
- (3) Brenda Campbell (Executive Realty)
- (4) Shannon Craig (McKillop Insurance)
- (5) Randy Nixon (Orr Insurance)
- (6) Kelly Miller (Degree Fitness)
- (7) Maureen Agar (Community Member)

Carried.

UNFINISHED BUSINESS

MUNICIPAL DRAINS

Moved by Alvin McLellan and seconded by Ray Chartrand:
That Council of the Municipality of Huron East approve the Grant Allocation
Request Form – Fiscal Year 2020-2021 for anticipated Drainage Superintendent
employment costs totaling \$70,417.92 with anticipated total Superintendent
grant of \$35,208.96. Carried.

Grant
Allocation
Drainage
Super. Costs

COUNCIL REPORTS

Deputy Mayor Bob Fisher – Huron County Warden

Deputy Mayor Fisher advised that Huron County Warden Jim Ginn has been elected Chair of
Western Ontario Wardens' Caucus.

Mayor Bernie MacLellan – Ambulance Service Stations Relocation

Mayor MacLellan advised the County of Huron has received the consultants report that provided
recommendations and expectations for paramedic services in the County including a recommendation
for a new ambulance station in Seaforth.

Councillor John Lowe – Community Safety Well-being Survey

Councillor Lowe inquired about recent media coverage of community safety and well-being
surveys. The CAO noted that amendments to the Police Services Act required municipalities to develop
community well-being and safety plans to identify current issues concerning mental health,
homelessness, etc. in the community – surveys are being created and a report will be brought to Council
which will outline the collaborative efforts of the municipalities in the County.

Councillor John Lowe – Waste Management – Brussels

Councillor Lowe advised he has received concerns from ratepayers regarding the waste pickup in
Brussels and waste being left behind after pickup. CAO/Clerk Brad Knight noted he would contact
Waste Management regarding these concerns.

Councillor John Lowe – Good Samaritan

Councillor Lowe advised that Tyler Deitner and Jason VanderMeer of the Huron East Fire
Department, Brussels Station, have been awarded the Order of the Good Samaritan Paramedic Paul
Patterson Award for Life Saving.

Councillor Dianne Diehl – Columbarium - Brussels

Councillor Diehl advised the columbarium at the Brussels Cemetery that was installed in 2017
has yet to have name plaques installed. The CAO noted that he will bring this to the attention of the
Cemetery committee.

Notice of Motions – Appointment – BMG Committee

Moved by John Lowe and seconded by Zoey Onn:
That Council appoint Anna Wilson to the Brussels Morris and Grey
Board of Recreation Management Committee to fill the current vacancy
on the Committee. Carried.

BMGCC
Committee
Appointment

INFORMATION ITEMS

Moved by Dianne Diehl and seconded by John Lowe:
That Huron East Council receive the following Board and Committee meeting minutes as submitted:

Board/Committee Meeting Minutes

- (1) Seaforth & District Community Centres Management committee – January 22nd, 2020
- (2) Vanastra Recreation Centre/Day Care Committee – February 10th, 2020

Carried.

OTHER BUSINESS

BY-LAWS

Moved by Gloria Wilbee and seconded by Zoey Onn:
BE IT HEREBY RESOLVED that leave be given to introduce By-Law 9 for 2020.

Introduce By-Laws

By-Law 9-2020 – Confirm Council Proceedings

Carried.

CLOSED SESSION AND REPORTING OUT

CONFIRMATORY BY-LAW

Moved by Alvin McLellan and seconded by John Lowe:
BE IT HEREBY RESOLVED that By-Law 9 for 2020, a by-law to confirm the proceedings of Council, be given first, second, third and final readings and signed by the Mayor and Clerk, and the Seal of the Corporation be affixed thereto.

Confirm Proceedings


Carried.

ADJOURNMENT

Moved by Larry McGrath and seconded by Brenda Dalton:
The time now being 10:11 p.m.
That the meeting do adjourn until March 3rd, 2020 p.m. Carried.

Adjournment

Bernie MacLellan, Mayor



Brad Knight, CAO/Clerk

7:00 pm 5-05-1

Brad Knight

From: Brian Barnim <brian.barnim@gmail.com>
Sent: Tuesday, February 04, 2020 3:42 PM
To: Brad Knight; Bernie MacLellan
Subject: Market Street Seaforth

Hello Brad

I would like to be added to your earliest possible agenda to discuss the Robert's Street Construction. Proposing to Council that since the street is owned by the Municipality and the need for building lots is obvious and given there is a contribution toward the street construction of \$125000 already in place.

The Municipality of Huron East based on the estimate received by me from Miller / Lavis of approx \$400000 based off the engineered plans provided to them, build Robert's Street and collect there investment off the sale of each lot as a lot levy.

This has been done in Huron East and continues to be a practice in many Municipalities, as it stands currently we are at deadlock, Huron East owns the road and myself and Jack own the surrounding land.

I will forward the estimate from Miller / Lavis for your review.

I look forward to hearing from you.

--

Thank you,

Brian J Barnim
519-955-2515



Cold In-Place Recycling
 Asphalt Paving - Excavating, Grading ~ Sand, Gravel ~ Sewer & Watermain



37462A Huron Rd., RR#2 Clinton, Ontario N0M 1L0 ~ Phone: 519-482-3694 ~ Fax: 519-482-7886 ~ <http://www.lavis.ca>

To:	Barland Holdings	Contact:	Brian Barnim
Address:	34630 Lane Of Pines Bayfield, ON N0M 1G0 CANADA	Phone:	(519) 482-5371
Project Name:	2016-029 Barnim Subdivision Seaforth	Bid Number:	2016-026
Project Location:	Seaforth, ON	Bid Date:	
Addendum #:	0		

Item #	Item Description	Estimated Quantity	Unit	Unit Price	Total Price
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01 - Roadworks

1	Earth Excavation	1,865.00	m3	\$12.50	\$23,312.50
2	Calcium Chloride	0.30	TONN	\$688.00	\$206.40
3	Water for Compaction	64.00	m3	\$5.95	\$380.80
4	Gran. 'A'	775.00	TONN	\$16.40	\$12,710.00
5	Gran. 'B'	1,690.00	TONN	\$11.60	\$19,604.00
6	Hotmix - HL 8	195.00	TONN	\$98.40	\$19,188.00
7	Hotmix - HL 3	170.00	TONN	\$113.00	\$19,210.00
8	Concrete Curb And Gutter (OPSD 600.060)	404.00	m	\$41.40	\$16,725.60
9	Adjust Existing Manholes To Finished Surface Asphalt Grade	3.00	EACH	\$462.00	\$1,386.00
10	Adjust Existing Watervalves To Finished Surface Asphalt Grade	2.00	EACH	\$78.00	\$156.00

Total Price for above 01 - Roadworks Items: \$112,879.30

02 - Sanitary Sewer

11	SAN - DR 35 - 200mm	150.00	m	\$115.50	\$17,325.00
12	1200mm Manhole (701.010) - Sanitary	2.00	EACH	\$3,914.00	\$7,828.00
13	SERVICE - DR 28 - 100mm	244.00	m	\$91.60	\$22,350.40
14	Sewer Service Cleanout Construction	25.00	EACH	\$177.50	\$4,437.50
15	Benching Of Existing Sanitary Maintenance Hole Including Connection To	1.00	EACH	\$1,487.00	\$1,487.00
16	CCTV & Flush Sewers	394.00	m	\$7.00	\$2,758.00

Total Price for above 02 - Sanitary Sewer Items: \$56,185.90

03 - Storm Sewer

17	HDPE - 250mm	13.00	m	\$101.50	\$1,319.50
17	HDPE - 300mm	122.00	m	\$130.00	\$15,860.00
18	HDPE - 375mm	64.00	m	\$146.50	\$9,376.00
19	HDPE - 450mm	46.00	m	\$180.50	\$8,303.00
20	1200mm Manhole (701.010) - Storm	1.00	EACH	\$5,667.00	\$5,667.00
21	1200mm Catchbasin Manhole (701.010) - Storm	5.00	EACH	\$3,440.00	\$17,200.00
22	1200mm Rear Yard Catchbasin Manhole (701.010) - Storm	2.00	EACH	\$3,439.00	\$6,878.00
23	600mm X 600mm Catchbasin (705.010)	2.00	EACH	\$2,544.00	\$5,088.00
24	STM - DR 100mm	113.00	m	\$79.00	\$8,927.00
25	Sewer Service Cleanout Construction	8.00	EACH	\$177.50	\$1,420.00
26	CCTV & Flush Sewers	358.00	m	\$7.00	\$2,506.00
27	Subdrain - 150mm Perforated with filtercloth	410.00	m	\$20.30	\$8,323.00

Total Price for above 03 - Storm Sewer Items: \$90,867.50

04 - SWM Pond

28	Earth Excavation	1,425.00 m3	\$12.50	\$17,812.50
29	Topsoil (from stockpile)	3,000.00 m2	\$2.30	\$6,900.00
30	Seed And Cover	3,000.00 m2	\$0.65	\$1,950.00

Total Price for above 04 - SWM Pond Items: \$26,662.50

05 - Watermain

31	PVC - 150mm - DR18	191.00 m	\$101.00	\$19,291.00
32	WM - 150mm Dia. Gate Valve	3.00 EACH	\$1,217.00	\$3,651.00
33	WM - 150mm - 22.5 Degree Bend	4.00 EACH	\$517.00	\$2,068.00
34	WM - 150mm Cap	1.00 EACH	\$517.00	\$517.00
35	WM - 150x150x150mm Tee	2.00 EACH	\$789.00	\$1,578.00
36	Fire hydrants	2.00 EACH	\$3,903.00	\$7,806.00
37	Service - 25mm Curb Stop	25.00 EACH	\$171.00	\$4,275.00
38	Service - 25mm Main Stop	25.00 EACH	\$102.50	\$2,562.50
39	Service - 25mm Broad Band Saddles	25.00 EACH	\$49.40	\$1,235.00
40	Service - 25mm PEX Service Tubing Installed By Trenching	328.00 m	\$63.50	\$20,828.00
41	Connect to existing watermain	1.00 EACH	\$3,995.00	\$3,995.00
42	Swabbing, testing, flushing, disinfection and sampling	1.00 LS	\$2,412.00	\$2,412.00

Total Price for above 05 - Watermain Items: \$70,218.50

06 - Miscellaneous

43	Earth Excavation For Rear Yard Swale	110.00 m	\$11.10	\$1,221.00
44	Silt Fence Light Duty - OPSD 219.110	480.00 m	\$8.40	\$4,032.00
45	Straw bale flow check dams	2.00 EACH	\$325.00	\$650.00
46	Topsoil (from Stockpile) - Road Allowance & Rear Yard Swale	3,400.00 m2	\$2.30	\$7,820.00
47	Seed And Cover	3,400.00 m2	\$0.65	\$2,210.00
48	Mobilization and Demobilization	1.00 LS	\$11,628.00	\$11,628.00
49	Rigid board insulation	10.00 m2	\$16.90	\$169.00

Total Price for above 06 - Miscellaneous Items: \$27,730.00

Bid Price Subtotal: \$384,543.70

HST 13.00%: \$49,990.68

Total Bid Price: \$434,534.38

Payment Terms:

90% due 30 days from invoice, 10% due 45 days from completion of work. Finance Charge of 1.5% per month (19.56%) per annum shall apply to any unpaid balance over 30 days past due,.

ACCEPTED: The above prices, specifications and conditions are satisfactory and hereby accepted. Buyer: _____ Signature: _____ Date of Acceptance: _____	CONFIRMED: Lavis Contracting Co. Ltd. Authorized Signature: _____ Estimator: Graeme Hamilton (519) 955-1111 ghamilton@lavis.ca
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MUNICIPALITY OF HURON EAST

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Brad Knight, BA, CAO/Clerk
bknight@huroneast.com

Paula Michiels, CGA, Treasurer-Finance Manager
pmichiels@huroneast.com

June 9th, 2017.

Brian Barnim,
34630 Lane of Pines,
RR # 1,
Bayfield, Ontario.
N0M 1G0

Dear Mr. Barnim:

In response to your April 25th, 2017 inquiries as to the requirements to advance this Development, including the installation of servicing, I have reviewed our files and will offer the following as a summary of the status of the Development.

In general terms, through a March 3rd, 2016 letter from our solicitor Greg Stewart, the Municipality advised you that if there was a defined proposal for development of this property, the Municipality would be prepared to consider such a proposal, but suggested to you the information and documentation as envisioned in the previous Development Agreement be part of your proposal.

I would refer you to the following sections of the January 2009 Development Agreement.

2.1 (c) Submit a general plan outlining the services to be installed

2.2 Prior to Registering the Agreement the Developer shall:

- (a) Deposit with the Municipality, Securities and Insurance as outlined in the Agreement.
- (c) Mutually agree with the Municipality on the parcel of land to be deeded to the Municipality for parkland or the amount of cash to be given to the Municipality in lieu of Parkland.
- (d) Pay the amount of parkland to the Municipality or deposit the Transfers/Deeds of Land for the parkland with the Municipality.

2.3 Prior to starting construction on the Services, the Developer shall:

- (a) Have submitted and obtained the written approval of the Municipality's Engineer for the following all to be done in accordance with the Municipal Servicing Standards of the Municipality:
- The Drainage Plan;
 - The Lot Grading Plan;
 - The Service Layout Plan for underground electrical services, telephone, gas, etc.;
 - Final approved drawings for all Works required in Schedule "D" to this Agreement.
- (b) Submit to the Municipality the Ministry of the Environment's Certificate of Approval for the Water Supply and Distribution System, the Sewage Collection System, and the Storm Sewer System and Storm Water Management Works.
- (c) Provide written confirmation of having obtained the approval for drainage, road crossings, encroachment, etc. of all road authorities including the Municipality, County, Conservation Authority, the Ministry of Transportation of Ontario and any other authority involved.

2.4 Prior to the issuance of building permits the Developer shall:

- (a) Have complied with all requirements of Section 8.9 to this Agreement.

2.5 Prior to any person occupying any building, the Developer shall:

- (a) Have complied with all the requirements of Section 8.10 of this Agreement.

9.2 Securities – Prior to the registration of the Agreement the Developer shall deposit cash or a letter of credit for the estimated cost of all works as described in Schedule "E" and such security requirement to be reduced by \$125,000.00.

Schedule C – Municipal Servicing Standards

4. Storm Drainage/Stormwater Management

- storm sewers shall be provided to serve the whole of the Development
- design of the proposed works must be submitted to the municipal engineer and applicable government agencies for approval. Plans of the entire system shall be submitted to the MOE for approval. Construction approval will not be given until the Certificate of Approval has been obtained from the MOE.
- a stormwater management report must be submitted and approved by the municipal engineer, the Conservation Authority and the MOE.

5. Sanitary Sewers

- plans of the entire system shall be submitted to the MOE and municipal engineer for approval
- approval for construction will not be given until the C of A for both sewers and sewage treatment facilities has been received from the MOE

6. Watermains

- plans of the entire system shall be submitted to the MOE and municipal engineer for approval
- approval for construction will not be given until the C of A for the watermain system has been received from the MOE

Schedule L – Special Provisions

A special provision that the Municipality will contribute 50% of the cost of construction of the water, sewers and storm sewers of the Development with the cost to be recovered through a lot levy fee to the lots serviced at the time of the sale

In terms of submitted drawings and plans and engineering review, the Municipality has the following in our possession:

- i) Phase I Servicing Drawings by Whitney Engineering dated May, 2010 were received in our office on August 9th, 2010. A letter from BM Ross dated September 1st, 2010 provided a preliminary review of the drawings and I have provided some of the comments below
 - the drawings indicated that the stormwater management facility was labeled “temporary” and “private” and that no stormwater management design philosophy had been submitted for review
 - sanitary and storm design sheets had been submitted by Whitney Engineering
 - revisions to the lot grading plans were required to show building envelopes on the lots and the grades adjacent to the building envelopes. The grades on the adjacent parcels were also requested.
 - general comments about the requirement for municipal easements on several rear yard catch basins and the outlet pipe from the stormwater pond
 - some comments are provided with respect to the road cross section details and the materials used for aspects of the water and sanitary sewer mains
 - BM Ross indicates that now they have some design notes from Whitney Engineering, they will review the capacity of the storm sewer and sanitary sewer outlets and notes that BM Ross will schedule a meeting with Whitney Engineering within a few days to discuss the review items
- ii) A letter from BM Ross dated November 3rd, 2010 provided additional comments to the September 1st, 2010 BM Ross letter with it being noted that a meeting had been held yourself and Kyle McIntosh of Whitney Engineering on September 3rd, 2010.

- it was noted that you had requested the Municipality to consider a communal stormwater facility → the letter provided comments that while there were potential benefits to the concept, the Municipality was not aware of any potential sites.
- BM Ross had reviewed the downstream capacities of the downstream sanitary sewers and storm sewers. BM Ross was of the opinion that the proposed development was unlikely to provide any negative impacts on the sewage collection system
- with respect to storm drainage, BM Ross determined that the existing storm sewers are likely subject to surcharge under a minor storm event (5 years). BM Ross noted that it was imperative that the developer provide stormwater management to prevent increases in drainage downstream of the site and concluded their comments with the statement "...this stormwater management issue is of prime importance and very little further review can be completed without submission of a stormwater management report."

From a practical standpoint of being able to install services, I would suggest to you that you need to determine how close you are to being able to meet the requirements of Section 2.3 of the Agreement. If you are positioned to be able to obtain the necessary approvals for servicing, the provisions of Sections 2.1 and 2.2 should be straight forward. I would suggest that you don't want to have a significant lag between Section 2.2 and the installation of services under Section 2.3 because of the requirement to post securities in Section 2.2 . As you are aware, your previous Development Agreement was never registered as securities were never posted. The drawings and discussions between our Engineers concerning servicing did not occur until 18 months after the Development Agreement was passed and because of the lack of activity, Council exercised its option in December 2012 to void the Development Agreement

In conclusion, in reviewing the drawings submitted by Whitney Engineering and the comments between the Engineers, it appears that the servicing from an engineering perspective is attainable, but there needs to be further review of the stormwater management issues and a consensus reached between both parties. Not only is the agreement on the stormwater issues critical to your submission to the MOE for the approval of servicing of the site, but the acknowledgement of the need to address stormwater issues is important to Council's consideration of a new Development Agreement

If further information is required, please do not hesitate to contact me.

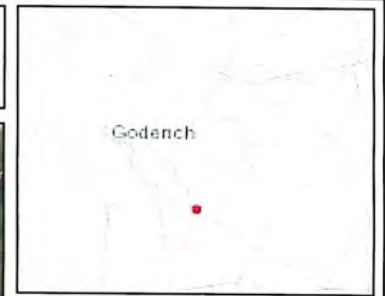
Yours truly,

Brad Knight,
CAO/Clerk.


BK:ja

File: S-10-50/17-06-09-Barnim Inquiry

Aljack Holdings (Seaforth Public School)



Legend

-  Parcel Fabric - Secure
-  Municipal Boundary
-  County Boundary
-  Citations



114.7 0 57.33 114.7 Meters

WGS_1984_Web_Mercator_Auxiliary_Sphere
© 2017 County of Huron

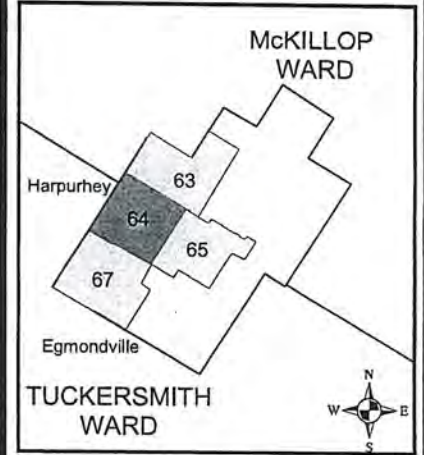
This map is a user generated static output from an Internet mapping site and is for reference only. Data layers that appear on this map may or may not be accurate, current, or otherwise reliable.

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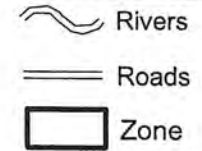
Notes

SEE KEY MAP 63

SCHEDULE 'A' KEY MAP 64 HURON EAST SEAFORTH WARD



SEE KEY MAP 65



Amendments

- 1 Amended by By-law 16-2007
- 2 Amended by By-law 58-2007
- 3 Amended by By-law 85-2009

SEE KEY MAP 68

TUCKERSMITH WARD SEE KEY MAP 40B

SEE KEY MAP 67



1:4,000

REVISION DATE
May 18, 2010

HURON EAST ADMINISTRATION

MUNICIPALITY OF HURON EAST COUNCIL

Document No. 7-05-1, 2020

HOW DISPOSED OF

TO: Mayor MacLellan and Members of Council

FROM: Paula Michiels, Finance Manager-Treasurer/Deputy Clerk

DATE: February 26, 2020

SUBJECT: 2020 Budget – 2nd Draft

RECOMMENDATION:

Information purposes for Budget deliberations

BACKGROUND:

The 2020 Budget–1st Draft was reviewed at the February 04, 2020 council meeting. The general municipal levy has been increased by \$370,895 (8%). The 2020 Budget – 1st Draft was presented with an approximate \$1.5 million deficit.

During the first draft review of the 2020 Budget several requests for clarification were made and they are noted below:

- The proposed Chipper (\$88,000) in the Public Works capital budget is to replace the existing 2010 Vermeer Chipper VC1000XL. The existing chipper can process up to 10 inch diameter trees. The proposed new chipper can process up to 15 inch diameter trees, which is the average of what Public Works is encountering with the dead ash trees. Public works processes approximately 300 trees annually. The current estimated trade in value of the existing chipper is approximately \$20,000.
- Brussels, Morris & Grey Community Centre (BMG) updated their capital requests for the 2020 Budget – 2nd Draft, removing the replacement of the hot water heater and the water softener (\$11,000) and adding the replacement of the ceiling tiles and acid washing of the floor in the auditorium (\$15,000) for a net increase to the budget of \$4,000. Council should also note there is \$5,000 included in the R & M Equipment line item for the purchase of a truck at BMG.
- It was noted during the 2020 Budget – 1st Draft review that the Bluewater Recycling contract costs seemed misallocated between systems. This has been reviewed and a couple corrections were made to the 2019 expenses for Seaforth/Grey/McKillop and Vanastra Waste Management systems.
- There was discussion by Council as to why the Recreation Budgets carried surplus/deficits forward as the deficits just continue to grow. Generally accepted accounting practice requires that annual surplus/deficits be recognized as a revenue or expense in the following year to fund the shortfall or expend the extra funds. The recreation surplus/deficits are carried forward individually due to the contributions from other Municipalities towards these facilities.
- The allocation of the Recreation centre levies were questioned as to why the same percentage increase is provided to the 3 centres regardless of need and the projects going on at the facilities. At amalgamation funding levels were set for the facilities in relation to each other and they have been reviewed and adjusted from time to time, with the most significant adjustment being in 2016 when it was identified that the BMG/SDCC facilities were impacted significantly more than VRC by increases in hydro rates. Service level reviews were completed in 2013 and 2015 which utilized FIR data and what was noted from this analysis was that the only Municipalities with lower recreation costs than Huron East were ones that only ran a single facility.

The two arena facilities continue to struggle with increases to their accumulated deficits and perhaps a funding adjustment is required. Both arenas have submitted first draft budgets so any funding adjustment in 2020 is directly to their accumulated deficit. The chart below compares the current deficit reduction levies to the 2019 utility costs of the facilities. If Vanastra is used as a benchmark and if the deficit reduction levy is adjusted to 50% of their 2019 utility costs, additional funds are applied to BMG & SDCC and there is a small adjustment to VRC.

	BMG	SDCC	VRC
2019 Utilities	\$88,011	\$123,632	\$40,416
50% of 2019 Utilities	\$44,005	\$61,816	\$20,208
Current Deficit Reduction Levy	\$28,839	\$20,442	\$22,429
Additional Deficit Reduction Levy	\$15,166	\$41,374	(\$2,221)

The impacts of the additional deficit reduction levies have been pencilled into their budget sheets.

The following changes to the 2020 Budget are being suggested as a result of discussions at the previous meeting, review by the committees and staff discussions:

- Economic Development removed Vanastra signage (\$10,000) from the marketing/promotions line item. The contribution to the Seaforth CIP (\$10,000) has been removed. There is a \$20,000 payable for the Brussels CIP on the balance sheet. Council has requested that this item be split 50/50 between the Brussels and Seaforth CIP's. The Seaforth CIP has yet to be approved and implemented by council. This process can take well up to a year or more to be finalized. Once the Seaforth CIP is approved and implemented the \$20,000 payable will be split to the two different CIPs on the balance sheet. These noted changes provide a net savings of \$20,000 to the 2020 Budget – 2nd Draft.
- The Huron East entrance signs (\$14,000) have been removed from the Facilities & Recreation Programs 2020 Budget – 2nd Draft.
- The document archiving project (\$15,000) in the Administration budget has been removed from the 2020 Budget – 2nd Draft.
- The engineering of Princess Street and Sports Drive in Brussels remains in the 2020 Budget – 2nd Draft as it is budgeted under the Brussels Water system and has no impact on the overall General Municipal Levy as it is a user pay system. Once the project is completed the costs will be funded and allocated from the various areas (Roads/Water/Wastewater/etc).
- The following proposed capital items have been cut from the 2020 Budget – 2nd Draft:
 - i. 5th Avenue, Vanastra - Paving (\$75,000)
 - ii. Council Chambers Projector replacement of projector with television screens – (\$15,000)
 - iii. Elizabeth Street, Brussels (Orchard St to King St) – Paving (\$30,000)
- The Duke Street Extension remains in the 2020 Budget – 2nd Draft (\$423,500). The air photo of the area showing the location of Centennial and Duke Streets and how difficult (and expensive) it may be to maintain access not only to the hospital but to other services in the area such as the Family Health Team, the CCAC and the Avon Maitland Board offices. It may be easier to justify delaying the completion of this section without the Highway 8 Connecting Link project, but to not finish this section this year will have serious implications next year. There is also the added benefit in being able to showcase this area during the construction period.

The updated Capital Summary is attached at the back of this report on blue paper for Councils reference.

Reserves

The updated Reserve Schedule from the 2020 Budget – 2nd Draft is attached to this report on yellow paper.

The overall reserves for the Municipality of Huron East are projected to decrease by \$1,274,190 with the 2020 Budget – 2nd Draft, to a balance of \$10,175,020.

At this point the overall Municipal levy increase is 9.31% as shown in the table below.

	General Levy	Policing	Waste Mgmt	Street Lights	Totals	% Increase
Brussels						
→2019	\$ 316,125	\$ 215,198	\$ 65,000	\$ 20,000	\$ 616,323	
→2020	\$ 330,298	\$ 225,128	\$ 65,000	\$ 15,000	\$ 635,426	2.96%
Seaforth						
→2019	\$ 694,575	\$ 460,184	\$ 219,320	\$ 30,000	\$ 1,404,079	
→2020	\$ 706,132	\$ 479,754	\$ 216,444	\$150,000	\$ 1,552,330	11.15%
Grey						
→2019	\$ 1,138,529	\$ 263,599	\$ 59,992		\$ 1,462,120	
→2020	\$ 1,244,195	\$ 275,976	\$ 87,872		\$ 1,608,043	10.88%
McKillop						
→2019	\$ 1,043,536	\$ 183,920	\$ 55,008		\$ 1,282,464	
→2020	\$ 1,146,464	\$ 192,135	\$ 69,129		\$ 1,407,728	10.87%
Tuckersmith						
→2019	\$ 1,443,422	\$ 486,991	\$ 75,000		\$ 2,005,413	
→2020	\$ 1,579,993	\$ 506,153	\$ 75,000		\$ 2,161,146	8.15%
2019 Total	\$ 4,636,187	\$1,609,892	\$ 474,320	\$ 50,000	\$ 6,770,399	
2020 Total	\$ 5,007,082	\$1,679,146	\$ 513,445	\$165,000	\$ 7,364,673	9.31%

Conclusion

At this point the 2020 Budget – 2nd Draft is in a deficit position of \$1,405,129. The current municipal levy increase is 9.31%. As demonstrated above the impact varies between wards and ranges from 2.96% in the Brussels ward to 11.15% in the Seaforth ward.

An option for consideration by council is to increase the general municipal levy from 8% to 10% for an additional \$92,724 in revenue, transfer the cost of the Municipal Drain Assessments (\$516,612) from the working capital reserve and borrow internally from the Brussels Water reserve (\$782,000) to balance the 2020 Budget – 2nd Draft. This will leave a small deficit balance in the working capital reserve of \$41,884. The balance of the Brussels water reserve would be \$298,406. Given the current Infrastructure Ontario lending rates for a 5 year serial debenture is 1.97% or 10 year serial debenture at 2.12%, it is suggested that the 5 year term be utilized for the borrowing from the Brussels Water reserves.

Depending on Councils tolerance of moving the general municipal levy increase from 8% to 10%, obtaining debt to fund the current 2020 Budget – 2nd Draft deficit is an option that council could consider. Attached is an analysis of borrowing \$850,000 from Infrastructure Ontario for the roads portion of the Main Street (County Road 12) project over 5, 10 and 20 years. This option would still require \$541,000 utilization of the Working Capital Reserves to balance the 2020 Budget – 2nd Draft. This is not recommended by staff at this time, as there are sufficient reserves to utilize in 2020 however, it may be a very real option in future budgets.

Council should be aware that a 1% general municipal levy increase equals approximately \$46,000 additional levy for Huron East.


There is always the option of cutting costs and or services, available to council to balance the 2020 Budget – 2nd Draft.

Pending direction from Council on balancing the 2020 Budget, the budget process is nearing its end. The public presentation for the 2020 Budget is scheduled for the council meeting on March 17, 2020.

OTHERS CONSULTED:

Brad Knight, CAO-Clerk

SIGNATURES:


Paula Michiels, Finance Manager-Treasurer


Brad Knight, CAO-Clerk



Municipality of Huron East
2020 Budget (DRAFT #2)
Executive Summary

	2018 YTD	2019 YTD	2019	2020		
	December	December	Budget	Budget	\$ Variance	% Variance
Revenue						
Prior Year (Surplus)/Deficit	329,068	(126,679)	(126,678)	(120,583)	6,095	4.8%
Taxation	(6,612,343)	(7,163,112)	(7,147,381)	(7,745,123)	(597,742)	(8.4%)
Federal	(313,482)	(623,206)	(589,180)	(298,813)	290,367	49.3%
Provincial	(1,973,481)	(2,600,566)	(2,510,251)	(1,705,713)	804,538	32.1%
Other Municipalities	(649,370)	(772,398)	(820,658)	(687,339)	133,319	16.2%
Water/Sewer Rates	(2,283,687)	(2,359,342)	(2,333,872)	(2,360,590)	(26,718)	(1.1%)
Donations	(25,085)	(110,394)	(65,550)	(46,000)	19,550	29.8%
User Fees	(2,621,796)	(2,510,012)	(2,353,647)	(2,401,181)	(47,534)	(2.0%)
Interest	(567,807)	(459,335)	(434,162)	(460,294)	(26,132)	(6.0%)
Other Revenue	120,418	(218,608)	(218,608)	(218,608)	0	0.0%
Total Revenue	(14,597,565)	(16,943,652)	(16,599,987)	(16,044,244)	555,743	3.3%
Expenditures						
Salaries & Benefits	3,816,804	3,871,793	4,030,445	4,238,590	208,145	5.2%
Operating	10,210,595	8,885,010	8,827,292	8,755,592	(71,700)	(0.8%)
Debt Repayment	166,517	49,930	40,016	138,517	98,501	246.2%
Capital	(11,587)	4,859,964	7,299,010	6,132,048	(1,166,962)	(16.0%)
Other Items	460,944	(741,496)	(3,596,776)	(1,815,374)	1,781,402	(49.5%)
Total Expenditures	14,643,273	16,925,201	16,599,987	17,449,373	849,386	5.1%
GRAND TOTAL	45,708	(18,451)	0	1,405,129	1,405,129	0.0%



**Municipality of Huron East
2020 Budget (DRAFT #2)**

	2018 YTD December	2019 YTD December	2019 Budget	2020 Budget	\$ Variance	% Variance
VANAstra						
St Lght - Vanastra - Rev-Special Rate Area Levy	(7,083)	(5,994)	(6,000)	(5,000)	1,000	(16.7%)
St Lght - Vanastra - Utilities	3,748	3,611	3,950	3,720	(230)	(5.8%)
St Lght - Vanastra - Inspections/Repairs/Upgrades	(57)	0	1,500	0	(1,500)	(100.0%)
St Lght - Vanastra - Transfer to Reserves	3,392	2,383	550	1,280	730	132.7%
Total - St Lghts Vanastra	0	0	0	0	0	0.0%
BRUCEFIELD						
St Lght - Brucefield - Rev-Special Rate Area Levy	(986)	(993)	(1,000)	(1,000)	0	0.0%
St Lght - Brucefield - Utilities	584	581	625	590	(35)	(5.6%)
St Lght - Brucefield - Transfer to Reserves	402	412	375	410	35	9.3%
Total - St Lghts Brucefield	0	0	0	0	0	0.0%
KIPPEN						
St Lght - Kippen - Rev-Special Rate Area Levy	(500)	(481)	(500)	(500)	0	0.0%
St Lght - Kippen - Utilities	171	172	180	180	0	0.0%
St Lght - Kippen - Transfer to Reserves	329	309	320	320	0	0.0%
Total - St Lghts Kippen	0	0	0	0	0	0.0%
OTHER ITEMS						
St Lght - Inventory	11,150	1,409	5,000	5,000	0	0.0%
Total - St Lghts Other Items	11,150	1,409	5,000	5,000	0	0.0%
Total STREET LIGHTING SYSTEMS	11,147	1,408	5,000	5,000	0	0.0%



**Municipality of Huron East
2020 Budget (DRAFT #2)**

	2018 YTD December	2019 YTD December	2019 Budget	2020 Budget	\$ Variance	% Variance
SOLAR						
GENERAL						
Solar - General - Transfer to Reserves	25,203	23,630	23,856	22,005	(1,851)	(7.8%)
Total - Solar General	25,203	23,630	23,856	22,005	(1,851)	(7.8%)
TRACKER - BRUSSELS STP						
REVENUES						
USER FEES						
Solar Brussels STP - Revenue	(14,133)	(13,130)	(14,200)	(13,630)	570	(4.0%)
Total Revenues	(14,133)	(13,130)	(14,200)	(13,630)	570	(4.0%)
EXPENDITURES						
OPERATING						
Solar Brussels STP - R & M - Equipment	314	0	1,000	1,000	0	0.0%
Solar Brussels STP - Rent	1,200	1,200	1,200	1,200	0	0.0%
Solar Brussels STP - Monitoring Costs	1,790	1,830	1,850	1,890	40	2.2%
Solar Brussels STP - Amortization	5,403	5,403	5,403	5,403	0	0.0%
Total Operating	8,707	8,433	9,453	9,493	40	0.4%
DEBT						
Solar Brussels STP - Debt Pymt-Interest	1,090	743	743	384	(359)	(48.3%)
Total Debt	1,090	743	743	384	(359)	(48.3%)
Total Expenditures	9,797	9,176	10,196	9,877	(319)	(3.1%)
Total - Solar Tracker - Brussels STP	(4,336)	(3,954)	(4,004)	(3,753)	251	(6.3%)
TRACKER (Single) - Seaforth WTP						
REVENUES						
USER FEES						
Solar Seaforth WTP (Single) - Revenue	(12,360)	(9,864)	(12,750)	(11,112)	1,638	(12.8%)
Total Revenues	(12,360)	(9,864)	(12,750)	(11,112)	1,638	(12.8%)
EXPENDITURES						
OPERATING						
Solar Seaforth WTP (Single) - R & M - Equipment	299	0	500	500	0	0.0%
Solar Seaforth WTP (Single) - Rent	1,200	1,200	1,200	1,200	0	0.0%
Solar Seaforth WTP (Single) - Monitoring Costs	0	1,197	1,200	1,235	35	2.9%
Solar Seaforth WTP (Single) - Amortization	3,643	3,643	3,643	3,643	0	0.0%
Total Operating	5,142	6,040	6,543	6,578	35	0.5%
DEBT						
Solar Seaforth WTP (Single) - Debt Pymt-Interest	801	546	546	283	(263)	(48.2%)
Total Debt	801	546	546	283	(263)	(48.2%)
Total Expenditures	5,943	6,586	7,089	6,861	(228)	(3.2%)
Total - Solar Tracker (Single) - Seaforth WTP	(6,417)	(3,278)	(5,661)	(4,251)	1,410	(24.9%)
TRACKER (Twin) - Seaforth WTP						
REVENUES						
USER FEES						
Solar Seaforth WTP (Twin) - Revenue	(14,631)	(13,811)	(14,700)	(14,220)	480	(3.3%)
Total Revenues	(14,631)	(13,811)	(14,700)	(14,220)	480	(3.3%)
EXPENDITURES						
OPERATING						
Solar Seaforth WTP (Twin) - R & M - Equipment	81	0	1,000	1,000	0	0.0%
Solar Seaforth WTP (Twin) - Rent	1,200	1,200	1,200	1,200	0	0.0%
Solar Seaforth WTP (Twin) - Monitoring Costs	0	1,367	1,370	1,410	40	2.9%
Solar Seaforth WTP (Twin) - Amortization	5,276	5,276	5,276	5,276	0	0.0%
Total Operating	6,557	7,843	8,846	8,886	40	0.5%
DEBT						
Solar Seaforth WTP (Twin) - Debt Pymt-Interest	1,065	725	725	375	(350)	(48.3%)
Total Debt	1,065	725	725	375	(350)	(48.3%)
Total Expenditures	7,622	8,568	9,571	9,261	(310)	(3.2%)
Total - Solar Tracker (Twin) - Seaforth WTP	(7,009)	(5,243)	(5,129)	(4,959)	170	(3.3%)



**Municipality of Huron East
2020 Budget (DRAFT #2)**

	2018 YTD December	2019 YTD December	2019 Budget	2020 Budget	\$ Variance	% Variance
ROOFTOP						
REVENUES						
USER FEES						
Solar Rooftop - Rev - BBCC	(2,746)	(5,410)	(5,000)	(4,075)	925	(18.5%)
Solar Rooftop - Rev - Brussels PW	(5,710)	(5,397)	(5,900)	(5,555)	345	(5.8%)
Solar Rooftop - Rev - C4th Fire	(5,472)	(6,970)	(5,600)	(6,220)	(620)	11.1%
Solar Rooftop - Rev - VRC	(5,902)	(5,896)	(6,000)	(5,899)	101	(1.7%)
Solar Rooftop - Rev - Seaforth PW	(4,197)	(4,070)	(4,200)	(4,135)	65	(1.5%)
Total Revenues	(24,027)	(27,743)	(26,700)	(25,884)	816	(3.1%)
EXPENDITURES						
OPERATING						
Solar Rooftop - Utilities	574	1,196	1,100	1,250	150	13.6%
Solar Rooftop - R & M - Equipment	305	0	1,000	500	(500)	(50.0%)
Solar Rooftop - Rent	5,550	5,550	5,550	5,550	0	0.0%
Solar Rooftop - Program Exp	60	354	500	500	0	0.0%
Solar Rooftop - Amortization	8,467	8,467	8,467	8,467	0	0.0%
Total Operating	14,956	15,567	16,617	16,267	(350)	(2.1%)
DEBT						
Solar Rooftop - Debt Pymt - Interest	1,630	1,020	1,021	575	(446)	(43.7%)
Total Debt	1,630	1,020	1,021	575	(446)	(43.7%)
Total Expenditures	16,586	16,587	17,638	16,842	(796)	(4.5%)
Total - Solar Rooftop	(7,441)	(11,156)	(9,062)	(9,042)	20	(0.2%)
Total - SOLAR	0	(1)	0	0	0	0.0%



**Municipality of Huron East
2020 Budget (DRAFT #2)**

	2018 YTD December	2019 YTD December	2019 Budget	2020 Budget	\$ Variance	% Variance
WATER SYSTEMS						
SEAFORTH WATER SYSTEM						
REVENUES						
WATER / SEWER RATES						
W - Seaforth/Egmond - Rev-Mthly Flat Rates	(573,361)	(576,315)	(575,472)	(577,752)	(2,280)	0.4%
W - Seaforth/Egmond - Rev-Metered Rates	(126,777)	(141,188)	(125,000)	(134,000)	(9,000)	7.2%
Total Water/Sewer Rates	(700,138)	(717,503)	(700,472)	(711,752)	(11,280)	1.6%
USER FEES						
W - Seaforth/Egmond - Rev-Service Recovery Fee	(7,197)	(7,672)	(5,000)	(7,000)	(2,000)	40.0%
W - Seaforth/Egmond - Rev-Connections	(20,000)	(7,500)	(20,000)	(17,500)	2,500	(12.5%)
W - Seaforth/Egmond - Rev-Rent	(18,649)	(18,885)	(18,649)	(18,885)	(236)	1.3%
Total User Fees	(45,846)	(34,057)	(43,649)	(43,385)	264	(0.6%)
Total Revenues	(745,984)	(751,560)	(744,121)	(755,137)	(11,016)	1.5%
EXPENDITURES						
OPERATING						
W - Seaforth/Egmond - Operating Exp	2,680	1,252	2,000	2,000	0	0.0%
W - Seaforth/Egmond - Telecommunications	767	829	800	860	60	7.5%
W - Seaforth/Egmond - Utilities	38,817	42,951	40,775	44,250	3,475	8.5%
W - Seaforth/Egmond - R & M-Bldg	2,237	2,292	4,000	4,300	300	7.5%
W - Seaforth/Egmond - R & M-Equipment	10,268	28,936	35,000	20,000	(15,000)	(42.9%)
W - Seaforth/Egmond - Materials	10,374	4,977	13,000	5,800	(7,200)	(55.4%)
W - Seaforth/Egmond - Property Taxes	7,406	7,542	7,600	8,000	400	5.3%
W - Seaforth/Egmond - Insurance	895	895	895	1,020	125	14.0%
W - Seaforth/Egmond - Contracted Services	214,175	223,041	217,070	228,974	11,904	5.5%
W - Seaforth/Egmond - Chrg from Administration	10,990	11,265	11,265	11,908	643	5.7%
W - Seaforth/Egmond - Chrg from W/WW Admin	93,588	125,230	128,734	97,635	(31,099)	(24.2%)
W - Seaforth/Egmond - Amortization	109,696	0	0	0	0	0.0%
Total Operating	501,893	449,210	461,139	424,747	(36,392)	(7.9%)
CAPITAL						
Capital-Combined-Egmondville Project(18051)-Water	0	99,276	98,873	0	(98,873)	(100.0%)
Capital-Combined-Duke/Centennial- Water	(2,187)	0	0	76,500	76,500	0.0%
Capital-Combined-North & Thompson Project(18051A)W	0	0	6,311	0	(6,311)	(100.0%)
Capital-Combined-Main St (Cnty Rd 12) - Water	0	0	0	1,593,949	1,593,949	0.0%
Capital-Seaforth/Egmondville W-Infrastructure Impl	0	0	0	0	0	0.0%
Total Capital	(2,187)	99,276	105,184	1,670,449	1,565,265	1,488.1%
OTHER ITEMS						
W - Seaforth Water Reserve - Trans to Reserve	99,963	142,474	117,222	0	(117,222)	(100.0%)
W - Seaforth Water Reserve - Trans from Reserve	0	0	0	(1,400,875)	(1,400,875)	0.0%
W - Seaforth Sewer Reserves - Transfer to Reserves	60,456	60,600	60,576	60,816	240	0.4%
Total Other Items	160,419	203,074	177,798	(1,340,059)	(1,517,857)	(853.7%)
Total Expenditures	660,125	751,560	744,121	755,137	11,016	1.5%
Total - Seaforth Water System	(85,859)	0	0	0	0	0.0%
BRUSSELS WATER SYSTEM						
REVENUES						
OTHER MUNICIPALITIES						
W - Brussels - Rev-Other Municipality	(43,346)	(43,346)	(43,346)	(43,346)	0	0.0%
Total Other Municipalities	(43,346)	(43,346)	(43,346)	(43,346)	0	0.0%
WATER / SEWER RATES						
W - Brussels - Rev-Mthly Flat Rates	(291,622)	(290,999)	(291,000)	(292,104)	(1,104)	0.4%
W - Brussels - Rev-Metered Rates	(18,879)	(20,378)	(18,000)	(19,500)	(1,500)	8.3%
Total Water/Sewer Rates	(310,501)	(311,377)	(309,000)	(311,604)	(2,604)	0.8%
USER FEES						
W - Brussels - Rev-Service Recovery Fee	(150)	(14,068)	(1,000)	(2,000)	(1,000)	100.0%
W - Brussels - Rev-Connections	(15,000)	(15,000)	(10,000)	(5,000)	5,000	(50.0%)
W - Brussels - Rev-Rent	(6,975)	(6,975)	(6,975)	(6,975)	0	0.0%
Total User Fees	(22,125)	(36,043)	(17,975)	(13,975)	4,000	(22.3%)
Total Revenues	(375,972)	(390,766)	(370,321)	(368,925)	1,396	(0.4%)
EXPENDITURES						
OPERATING						
W - Brussels - Operating Exp	1,173	2,134	1,200	1,500	300	25.0%
W - Brussels - Telecommunications	518	559	535	580	45	8.4%
W - Brussels - Utilities	24,350	26,632	25,568	27,430	1,862	7.3%
W - Brussels - R & M - Bldg	9,607	409	3,000	3,000	0	0.0%
W - Brussels - R & M-Equipment	36,006	19,808	36,000	20,000	(16,000)	(44.4%)
W - Brussels - Materials	1,296	3,751	2,000	1,000	(1,000)	(50.0%)
W - Brussels - Property Taxes	1,123	1,075	1,200	1,140	(60)	(5.0%)
W - Brussels - Insurance	629	629	629	717	88	14.0%
W - Brussels - Contracted Services	86,456	86,546	87,625	88,880	1,255	1.4%
W - Brussels - Chrg from Administration	4,082	4,184	4,184	4,423	239	5.7%
W - Brussels - Chrg from W/WW Admin	34,762	46,514	47,816	36,265	(11,551)	(24.2%)
W - Brussels - Amortization	52,531	0	0	0	0	0.0%
Total Operating	252,533	192,241	209,757	184,935	(24,822)	(11.8%)



**Municipality of Huron East
2020 Budget (DRAFT #2)**

	2018 YTD December	2019 YTD December	2019 Budget	2020 Budget	\$ Variance	% Variance
CAPITAL						
Capital - Combined Project - Princess St - W	0	0	10,000	10,000	0	0.0%
Capital - Combined Project - Sports Dr - W	0	0	10,000	10,000	0	0.0%
Capital - Brussels W - Reservoir	0	9,158	30,000	0	(30,000)	(100.0%)
Total Capital	0	9,158	50,000	20,000	(30,000)	(60.0%)
OTHER ITEMS						
W - Brussels Water Reserve - Trans to Reserve	175,970	189,368	110,564	163,990	53,426	48.3%
Total Other Items	175,970	189,368	110,564	163,990	53,426	48.3%
Total Expenditures	428,503	390,767	370,321	368,925	(1,396)	(0.4%)
Total - Brussels Water System	52,531	1	0	0	0	0.0%
BRUCEFIELD WATER SYSTEM						
REVENUES						
OTHER MUNICIPALITIES						
W - Brucefield - Rev-Other Municipality	(37,893)	(38,160)	(37,500)	(37,500)	0	0.0%
Total Other Municipalities	(37,893)	(38,160)	(37,500)	(37,500)	0	0.0%
WATER / SEWER RATES						
W - Brucefield - Rev-Mthly Flat Rates	(29,712)	(29,896)	(29,800)	(29,800)	0	0.0%
Total Water/Sewer Rates	(29,712)	(29,896)	(29,800)	(29,800)	0	0.0%
Total Revenues	(67,605)	(68,056)	(67,300)	(67,300)	0	0.0%
EXPENDITURES						
OPERATING						
W - Brucefield - Operating Exp	61	61	500	100	(400)	(80.0%)
W - Brucefield - Telecommunications	250	270	260	280	20	7.7%
W - Brucefield - Utilities	6,269	6,328	6,582	6,520	(62)	(0.9%)
W - Brucefield - R & M - Bldg	1,516	137	1,500	1,000	(500)	(33.3%)
W - Brucefield - R & M - Equipment	169	387	2,000	1,500	(500)	(25.0%)
W - Brucefield - Materials	241	733	500	250	(250)	(50.0%)
W - Brucefield - Property Taxes	626	610	670	650	(20)	(3.0%)
W - Brucefield - Insurance	753	753	753	858	105	13.9%
W - Brucefield - Contracted Service	16,374	16,391	16,595	16,834	239	1.4%
W - Brucefield - Chrg from Administration	628	644	644	680	36	5.6%
W - Brucefield - Chrg from W/WW Admin	5,348	7,156	7,356	5,579	(1,777)	(24.2%)
W - Brucefield - Amortization	11,039	0	0	0	0	0.0%
Total Operating	43,274	33,470	37,360	34,251	(3,109)	(8.3%)
OTHER ITEMS						
W - Brucefield Water Reserve - Trans to Reserve	35,370	34,586	29,940	33,049	3,109	10.4%
Total Other Items	35,370	34,586	29,940	33,049	3,109	10.4%
Total Expenditures	78,644	68,056	67,300	67,300	0	0.0%
Total - Brucefield Water System	11,039	0	0	0	0	0.0%
VANAstra WATER SYSTEM						
REVENUES						
WATER / SEWER RATES						
W - Vanastra - Rev - Metered Rates	(211,293)	(235,087)	(223,970)	(249,192)	(25,222)	11.3%
Total Water/Sewer Rates	(211,293)	(235,087)	(223,970)	(249,192)	(25,222)	11.3%
USER FEES						
W - Vanastra - Rev - Service Recovery Fee	(25)	(7,046)	(50)	(200)	(150)	300.0%
W - Vanastra - Rev - Connections	0	(2,500)	0	0	0	0.0%
W - Vanastra - Rev - Rent	(6,975)	(16,069)	(6,975)	(9,600)	(2,625)	37.6%
Total User Fees	(7,000)	(25,615)	(7,025)	(9,800)	(2,775)	39.5%
Total Revenues	(218,293)	(260,702)	(230,995)	(258,992)	(27,997)	12.1%
EXPENDITURES						
OPERATING						
W - Vanastra - Operating Exp	2,376	1,306	1,500	1,500	0	0.0%
W - Vanastra - Telecommunications	250	270	260	280	20	7.7%
W - Vanastra - Utilities	13,192	13,560	13,850	14,000	150	1.1%
W - Vanastra - R & M - Bldg	637	790	1,100	1,000	(100)	(9.1%)
W - Vanastra - R & M-Equipment	8,166	8,908	8,000	8,000	0	0.0%
W - Vanastra - Materials	116,426	106,364	100,000	109,555	9,555	9.6%
W - Vanastra - Property Taxes	920	919	975	975	0	0.0%
W - Vanastra - Insurance	441	441	441	503	62	14.1%
W - Vanastra - Contracted Services	47,158	47,207	47,800	48,033	233	0.5%
W - Vanastra - Chrg from Administration	1,884	1,931	1,931	2,041	110	5.7%
W - Vanastra - Chrg from W/WW Admin	16,044	21,468	22,069	16,738	(5,331)	(24.2%)
W - Vanastra - Amortization	14,646	0	0	0	0	0.0%
Total Operating	222,140	203,164	197,926	202,625	4,699	2.4%
CAPITAL						
Capital - Vanastra W - Reservoir	0	9,158	30,000	0	(30,000)	(100.0%)
Total Capital	0	9,158	30,000	0	(30,000)	(100.0%)
OTHER ITEMS						
W - Vanastra - Transfer to Reserves	10,801	48,380	3,069	56,367	53,298	1,736.7%
Total Other Items	10,801	48,380	3,069	56,367	53,298	1,736.7%
Total Expenditures	232,941	260,702	230,995	258,992	27,997	12.1%
Total - Vanastra Water System	14,648	0	0	0	0	0.0%
Total - WATER SYSTEMS	(7,641)	1	0	0	0	0.0%



**Municipality of Huron East
2020 Budget (DRAFT #2)**

	2018 YTD December	2019 YTD December	2019 Budget	2020 Budget	\$ Variance	% Variance
SANITARY SEWER SYSTEMS						
SEAFORTH SANITARY SEWER SYSTEM						
REVENUES						
WATER / SEWER RATES						
WW - Seaforth - Rev-Mthly Flat Rates	(501,355)	(524,416)	(527,712)	(527,712)	0	0.0%
WW - Seaforth - Rev-Metered Rates	(129,096)	(132,047)	(134,970)	(130,000)	4,970	(3.7%)
Total Water/Sewer Rates	(630,451)	(656,463)	(662,682)	(657,712)	4,970	(0.7%)
USER FEES						
WW - Seaforth - Rev-Service Recovery Fee	(3,650)	(1,948)	(1,000)	(1,000)	0	0.0%
WW - Seaforth - Rev - Connections	(5,000)	(7,500)	(20,000)	(17,500)	2,500	(12.5%)
WW - Seaforth - Rev - Rent-Land	(6,984)	(8,736)	(6,984)	(8,736)	(1,752)	25.1%
Total User Fees	(15,634)	(18,184)	(27,984)	(27,236)	748	(2.7%)
OTHER REVENUE						
WW - Seaforth - Gain/Loss on Disposal	363	0	0	0	0	0.0%
Total Other Revenue	363	0	0	0	0	0.0%
Total Revenues	(645,722)	(674,647)	(690,666)	(684,948)	5,718	(0.8%)
EXPENDITURES						
OPERATING						
WW - Seaforth - Telecommunications	2,870	2,870	2,956	2,956	0	0.0%
WW - Seaforth - Utilities	79,731	89,213	83,720	91,890	8,170	9.8%
WW - Seaforth - R & M - Bldg	1,206	2,373	2,500	2,500	0	0.0%
WW - Seaforth - R & M-Equipment	24,737	14,022	25,000	20,000	(5,000)	(20.0%)
WW - Seaforth - Property Taxes	33,314	30,933	35,310	32,789	(2,521)	(7.1%)
WW - Seaforth - Insurance	5,010	5,010	5,010	5,711	701	14.0%
WW - Seaforth - Contracted Services	163,743	163,913	165,955	166,800	845	0.5%
WW - Seaforth - Chrg from Administration	8,164	8,368	8,368	8,845	477	5.7%
WW - Seaforth - Chrg from W/WW Admin	69,523	93,028	95,631	72,530	(23,101)	(24.2%)
WW - Seaforth - Amortization	101,771	0	0	0	0	0.0%
Total Operating	490,069	409,730	424,450	404,021	(20,429)	(4.8%)
CAPITAL						
Capital-Combined-Egmondville Project(18051)-Sewer	(4,894)	1,056,607	877,772	0	(877,772)	(100.0%)
Capital-Combined-Duke/Centennial - Extension	(3,105)	0	0	0	0	0.0%
Capital-Combined-North & Thompson Project(18051A)S	0	0	341,356	0	(341,356)	(100.0%)
Capital-Combined-Main St (Cnty Rd 12) - Sewer	0	0	0	224,448	224,448	0.0%
Capital - Seaforth WW - Plant Expansion	0	7,992	61,000	0	(61,000)	(100.0%)
Total Capital	(7,999)	1,064,599	1,280,128	224,448	(1,055,680)	(82.5%)
OTHER ITEMS						
WW - Seaforth Sewage Reserve - Trans to Reserves	140,241	0	0	56,479	56,479	0.0%
WW - Seaforth Sewage Reserve - Trans from Reserve	0	(799,681)	(1,013,912)	0	1,013,912	(100.0%)
Total Other Items	140,241	(799,681)	(1,013,912)	56,479	1,070,391	(105.6%)
Total Expenditures	622,311	674,648	690,666	684,948	(5,718)	(0.8%)
Total - Seaforth Sanitary Sewer System	(23,411)	1	0	0	0	0.0%
BRUSSELS SANITARY SEWER SYSTEM						
REVENUES						
OTHER MUNICIPALITIES						
WW - Brussels - Rev-Other Municipality	(28,091)	(29,651)	(29,653)	(29,653)	0	0.0%
Total Other Municipalities	(28,091)	(29,651)	(29,653)	(29,653)	0	0.0%
WATER / SEWER RATES						
WW - Brussels - Rev-Mthly Rates	(212,133)	(223,784)	(223,748)	(220,704)	3,044	(1.4%)
WW - Brussels - Rev-Metered Rates	(11,272)	(14,472)	(11,900)	(14,400)	(2,500)	21.0%
Total Water/Sewer Rates	(223,405)	(238,256)	(235,648)	(235,104)	544	(0.2%)
USER FEES						
WW - Brussels - Service Recovery Fee	(8,339)	(25,641)	(8,500)	(8,500)	0	0.0%
WW - Brussels - Rev-Connections	(25,000)	(20,000)	(10,000)	(5,000)	5,000	(50.0%)
WW - Brussels - Rev-Rent	(2,109)	(2,262)	(2,109)	(2,262)	(153)	7.3%
Total User Fees	(35,448)	(47,903)	(20,609)	(15,762)	4,847	(23.5%)
INTEREST						
WW - Brussels - Interest	(5,905)	(4,608)	(4,607)	(3,174)	1,433	(31.1%)
Total Interest	(5,905)	(4,608)	(4,607)	(3,174)	1,433	(31.1%)
Total Revenues	(292,849)	(320,418)	(290,517)	(283,693)	6,824	(2.3%)
EXPENDITURES						
OPERATING						
WW - Brussels - Utilities	34,454	35,604	36,180	36,672	492	1.4%
WW - Brussels - R & M - Bldg	279	3,688	4,500	2,000	(2,500)	(55.6%)
WW - Brussels - R & M-Equipment	9,692	18,784	10,000	10,000	0	0.0%
WW - Brussels - Property Taxes	11,853	11,419	12,500	12,104	(396)	(3.2%)
WW - Brussels - Insurance	3,112	3,112	3,112	3,548	436	14.0%
WW - Brussels - Contracted Services	89,955	88,682	91,175	90,250	(925)	(1.0%)
WW - Brussels - Chrg from Administration	3,768	3,862	3,862	4,082	220	5.7%
WW - Brussels - Chrg from W/WW Admin	32,088	42,936	44,138	32,635	(11,503)	(26.1%)
WW - Brussels - Amortization	52,935	0	0	0	0	0.0%
Total Operating	238,136	208,087	205,467	191,291	(14,176)	(6.9%)



**Municipality of Huron East
2020 Budget (DRAFT #2)**

	2018 YTD December	2019 YTD December	2019 Budget	2020 Budget	\$ Variance	% Variance
CAPITAL						
Capital - Brussels WW - Filtration System	0	80,002	1,800,000	0	(1,800,000)	(100.0%)
Total Capital	0	80,002	1,800,000	0	(1,800,000)	(100.0%)
OTHER ITEMS						
WW - Brussels Sewage Reserve- Trans to Reserves	86,420	32,329	0	92,402	92,402	0.0%
WW - Brussels Sewage Reserve- Trans from Reserves	0	0	(1,714,950)	0	1,714,950	(100.0%)
Total Other Items	86,420	32,329	(1,714,950)	92,402	1,807,352	(105.4%)
Total Expenditures	324,556	320,418	290,517	283,693	(6,824)	(2.3%)
Total - Brussels Sanitary Sewer System	31,707	0	0	0	0	0.0%
VANAISTRA SANITARY SEWER SYSTEM						
REVENUES						
TAXATION						
WW - Vanastra - Rev-Special Rate Area Levy	(59,672)	(54,580)	(54,750)	(52,560)	2,190	(4.0%)
WW - Vanastra - Tax Write Offs/Supplementals	0	18	0	0	0	0.0%
Total Taxation	(59,672)	(54,562)	(54,750)	(52,560)	2,190	(4.0%)
WATER / SEWER RATES						
WW - Vanastra - Rev - Mthly Flat Rates	(178,187)	(170,760)	(172,300)	(165,426)	6,874	(4.0%)
Total Water/Sewer Rates	(178,187)	(170,760)	(172,300)	(165,426)	6,874	(4.0%)
USER FEES						
WW - Vanastra - Rev-Service Recovery Fee	0	(6,821)	0	0	0	0.0%
WW - Vanastra - Rev-Connections	0	(2,500)	0	0	0	0.0%
Total User Fees	0	(9,321)	0	0	0	0.0%
Total Revenues	(237,859)	(234,643)	(227,050)	(217,986)	9,064	(4.0%)
EXPENDITURES						
OPERATING						
WW - Vanastra - Telecommunications	488	488	505	505	0	0.0%
WW - Vanastra - Utilities	28,769	26,199	30,207	27,000	(3,207)	(10.6%)
WW - Vanastra - R & M - Bldg	859	2,103	2,000	1,500	(500)	(25.0%)
WW - Vanastra - R & M-Equipment	14,061	51,525	12,000	20,000	8,000	66.7%
WW - Vanastra - Property Taxes	6,887	3,286	3,560	3,483	(77)	(2.2%)
WW - Vanastra - Insurance	1,750	1,750	1,750	1,995	245	14.0%
WW - Vanastra - Contracted Services	50,292	55,232	54,664	56,200	1,536	2.8%
WW - Vanastra - Chrg from Administration	1,884	1,931	1,931	2,041	110	5.7%
WW - Vanastra - Chrg from W/WW Admin	16,044	21,468	22,069	16,738	(5,331)	(24.2%)
WW - Vanastra - Amortization	41,515	0	0	0	0	0.0%
Total Operating	162,549	163,982	128,686	129,462	776	0.6%
CAPITAL						
Capital - Vanastra WW - Clarifier Reconstruction	0	0	0	20,000	20,000	0.0%
Total Capital	0	0	0	20,000	20,000	0.0%
OTHER ITEMS						
WW - Vanastra - Transfer to Reserves	1,839	70,662	98,364	68,524	(29,840)	(30.3%)
Total Other Items	1,839	70,662	98,364	68,524	(29,840)	(30.3%)
Total Expenditures	164,388	234,644	227,050	217,986	(9,064)	(4.0%)
Total - Vanastra Sanitary Sewer System	(73,471)	1	0	0	0	0.0%
Total - SANITARY SEWER SYSTEMS	(65,175)	2	0	0	0	0.0%



**Municipality of Huron East
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	2018 YTD December	2019 YTD December	2019 Budget	2020 Budget	\$ Variance	% Variance
WASTE MANAGEMENT						
SEAFORTH URBAN WASTE MANAGEMENT GENERAL						
REVENUES						
TAXATION						
WMgmt - Seaforth Urban - Rev - Special Rate Levy	(114,513)	(352,368)	(350,000)	(350,000)	0	0.0%
Total Revenues	(114,513)	(352,368)	(350,000)	(350,000)	0	0.0%
EXPENDITURES						
OTHER ITEMS						
WMgmt - Seaforth Urban - Transfer to Reserves	0	139,686	56,300	102,653	46,353	82.3%
WMgmt - Seaforth Urban - Transfer from Reserves	(88,557)	0	0	0	0	0.0%
Total Other Items	(88,557)	139,686	56,300	102,653	46,353	82.3%
Total Expenditures	(88,557)	139,686	56,300	102,653	46,353	82.3%
Total - General	(203,070)	(212,682)	(293,700)	(247,347)	46,353	(15.8%)
COLLECTION						
REVENUES						
OPERATING						
WMgmt - Seaforth Urban-Collection - Rev - Bag Tags	(64,875)	(82,242)	(86,000)	(83,000)	3,000	(3.5%)
Total Revenues	(64,875)	(82,242)	(86,000)	(83,000)	3,000	(3.5%)
EXPENDITURES						
OPERATING						
WMgmt - Seaforth Urban - Collection - Materials	3,324	0	2,000	300	(1,700)	(85.0%)
WMgmt -Seaforth Urban -Collection-Contracted Srvcs	151,776	185,411	202,500	190,973	(11,527)	(5.7%)
Total Expenditures	155,100	185,411	204,500	191,273	(13,227)	(6.5%)
Total - Collection	90,225	103,169	118,500	108,273	(10,227)	(8.6%)
DISPOSAL						
EXPENDITURES						
OPERATING						
WMgmt-Seaforth Urban-Disposal-Consult/Prof Srvces	76	10,000	25,000	25,000	0	0.0%
Total Expenditures	76	10,000	25,000	25,000	0	0.0%
Total - Disposal	76	10,000	25,000	25,000	0	0.0%
RECYCLING						
EXPENDITURES						
OPERATING						
WMgmt - Seaforth Urban - Recycling - Materials	380	1,221	200	1,300	1,100	550.0%
WMgmt -Seaforth Urban-Recycling - Contracted Srvcs	112,391	98,292	150,000	112,774	(37,226)	(24.8%)
Total Expenditures	112,771	99,513	150,200	114,074	(36,126)	(24.1%)
Total - Recycling	112,771	99,513	150,200	114,074	(36,126)	(24.1%)
Total - Seaforth Waste Management	2	0	0	0	0	0.0%
BRUSSELS WASTE MANAGEMENT GENERAL						
PRIOR YEAR (SURPLUS) / DEFICIT						
WMgmt - Brussels - Prior Yr (Surplus)/Deficit	23,213	8,112	8,111	965	(7,146)	(88.1%)
Total Prior Year (Surplus) / Deficit	23,213	8,112	8,111	965	(7,146)	(88.1%)
TAXATION						
WMgmt - Brussels - Rev - Special Rate Area Levy	(65,451)	(66,782)	(65,000)	(65,000)	0	0.0%
Total Taxation	(65,451)	(66,782)	(65,000)	(65,000)	0	0.0%
OTHER ITEMS						
WMgmt - Brussels Transfer to Reserves	0	0	0	3,435	3,435	0.0%
Total Other Items	0	0	0	3,435	3,435	0.0%
Total - General	(42,238)	(58,670)	(56,889)	(60,600)	(3,711)	6.5%
COLLECTION						
REVENUES						
USER FEES						
WMgmt - Brussels Collection - Rev-Bag Tags	(34,606)	(40,455)	(32,711)	(37,500)	(4,789)	14.6%
Total Revenues	(34,606)	(40,455)	(32,711)	(37,500)	(4,789)	14.6%
EXPENDITURES						
OPERATING						
WMgmt - Brussels - Collection - Materials	1,298	0	1,300	500	(800)	(61.5%)
WMgmt - Brussels Collection - Collection Services	30,579	31,497	31,500	32,500	1,000	3.2%
Total Expenditures	31,877	31,497	32,800	33,000	200	0.6%
Total - Collection	(2,729)	(8,958)	89	(4,500)	(4,589)	(5,156.2%)
DISPOSAL						
EXPENDITURES						
OPERATING						
WMgmt - Brussels Disposal - Landfill Tipping Fees	12,662	9,172	12,800	13,000	200	1.6%
WMgmt - Brussels Disposal - Consultant/Prof Srvces	10,490	19,648	11,000	11,500	500	4.5%
Total Expenditures	23,152	28,820	23,800	24,500	700	2.9%
Total - Disposal	23,152	28,820	23,800	24,500	700	2.9%
COMPOST						
EXPENDITURES						
OPERATING						
WMgmt - Brussels Compost - Contracted Services	0	2,290	0	2,000	2,000	0.0%
Total - Expenditures	0	2,290	0	2,000	2,000	0.0%
Total - Compost	0	2,290	0	2,000	2,000	0.0%



**Municipality of Huron East
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	2018 YTD December	2019 YTD December	2019 Budget	2020 Budget	\$ Variance	% Variance
RECYCLING						
EXPENDITURES						
OPERATING						
WMgmt - Brussels Recycling - Materials	77	72	100	100	0	0.0%
WMgmt - Brussels Recycling - Contracted Services	29,849	37,410	32,900	38,500	5,600	17.0%
Total Expenditures	29,926	37,482	33,000	38,600	5,600	17.0%
Total - Recycling	29,926	37,482	33,000	38,600	5,600	17.0%
Total - Brussels Waste Management	8,111	964	0	0	0	0.0%
GREY / MCKILLOP WASTE MANAGEMENT GENERAL						
REVENUES						
TAXATION						
WMgmt - Grey/McKillop - Rev-Special Rate Area Levy	(109,995)	(112,737)	(115,000)	(157,000)	(42,000)	36.5%
Total Taxation	(109,995)	(112,737)	(115,000)	(157,000)	(42,000)	36.5%
Total Revenues	(109,995)	(112,737)	(115,000)	(157,000)	(42,000)	36.5%
EXPENDITURES						
OTHER ITEMS						
WMgmt - Grey/McKillop - Transfer to Reserves	20,653	0	0	328	328	0.0%
WMgmt - Grey/McKillop - Transfer from Reserves	0	(33,800)	(6,307)	0	6,307	(100.0%)
Total Expenditures	20,653	(33,800)	(6,307)	328	6,635	(105.2%)
Total - General	(89,342)	(146,537)	(121,307)	(156,672)	(35,365)	29.2%
COLLECTION						
REVENUES						
USER FEES						
WMgmt - Grey/McKillop Collection - Rev-Bag Tags	(15,046)	(14,034)	(17,000)	(3,000)	14,000	(82.4%)
Total Revenues	(15,046)	(14,034)	(17,000)	(3,000)	14,000	(82.4%)
EXPENDITURES						
OPERATING						
WMgmt - Grey/McKillop Collection -Collection Svrcs	12,100	12,161	12,500	40,000	27,500	220.0%
Total Expenditures	12,100	12,161	12,500	40,000	27,500	220.0%
Total - Collection	(2,946)	(1,873)	(4,500)	37,000	41,500	(922.2%)
DISPOSAL						
REVENUES						
USER FEES						
WMgmt - Grey/McKillop Disposal - Tipping Fees	(27,548)	(33,690)	(30,000)	(30,000)	0	0.0%
Total Revenues	(27,548)	(33,690)	(30,000)	(30,000)	0	0.0%
EXPENDITURES						
SALARIES & BENEFITS						
WMgmt - Grey/McKillop Disposal - Salaries & Wages	9,843	9,863	10,065	10,191	126	1.3%
WMgmt - Grey/McKillop Disposal - Benefits	723	727	742	784	42	5.7%
Total Salaries & Benefits	10,566	10,590	10,807	10,975	168	1.6%
OPERATING						
WMgmt - Grey/McKillop Disposal - R & M-Bldg	5,434	23	10,000	2,500	(7,500)	(75.0%)
WMgmt - Grey/McKillop Disposal - R & M - Equip	0	28,297	0	0	0	0.0%
WMgmt - Grey/McKillop Disposal - Tools/Equipment	0	18,317	0	0	0	0.0%
WMgmt - Grey/McKillop Disposal - Materials	539	488	1,000	1,000	0	0.0%
WMgmt - Grey/McKillop Disposal - Property Taxes	4,167	4,407	4,200	4,700	500	11.9%
WMgmt - Grey/McKillop Disposal-Consultant/Prof Srv	19,921	42,366	42,500	40,000	(2,500)	(5.9%)
WMgmt - Grey/McKillop Disposal - Insurance	1,274	1,300	1,300	1,482	182	14.0%
WMgmt - Grey/McKillop Disposal-Contracted Srvcs	9,433	10,019	17,000	12,500	(4,500)	(26.5%)
Total Operating	40,768	105,217	76,000	62,182	(13,818)	(18.2%)
Total Expenditures	51,334	115,807	86,807	73,157	(13,650)	(15.7%)
Total - Disposal	23,786	82,117	56,807	43,157	(13,650)	(24.0%)
RECYCLING						
REVENUES						
USER FEES						
WMgmt - Grey/McKillop Recycling - Revenue	(1,178)	(575)	(1,500)	(1,000)	500	(33.3%)
Total Revenues	(1,178)	(575)	(1,500)	(1,000)	500	(33.3%)
EXPENDITURES						
OPERATING						
WMgmt - Grey/McKillop Recycling - Materials	857	295	500	500	0	0.0%
WMgmt - Grey/McKillop- Recycling -Contracted Srvcs	68,822	66,575	70,000	77,015	7,015	10.0%
Total Expenditures	69,679	66,870	70,500	77,515	7,015	10.0%
Total - Recycling	68,501	66,295	69,000	76,515	7,515	10.9%
Total - Grey / McKillop Waste Management	(1)	2	0	0	0	0.0%
VANASTRA WASTE MANAGEMENT GENERAL						
REVENUES						
TAXATION						
WMgmt - Vanastra - Special Area Rate Levy	0	(36,001)	(36,000)	(46,000)	(10,000)	27.8%
Total Taxation	0	(36,001)	(36,000)	(46,000)	(10,000)	27.8%
Total Revenues	0	(36,001)	(36,000)	(46,000)	(10,000)	27.8%
EXPENDITURES						
OTHER ITEMS						
WMgmt - Vanastra - Transfer to Reserves	4,081	12,228	0	5,779	5,779	0.0%
WMgmt - Vanastra - Transfer from Reserves	0	0	0	0	0	0.0%
Total Expenditures	4,081	12,228	0	5,779	5,779	0.0%
Total - General	4,081	(23,773)	(36,000)	(40,221)	(4,221)	11.7%



**Municipality of Huron East
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	2018 YTD December	2019 YTD December	2019 Budget	2020 Budget	\$ Variance	% Variance
COLLECTION						
REVENUES						
USER FEES						
WMgmt - Vanastra Collection - Rev - Bag Tags	(17,949)	(21,002)	(18,000)	(20,000)	(2,000)	11.1%
Total Revenues	(17,949)	(21,002)	(18,000)	(20,000)	(2,000)	11.1%
EXPENDITURES						
OPERATING						
WMgmt - Vanastra - Collection - Materials	1,118	1,644	1,200	1,500	300	25.0%
WMgmt - Vanastra - Collection - Contracted Services	25,722	22,853	26,025	24,000	(2,025)	(7.8%)
Total Expenditures	26,840	24,497	27,225	25,500	(1,725)	(6.3%)
Total - Collection	8,891	3,495	9,225	5,500	(3,725)	(40.4%)
DISPOSAL						
EXPENDITURES						
OPERATING						
WMgmt - Vanastra Disposal - Contracted Services	0	0	12,000	12,360	360	3.0%
Total Expenditures	0	0	12,000	12,360	360	3.0%
Total - Disposal	0	0	12,000	12,360	360	3.0%
RECYCLING						
EXPENDITURES						
OPERATING						
WMgmt - Vanastra Recycling - Contracted Services	13,700	20,278	14,775	22,361	7,586	51.3%
Total Expenditures	13,700	20,278	14,775	22,361	7,586	51.3%
Total Recycling	13,700	20,278	14,775	22,361	7,586	51.3%
Total - Vanastra Waste Management	26,672	0	0	0	0	0.0%
TUCKERSMITH RURAL WASTE MANAGEMENT GENERAL						
REVENUES						
TAXATION						
WMgmt-Tuckersmith Rural-Rev-Special Rate Area Levy	(95,065)	(75,173)	(75,000)	(75,000)	0	0.0%
Total Revenues	(95,065)	(75,173)	(75,000)	(75,000)	0	0.0%
EXPENDITURES						
OTHER ITEMS						
WMgmt - Tuckersmith Rural - Transfer to Reserves	27,761	17,403	1,950	990	(960)	(49.2%)
Total Expenditures	27,761	17,403	1,950	990	(960)	(49.2%)
Total - General	(67,304)	(57,770)	(73,050)	(74,010)	(960)	1.3%
COLLECTION						
REVENUES						
USER FEES						
WMgmt-Tuckersmith Rural - Collection-Rev- Bag Tags	(2,090)	(5,116)	(3,150)	(5,100)	(1,950)	61.9%
Total Revenues	(2,090)	(5,116)	(3,150)	(5,100)	(1,950)	61.9%
EXPENDITURES						
OPERATING						
WMgmt - Tuckersmith Rural - Collection - Materials	295	295	500	500	0	0.0%
WMgmt-Tuckersmith Rural-Collection-CollectionSrvcs	17,941	30,640	27,000	32,000	5,000	18.5%
Total Expenditures	18,236	30,935	27,500	32,500	5,000	18.2%
Total - Collection	16,146	25,819	24,350	27,400	3,050	12.5%
DISPOSAL						
EXPENDITURES						
OPERATING						
WMgmt-Tuckersmith Rural-Disposal-Landfill Tip Fees	579	0	1,500	1,000	(500)	(33.3%)
WMgmt-Tuckersmith Rural-Disposal-Consult/Prchsd Sr	(7,998)	0	0	0	0	0.0%
WMgmt -Tuckersmith Rural-Disposal-Contracted Srvcs	7,998	0	12,000	12,500	500	4.2%
Total Expenditures	579	0	13,500	13,500	0	0.0%
Total - Disposal	579	0	13,500	13,500	0	0.0%
RECYCLING						
EXPENDITURES						
OPERATING						
WMgmt - Tuckersmith Rural - Recycling - Materials	889	0	200	200	0	0.0%
WMgmt-Tuckersmith Rural-Recycling -Contracted Srvc	23,016	31,950	35,000	32,910	(2,090)	(6.0%)
Total Expenditures	23,905	31,950	35,200	33,110	(2,090)	(5.9%)
Total - Recycling	23,905	31,950	35,200	33,110	(2,090)	(5.9%)
Total - Tuckersmith Waste Management	(26,674)	(1)	0	0	0	0.0%
4TH/TUCKERSMITH MID HURON & SEAFORTH LANDFILL GENERAL						
EXPENDITURES						
OPERATING						
WMgmt - C4th/Tuck - MidHuron Landfill Site (50/50)	21,650	111,083	79,500	47,500	(32,000)	(40.3%)
Total Operating	21,650	111,083	79,500	47,500	(32,000)	(40.3%)
OTHER ITEMS						
WMgmt - Seaforth Landfill - Transfer from Reserves	(10,825)	(55,542)	(39,750)	(23,750)	16,000	(40.3%)
WMgmt - Tuckersmith - Transfer from Reserves	(10,825)	(55,542)	(39,750)	(23,750)	16,000	(40.3%)
Total Other Items	(21,650)	(111,084)	(79,500)	(47,500)	32,000	(40.3%)
Total Seaforth / Tuckersmith (MidHuron) & Seaforth Landfill	0	(1)	0	0	0	0.0%
Total - WASTE MANAGEMENT	8,110	964	0	0	0	0.0%



**Municipality of Huron East
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	2018 YTD December	2019 YTD December	2019 Budget	2020 Budget	\$ Variance	% Variance
HEALTH SERVICES						
HURON EAST HEALTH CENTRE						
REVENUES						
USER FEES						
Huron East Health Care Cntr - Rev - Rent	(160,820)	(182,951)	(183,700)	(196,400)	(12,700)	6.9%
Huron East Health Care Cntr - Rev - Rent - Equip	(12,755)	(11,459)	(7,000)	(2,200)	4,800	(68.6%)
Huron East Health Care Cntr - Rev - Rent - Other	(35,906)	(20,304)	(19,000)	(18,000)	1,000	(5.3%)
Total User Fees	(209,481)	(214,714)	(209,700)	(216,600)	(6,900)	3.3%
Total Revenues	(209,481)	(214,714)	(209,700)	(216,600)	(6,900)	3.3%
EXPENDITURES						
SALARIES & BENEFITS						
Huron East Health Care Cntr - Salaries & Wages	35,256	34,428	36,491	35,471	(1,020)	(2.8%)
Huron East Health Care Cntr - Employee Benefits	4,027	3,473	4,371	3,561	(810)	(18.5%)
Total Salaries & Benefits	39,283	37,901	40,862	39,032	(1,830)	(4.5%)
OPERATING						
Huron East Health Care Cntr - Utilities	16,494	18,171	17,325	18,716	1,391	8.0%
Huron East Health Care Cntr - Janitorial Exp	7,528	8,621	7,800	8,900	1,100	14.1%
Huron East Health Care Cntr - R & M-Bldg	20,697	18,805	20,000	21,000	1,000	5.0%
Huron East Health Care Cntr - Advertising	39	41	0	0	0	0.0%
Huron East Health Care Cntr - Tools/Equipment	(8)	325	500	500	0	0.0%
Huron East Health Care Cntr - Property Taxes	3,002	3,146	3,100	3,335	235	7.6%
Huron East Health Care Cntr - Insurance	1,810	1,810	1,810	2,064	254	14.0%
Huron East Health Care Cntr - Contracted Service	7,449	4,020	7,500	7,500	0	0.0%
Huron East Health Care Cntr - Amortization	29,042	29,042	29,042	29,042	0	0.0%
Total Operating	86,053	83,981	87,077	91,057	3,980	4.6%
DEBT						
Huron East Health Care Cntr - Debt Pymt-Principal	100,000	0	0	100,000	100,000	0.0%
Huron East Health Care Cntr - Debt Pymt-Interest	43,420	37,875	27,876	36,030	8,154	29.3%
Total Debt	143,420	37,875	27,876	136,030	108,154	388.0%
OTHER ITEMS						
Huron East Health - Working Cap - Trans to Reserve	0	54,957	53,885	0	(53,885)	(100.0%)
HE Health Centre - Working Cap - Transfer from Res	(59,274)	0	0	(49,519)	(49,519)	0.0%
Total Other Items	(59,274)	54,957	53,885	(49,519)	(103,404)	(191.9%)
Total Expenditures	209,482	214,714	209,700	216,600	6,900	3.3%
Total - Huron East Health Centre	1	0	0	0	0	0.0%
BRUSSELS MEDICAL DENTAL						
REVENUE						
FEDERAL						
Brussels Med Dental - Rev - Federal	0	(25,000)	0	0	0	0.0%
Total Federal	0	(25,000)	0	0	0	0.0%
DONATIONS						
Brussels Med Dental - Rev - Donations	0	(11,500)	(51,500)	(40,000)	11,500	(22.3%)
Total Donations	0	(11,500)	(51,500)	(40,000)	11,500	(22.3%)
USER FEES						
Brussels Med Dental - Rev - Rent	(43,499)	(41,939)	(44,000)	(44,935)	(935)	2.1%
Total User Fees	(43,499)	(41,939)	(44,000)	(44,935)	(935)	2.1%
INTEREST						
Brussels Med Dental - Rev - Interest	(1,032)	(1,283)	(1,055)	(1,100)	(45)	4.3%
Total Interest	(1,032)	(1,283)	(1,055)	(1,100)	(45)	4.3%
Total Revenues	(44,531)	(79,722)	(96,555)	(86,035)	10,520	(10.9%)
EXPENDITURES						
SALARIES & BENEFITS						
Brussels Med Dental - Honorarium	1,498	1,674	1,800	1,769	(31)	(1.7%)
Total Salaries & Benefits	1,498	1,674	1,800	1,769	(31)	(1.7%)
OPERATING						
Brussels Med Dental - Utilities	4,777	5,124	5,020	5,278	258	5.1%
Brussels Med Dental - Janitorial Exp	3,295	4,964	3,500	5,500	2,000	57.1%
Brussels Med Dental - R & M-Bldg	3,201	8,948	6,300	6,240	(60)	(1.0%)
Brussels Med Dental - Office/Meeting Supplies	229	0	250	0	(250)	(100.0%)
Brussels Med Dental - Property Taxes	2,143	2,158	2,250	2,287	37	1.6%
Brussels Med Dental - Insurance	408	408	408	465	57	14.0%
Brussels Med Dental - Contracted Services	2,254	240	500	250	(250)	(50.0%)
Total Operating	16,307	21,842	18,228	20,020	1,792	9.8%
CAPITAL						
Capital - Brussels Med Dental - Bldg Renovations	0	20,000	122,400	102,400	(20,000)	(16.3%)
Total Capital	0	20,000	122,400	102,400	(20,000)	(16.3%)
OTHER ITEMS						
Brussels Med Dental - Transfer to Reserves	23,428	36,206	0	0	0	0.0%
Brussels Med Dental - Transfer from Reserves	0	0	(45,873)	(38,154)	7,719	(16.8%)
Total Other Items	23,428	36,206	(45,873)	(38,154)	7,719	(16.8%)
Total Expenditures	41,233	79,722	96,555	86,035	(10,520)	(10.9%)
Total Brussels Medical Dental	(3,298)	0	0	0	0	0.0%



**Municipality of Huron East
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	2018 YTD December	2019 YTD December	2019 Budget	2020 Budget	\$ Variance	% Variance
BRUSSELS CEMETERY						
REVENUES						
PRIOR YEAR (SURPLUS) / DEFICIT						
Brussels Cemetery - Prior Year (Surplus)/Deficit	124,095	122,750	122,750	156,938	34,188	27.9%
Total Prior Year (Surplus) / Deficit	124,095	122,750	122,750	156,938	34,188	27.9%
OTHER MUNICIPALITIES						
Brussels Cemetery - Rev - Morris-Turnberry	0	(6,837)	(4,515)	(1,276)	3,239	(71.7%)
Total Other Municipalities	0	(6,837)	(4,515)	(1,276)	3,239	(71.7%)
DONATIONS						
Brussels Cemetery - Rev - Donations	(1,720)	(130)	(2,000)	0	2,000	(100.0%)
Total Donations	(1,720)	(130)	(2,000)	0	2,000	(100.0%)
USER FEES						
Brussels Cemetery - Rev - Service Recovery Fees	(1,469)	(100)	(500)	(500)	0	0.0%
Brussels Cemetery - Rev - Sales	(9,288)	(4,780)	(4,500)	(7,000)	(2,500)	55.6%
Brussels Cemetery - Rev - Grave Openings	(16,050)	(9,750)	(14,000)	(12,900)	1,100	(7.9%)
Total User Fees	(26,807)	(14,630)	(19,000)	(20,400)	(1,400)	7.4%
INTEREST						
Brussels Cemetery - Rev - Interest	(1,656)	(215)	(1,800)	(1,600)	200	(11.1%)
Brussels Cemetery - Rev - Investment Interest	(3,212)	(2,692)	(3,900)	(3,000)	900	(23.1%)
Total Interest	(4,868)	(2,907)	(5,700)	(4,600)	1,100	(19.3%)
Total Revenues	90,700	98,246	91,535	130,662	39,127	42.7%
EXPENDITURES						
SALARIES & BENEFITS						
Brussels Cemetery - Salaries & Wages	19,964	20,472	23,985	21,154	(2,831)	(11.8%)
Brussels Cemetery - Honorarium	1,400	1,500	1,500	1,600	100	6.7%
Brussels Cemetery - Employee Benefits	2,400	2,463	2,812	2,538	(274)	(9.7%)
Total Salaries & Benefits	23,764	24,435	28,297	25,292	(3,005)	(10.6%)
OPERATING						
Brussels Cemetery - Operating Exp	4,955	3,565	5,100	4,100	(1,000)	(19.6%)
Brussels Cemetery - Utilities	387	426	425	450	25	5.9%
Brussels Cemetery - R & M-Bldg	2,950	22,905	14,750	1,000	(13,750)	(93.2%)
Brussels Cemetery - Tools/Equipment	(2)	0	200	0	(200)	(100.0%)
Brussels Cemetery - Fuel/Oil/Lubricants	(5)	523	500	540	40	8.0%
Total Operating	8,285	27,419	20,975	6,090	(14,885)	(71.0%)
Total Expenditures	32,049	51,854	49,272	31,382	(17,890)	(36.3%)
Total - Brussels Cemetery	122,749	150,100	140,807	162,044	21,237	15.1%
CRANBROOK CEMETERY						
REVENUES						
USER FEES						
Cranbrook Cemetery - Rev - Sales	0	0	(500)	(500)	0	0.0%
Cranbrook Cemetery - Rev - Grave Openings	0	0	(500)	(500)	0	0.0%
Total User Fees	0	0	(1,000)	(1,000)	0	0.0%
INTEREST						
Cranbrook Cemetery - Rev - Investment Interest	(152)	(152)	(200)	(200)	0	0.0%
Total Interest	(152)	(152)	(200)	(200)	0	0.0%
Total Revenues	(152)	(152)	(1,200)	(1,200)	0	0.0%
EXPENDITURES						
OPERATING						
Cranbrook Cemetery - Operating Exp	17	0	50	50	0	0.0%
Cranbrook Cemetery - Contracted Services	1,570	1,830	1,900	1,900	0	0.0%
Total Expenditures	1,587	1,830	1,950	1,950	0	0.0%
Total - Cranbrook Cemetery	1,435	1,678	750	750	0	0.0%
MT PLEASANT (ETHEL) CEMETERY						
REVENUES						
DONATIONS						
Mt Pleasant Cemetery - Rev - Donations	0	0	(50)	0	50	(100.0%)
Total Donations	0	0	(50)	0	50	(100.0%)
USER FEES						
Mt Pleasant Cemetery - Rev - Sales	0	(1,500)	(625)	(1,000)	(375)	60.0%
Mt Pleasant Cemetery - Rev - Grave Openings	(2,500)	(3,250)	(2,500)	(2,500)	0	0.0%
Total User Fees	(2,500)	(4,750)	(3,125)	(3,500)	(375)	12.0%
INTEREST						
Mt Pleasant Cemetery - Rev - Interest	(275)	(194)	(200)	(200)	0	0.0%
Mt Pleasant Cemetery - Rev - Investment Interest	(1,086)	(893)	(1,000)	(1,000)	0	0.0%
Total Interest	(1,361)	(1,087)	(1,200)	(1,200)	0	0.0%
Total Revenues	(3,861)	(5,837)	(4,375)	(4,700)	(325)	7.4%
EXPENDITURES						
OPERATING						
Mt Pleasant Cemetery - Honorariums	100	0	0	0	0	0.0%
Mt Pleasant Cemetery - Operating Exp	1,729	1,949	2,000	2,000	0	0.0%
Mt Pleasant Cemetery - Contracted Services	2,410	2,500	2,500	2,700	200	8.0%
Total Expenditures	4,239	4,449	4,500	4,700	200	4.4%
Total - Mt Pleasant (Ethel) Cemetery	378	(1,388)	125	0	(125)	(100.0%)
Total HEALTH SERVICES	121,265	150,390	141,682	162,794	21,112	14.9%



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	2018 YTD December	2019 YTD December	2019 Budget	2020 Budget	\$ Variance	% Variance
VANASTRA EARLY CHILDHOOD LEARNING CENTRE						
REVENUES						
OTHER MUNICIPALITIES						
Day Care - Rev - Cnty Subsidy	(149,301)	(130,289)	(155,000)	(130,000)	25,000	(16.1%)
Day Care - Rev - County-One Time Funding	(10,551)	(15,288)	(8,000)	(10,000)	(2,000)	25.0%
Day Care - Rev - County One Time	0	(11,318)	(34,515)	(25,000)	9,515	(27.6%)
Day Care - Rev - Cnty - Wage Enhancement	(25,376)	(25,963)	(23,000)	(26,500)	(3,500)	15.2%
Day Care - Rev - Cnty - Operating Grant	(107,700)	(88,140)	(107,700)	(92,630)	15,070	(14.0%)
Day Care - Rev - Cnty - Program Assistant	(3,694)	(4,421)	0	(5,000)	(5,000)	0.0%
Total Other Municipalities	(296,622)	(275,419)	(328,215)	(289,130)	39,085	(11.9%)
USER FEES						
Day Care - Rev - Service Recovery Fees	(793)	(2,639)	0	0	0	0.0%
Day Care - Rev - Day Care Fees	(205,762)	(195,996)	(209,000)	(200,000)	9,000	(4.3%)
Total User Fees	(206,555)	(198,635)	(209,000)	(200,000)	9,000	(4.3%)
Total Revenues	(503,177)	(474,054)	(537,215)	(489,130)	48,085	(9.0%)
EXPENDITURES						
SALARIES & BENEFITS						
Day Care - Salaries & Wages	413,934	397,870	449,026	431,443	(17,583)	(3.9%)
Day Care - Employee Benefits	92,841	87,777	98,966	94,912	(4,054)	(4.1%)
Total Salaries & Benefits	506,775	485,647	547,992	526,355	(21,637)	(3.9%)
OPERATING						
Day Care - Special County Funding Expenses	8,709	10,270	8,000	10,000	2,000	25.0%
Day Care - Training/Seminars/Conferences	1,731	574	1,000	1,000	0	0.0%
Day Care - Telecommunications	1,245	1,110	1,300	1,150	(150)	(11.5%)
Day Care - Janitorial Exp	1,545	1,798	1,500	2,000	500	33.3%
Day Care - R & M-Bldg	1,144	5,240	1,800	1,800	0	0.0%
Day Care - R & M-Equipment	1,319	458	2,500	2,500	0	0.0%
Day Care - Advertising	363	585	500	500	0	0.0%
Day Care - Office/Meeting Supplies	1,385	1,360	2,500	2,000	(500)	(20.0%)
Day Care - Licenses	165	140	170	150	(20)	(11.8%)
Day Care - Rent-Bldg	34,000	34,000	34,000	34,000	0	0.0%
Day Care - Program Exp	1,006	687	1,500	1,500	0	0.0%
Day Care - Supplies	269	0	0	0	0	0.0%
Day Care - Grocery Exp	22,330	21,843	23,500	24,000	500	2.1%
Total Operating	75,211	78,065	78,270	80,600	2,330	3.0%
Total Expenditures	581,986	563,712	626,262	606,955	(19,307)	(3.1%)
Total - VANASTRA EARLY CHILDHOOD LEARNING CENTRE	78,809	89,658	89,047	117,825	28,778	32.3%



**Municipality of Huron East
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	2018 YTD December	2019 YTD December	2019 Budget	2020 Budget	\$ Variance	% Variance
GENERAL						
BMG COMMUNITY CENTRE						
REVENUES						
PRIOR YEAR (SURPLUS) / DEFICIT						
BMG - Prior Yr (Surplus)/Deficit	81,079	37,692	37,692	95,785	58,093	154.1%
Total Prior Year (Surplus) / Deficit	81,079	37,692	37,692	95,785	58,093	154.1%
TAXATION						
BMG - Rev - Levy	(154,468)	(158,330)	(158,330)	(162,605)	(4,275)	2.7%
BMG - Rev - Special Levy--Levy - Special	(23,071)	(23,071)	(23,071)	(23,071)	0	0.0%
Total Taxation	(177,539)	(181,401)	(181,401)	(185,676)	(4,275)	2.4%
PROVINCIAL						
BMG - Rev - Prov Employment Grant	(3,360)	(3,920)	(3,360)	(3,650)	(290)	8.6%
Total Provincial	(3,360)	(3,920)	(3,360)	(3,650)	(290)	8.6%
OTHER MUNICIPALITIES						
BMG - Rev - Other Municipality	(38,617)	(39,582)	(39,582)	(40,651)	(1,069)	2.7%
BMG - Rev - Other Municipality - Special Levy	(5,768)	(5,968)	(5,768)	(5,768)	0	0.0%
BMG - Rev - Save On Energy Grant	(2,520)	0	0	0	0	0.0%
Total Other Municipalities	(46,905)	(45,550)	(45,350)	(46,419)	(1,069)	2.4%
DONATIONS						
BMG - Rev - Donations	(6,951)	(39,811)	0	(1,000)	(1,000)	0.0%
Total Donations	(6,951)	(39,811)	0	(1,000)	(1,000)	0.0%
INTEREST						
BMG - Rev - Interest	(750)	(746)	0	0	0	0.0%
Total Interest	(750)	(746)	0	0	0	0.0%
Total Revenues	(154,426)	(233,736)	(192,419)	(140,960)	51,459	(26.7%)
EXPENDITURES						
OPERATING						
BMG - Amortization	11,937	6,482	6,482	6,482	0	0.0%
Total Operating	11,937	6,482	6,482	6,482	0	0.0%
CAPITAL						
Capital - BMG - Equipment	47,065	67,395	50,000	0	(50,000)	(100.0%)
Capital - BMG - Bldg Renovations	(47,065)	0	0	15,000	15,000	0.0%
Capital - BMG - Study	0	0	40,000	0	(40,000)	(100.0%)
Total Capital	0	67,395	90,000	15,000	(75,000)	(83.3%)
OTHER ITEMS						
BMG - Transfer from Reserves	0	(1,000)	0	0	0	0.0%
BMG - BMG Rec Reserves - Trans from Reserves	(66,482)	(6,482)	(6,482)	(6,482)	0	0.0%
BMG-Brussels Rec Bldg Fund-Transfer to Reserves	4,593	39,403	0	0	0	0.0%
Total Other Items	(61,889)	31,921	(6,482)	(6,482)	0	0.0%
Total Expenditures	(49,952)	105,798	90,000	15,000	(75,000)	(83.3%)
Total - General	(204,378)	(127,938)	(102,419)	(125,960)	(23,541)	23.0%
ARENA						
REVENUES						
USER FEES						
BMG - Arena - Rev - Service Recovery Fee	(438)	(296)	(500)	(350)	150	(30.0%)
BMG - Arena - Rev - Sales - Liquor	(68,470)	(71,022)	(70,000)	(70,000)	0	0.0%
BMG - Arena - Rev - Admissions	(2,162)	(3,457)	(1,500)	(4,000)	(2,500)	166.7%
BMG - Arena - Rev - Vending Machines/Booth	(5,292)	(5,403)	(6,000)	(5,000)	1,000	(16.7%)
BMG - Arena - Rev - Sign Boards	(1,800)	(2,250)	(1,800)	(1,500)	300	(16.7%)
BMG - Arena - Rev - Rent - Ice/Floor	(1,332)	(3,363)	(2,000)	(3,200)	(1,200)	60.0%
BMG - Arena - Rev - Rent - Minor Hockey	(56,434)	(64,355)	(55,000)	(64,000)	(9,000)	16.4%
BMG - Arena - Rev - Rent - Ind/Old Timer	(5,213)	(6,424)	(5,000)	(5,500)	(500)	10.0%
BMG - Arena - Rev - Rent - Curling	(5,430)	(6,739)	(5,500)	(6,000)	(500)	9.1%
BMG - Arena - Rev - Rent - Figure Skating	(10,426)	(8,624)	(10,500)	(6,000)	4,500	(42.9%)
BMG - Arena - Rev - Rent - Broomball	(3,090)	(3,966)	(2,500)	(3,400)	(900)	36.0%
BMG - Arena - Rev - Rent - Tournaments/Lakers	0	(1,850)	(500)	0	500	(100.0%)
BMG - Arena - Rev - Rent - Auditorium	(30,725)	(13,951)	(18,000)	(12,000)	6,000	(33.3%)
BMG - Arena - Rev - Special Events	(11,401)	(15,729)	(10,000)	(12,000)	(2,000)	20.0%
Total Revenues	(202,213)	(207,429)	(188,800)	(192,950)	(4,150)	2.2%
EXPENDITURES						
SALARIES & BENEFITS						
BMG - Arena - Salaries & Wages	112,561	121,809	118,597	127,842	9,245	7.8%
BMG - Arena - Honorariums	8,802	6,224	7,840	7,840	0	0.0%
BMG - Arena - Employee Benefits	31,489	34,079	32,991	34,987	1,996	6.1%
Total Salaries & Benefits	152,852	162,112	159,428	170,669	11,241	7.1%
OPERATING						
BMG - Arena - Travel/Expenses/Mileage	320	623	750	600	(150)	(20.0%)
BMG - Arena - Training/Seminars/Conferences	1,741	756	2,300	1,500	(800)	(34.8%)
BMG - Arena - Telecommunications	1,897	1,676	1,955	1,800	(155)	(7.9%)
BMG - Arena - Utilities	64,639	82,878	68,000	85,365	17,365	25.5%
BMG - Arena - Janitorial Exp	6,907	3,553	4,500	4,500	0	0.0%
BMG - Arena - R & M-Bldg	31,074	24,996	35,000	25,000	(10,000)	(28.6%)
BMG - Arena - R & M-Equipment	18,646	4,666	12,000	15,000	3,000	25.0%
BMG - Arena - Advertising	1,132	656	1,000	1,000	0	0.0%
BMG - Arena - Office/Meeting Supplies	2,897	1,250	1,500	1,500	0	0.0%
BMG - Arena - Fuel/Oil/Lubricants	1,836	2,345	2,000	2,200	200	10.0%
BMG - Arena - Membership/Dues/Subscriptions	269	360	300	1,000	700	233.3%
BMG - Arena - Licenses	90	0	90	0	(90)	(100.0%)



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BMG - Arena - Vending/Booth Supplies	3,483	4,554	3,500	4,000	500	14.3%
BMG - Arena - Hall Supplies	5,784	5,222	6,000	5,500	(500)	(8.3%)
BMG - Arena - Liquor Supplies	32,995	37,525	35,000	36,000	1,000	2.9%
BMG - Arena - Special Events	7,846	12,787	4,500	10,000	5,500	122.2%
BMG - Arena - Insurance	9,576	9,576	9,576	10,920	1,344	14.0%
BMG - Arena - Contracted Services	14,630	36,553	14,000	11,000	(3,000)	(21.4%)
BMG - Arena - Program Supplies	800	1,886	800	2,000	1,200	150.0%
BMG - Arena - Clothing Allowance	410	300	450	400	(50)	(11.1%)
BMG - Arena - Chrg from Administration	3,890	3,987	3,987	4,095	108	2.7%
Total Operating	210,862	236,149	207,208	223,380	16,172	7.8%
Total Expenditures	363,714	398,261	366,636	394,049	27,413	7.5%
Total - Arena	161,501	190,832	177,836	201,099	23,263	13.1%
POOL						
REVENUES						
DONATIONS						
BMG - Pool - Rev - Donations	0	(2,650)	0	(1,500)	(1,500)	0.0%
Total Donations	0	(2,650)	0	(1,500)	(1,500)	0.0%
USER FEES						
BMG - Pool - Rev - Admissions	(4,551)	(6,302)	(4,500)	(6,000)	(1,500)	33.3%
BMG - Pool - Rev - Swimming Lessons	(5,424)	(8,447)	(5,400)	(8,000)	(2,600)	48.1%
BMG - Pool - Rev - Rent - Pool	0	(266)	0	(250)	(250)	0.0%
Total User Fees	(9,975)	(15,015)	(9,900)	(14,250)	(4,350)	43.9%
Total Revenues	(9,975)	(17,665)	(9,900)	(15,750)	(5,850)	59.1%
EXPENDITURES						
SALARIES & BENEFITS						
BMG - Pool - Salaries & Wages	23,380	27,074	27,362	28,403	1,041	3.8%
BMG - Pool - Employee Benefits	3,441	3,298	4,471	4,575	104	2.3%
Total Salaries & Benefits	26,821	30,372	31,833	32,978	1,145	3.6%
OPERATING						
BMG - Pool - Telecommunications	150	188	170	200	30	17.6%
BMG - Pool - Utilities	4,081	4,094	4,300	4,640	340	7.9%
BMG - Pool - R & M-Bldg	4,055	2,291	4,000	2,500	(1,500)	(37.5%)
BMG - Pool - R & M-Equipment	560	1,428	500	3,500	3,000	600.0%
BMG - Pool - Advertising	0	772	0	800	800	0.0%
BMG - Pool - Safety Devices	561	0	500	400	(100)	(20.0%)
BMG - Pool - Supplies	36	740	100	800	700	700.0%
Total Operating	9,443	9,513	9,570	12,840	3,270	34.2%
Total Expenditures	36,264	39,885	41,403	45,818	4,415	10.7%
Total - Pool	26,289	22,220	31,503	30,068	(1,435)	(4.6%)
SPORTS FIELDS						
REVENUES						
USER FEES						
BMG - Sports Fields - Rev - Service Recovery Fee	(2,303)	(4,020)	(2,876)	(4,000)	(1,124)	39.1%
BMG - Sports Fields - Rev - Rent	(2,693)	(2,182)	(2,200)	(2,100)	100	(4.5%)
Total Revenues	(4,996)	(6,202)	(5,076)	(6,100)	(1,024)	20.2%
EXPENDITURES						
SALARIES & BENEFITS						
BMG - Sports Fields - Salaries & Wages	8,835	6,264	9,823	6,434	(3,389)	(34.5%)
BMG - Sports Fields - Employee Benefits	2,928	1,503	2,876	1,850	(1,026)	(35.7%)
Total Salaries & Benefits	11,763	7,767	12,699	8,284	(4,415)	(34.8%)
OPERATING						
BMG - Sports Fields - Utilities	873	1,039	900	1,185	285	31.7%
BMG - Sports Fields - R & M	5,026	8,067	4,000	14,000	10,000	250.0%
Total Operating	5,899	9,106	4,900	15,185	10,285	209.9%
Total Expenditures	17,662	16,873	17,599	23,469	5,870	33.4%
Total - Sports Fields	12,666	10,671	12,523	17,369	4,846	38.7%
Total - BMG COMMUNITY CENTRE	(3,922)	95,785	119,443	122,576	3,133	2.6%

proposed deficit
levy adjustment <15,166>
107,410



**Municipality of Huron East
2020 Budget (DRAFT #2)**

	2018 YTD December	2019 YTD December	2019 Budget	2020 Budget	\$ Variance	% Variance
SEAFORTH & DISTRICT COMMUNITY CENTRE						
REVENUES						
PRIOR YEAR (Surplus) / Deficit						
SDCC - Prior Yr (Surplus)/Deficit	126,062	130,037	130,037	159,429	29,392	22.6%
Total Prior Year (Surplus) / Deficit	126,062	130,037	130,037	159,429	29,392	22.6%
TAXATION						
SDCC - Rev - Levy	(145,179)	(148,808)	(148,808)	(152,826)	(4,018)	2.7%
SDCC - Rev - Deficit Reduction Levy - Special	(18,585)	(18,585)	(18,585)	(18,585)	0	0.0%
Total Taxation	(163,764)	(167,393)	(167,393)	(171,411)	(4,018)	2.4%
OTHER MUNICIPALITIES						
SDCC - Rev - Other Municipality	(14,358)	(14,717)	(14,717)	(15,114)	(397)	2.7%
SDCC - Other Municipality - Levy Deficit Reduction	(1,857)	(1,857)	(1,857)	(1,857)	0	0.0%
Total Other Municipalities	(16,215)	(16,574)	(16,574)	(16,971)	(397)	2.4%
DONATIONS						
SDCC - Rev - Donations	(1,150)	0	(1,500)	0	1,500	(100.0%)
Total Donations	(1,150)	0	(1,500)	0	1,500	(100.0%)
USER FEES						
SDCC - Rev - Service Recovery Fee	(248)	920	(250)	(1,000)	(750)	300.0%
SDCC - Rev - Sales -Expenditure Recoverable(Booth)	(4,512)	(3,328)	(5,000)	(4,000)	1,000	(20.0%)
SDCC - Rev - Sales - Liquor	(86,115)	(77,283)	(85,000)	(85,000)	0	0.0%
SDCC - Rev - Admissions	(500)	(1,100)	(1,500)	(1,500)	0	0.0%
SDCC - Rev - Vending Machines	(457)	(492)	(650)	(450)	200	(30.8%)
SDCC - Rev - Sign Boards	(6,108)	(5,500)	(6,200)	(6,000)	200	(3.2%)
SDCC - Rev - Rent - Ice	(6,517)	(7,812)	(5,500)	(6,000)	(500)	9.1%
SDCC - Rev - Rent-Heat/Wave/Lakers/Other	(32,043)	(29,602)	(32,000)	(34,000)	(2,000)	6.3%
SDCC - Rev - Rent - Senior Team	(6,909)	(5,587)	(7,500)	(6,500)	1,000	(13.3%)
SDCC - Rev - Rent - Seaforth Minor Hockey	(63,612)	(66,208)	(65,000)	(67,000)	(2,000)	3.1%
SDCC - Rev - Rent - Ind/Old Timer	(23,529)	(22,966)	(27,000)	(24,000)	3,000	(11.1%)
SDCC - Rev - Rent - Junior Team	(5,416)	(22,023)	(18,500)	(24,000)	(5,500)	29.7%
SDCC - Rev - Rent - Ringette	(6,963)	(5,343)	(7,500)	(1,500)	6,000	(80.0%)
SDCC - Rev - Rent - Broomball	(23,204)	(27,246)	(25,000)	(28,000)	(3,000)	12.0%
SDCC - Rev - Rent - Tournaments	(2,056)	(3,274)	(3,500)	(3,400)	100	(2.9%)
SDCC - Rev - Rent - Flr/Tables	(633)	(2,621)	(1,000)	(2,500)	(1,500)	150.0%
SDCC - Rev - Rent - Auditorium	(13,000)	(16,143)	(13,500)	(15,000)	(1,500)	11.1%
SDCC - Rev - Special Events	(8,123)	(6,376)	(7,500)	(7,000)	500	(6.7%)
SDCC - Rev - Rent - Kitchen	(7,381)	(6,187)	(4,000)	(1,000)	3,000	(75.0%)
SDCC - Rev - Rent - Victim Services	(2,460)	(2,655)	(2,500)	(1,500)	1,000	(40.0%)
SDCC - Rev - Rent - Booth	(531)	(1,239)	(1,250)	(1,200)	50	(4.0%)
Total User Fees	(300,317)	(312,065)	(319,850)	(320,550)	(700)	0.2%
INTEREST						
SDCC - Rev - Interest	(986)	(608)	(1,000)	0	1,000	(100.0%)
Total Interest	(986)	(608)	(1,000)	0	1,000	(100.0%)
OTHER REVENUE						
SDCC - Gain/Loss on Disposal of Assets	10,743	0	0	0	0	0.0%
Total Other Revenue	10,743	0	0	0	0	0.0%
Total Revenues	(345,627)	(366,603)	(376,280)	(349,503)	26,777	(7.1%)
EXPENDITURES						
SALARIES & BENEFITS						
SDCC - Salaries & Wages	172,018	179,004	185,049	187,500	2,451	1.3%
SDCC - Honorariums	7,081	8,107	7,700	7,700	0	0.0%
SDCC - Employee Benefits	41,042	42,171	43,774	44,000	226	0.5%
Total Salaries & Benefits	220,141	229,282	236,523	239,200	2,677	1.1%
OPERATING						
SDCC - Travel/Expenses/Mileage	269	78	300	200	(100)	(33.3%)
SDCC - Training/Seminars/Conferences	1,456	980	1,500	1,000	(500)	(33.3%)
SDCC - Telecommunications	3,604	3,339	3,800	7,400	3,600	94.7%
SDCC - Utilities	105,312	123,632	107,000	122,863	15,863	14.8%
SDCC - Janitorial Exp	10,853	13,163	10,300	13,500	3,200	31.1%
SDCC - R & M-Bldg	17,202	32,019	25,550	30,000	4,450	17.4%
SDCC - R & M-Equipment	26,454	35,786	20,000	55,000	35,000	175.0%
SDCC - Advertising	576	45	600	100	(500)	(83.3%)
SDCC - Office/Meeting Supplies	640	521	700	500	(200)	(28.6%)
SDCC - Fuel/Oil/Lubricants	1,985	859	2,100	800	(1,300)	(61.9%)
SDCC - Membership/Dues/Subscriptions	551	572	600	1,600	1,000	166.7%
SDCC - Hall Supplies	3,703	2,702	4,000	2,800	(1,200)	(30.0%)
SDCC - Liquor Supplies	48,146	45,089	45,000	45,000	0	0.0%
SDCC - Insurance	9,592	9,592	9,592	10,935	1,343	14.0%
SDCC - Contracted Services	19,510	22,011	20,000	23,000	3,000	15.0%
SDCC - Events Security	1,759	2,431	2,000	2,500	500	25.0%
SDCC - Program Supplies	203	0	250	0	(250)	(100.0%)
SDCC - Expenditure Recoverable	5,335	3,426	5,000	4,000	(1,000)	(20.0%)
SDCC - Clothing Allowance	670	470	700	600	(100)	(14.3%)
SDCC - Chrg from Administration	3,811	3,905	3,905	4,010	105	2.7%
SDCC - Amortization	59,125	59,125	59,125	59,125	0	0.0%
Total Operating	320,756	359,745	322,022	384,933	62,911	19.5%



Municipality of Huron East
2020 Budget (DRAFT #2)

	2018 YTD December	2019 YTD December	2019 Budget	2020 Budget	\$ Variance	% Variance
CAPITAL						
Capital - SDCC - Equipment	(3,955)	0	0	0	0	0.0%
Total Capital	(3,955)	0	0	0	0	0.0%
OTHER ITEMS						
SDCC - Seaforth Rec Reserves - Trans to Reserve	986	608	1,000	0	(1,000)	(100.0%)
SDCC - Seaforth Rec Reserves - Trans from Reserve	(185,021)	(63,603)	(59,125)	(59,125)	0	0.0%
Total Other Items	(184,035)	(62,995)	(58,125)	(59,125)	(1,000)	1.7%
Total Expenditures	352,907	526,032	500,420	565,008	64,588	12.9%
Total SEAFORTH & DISTRICT COMMUNITY CENTRE	7,280	159,429	124,140	215,505	91,365	73.6%

Proposed deficit
Levy adjustment <41,374>
174,131



**Municipality of Huron East
2020 Budget (DRAFT #2)**

	2018 YTD December	2019 YTD December	2019 Budget	2020 Budget	\$ Variance	% Variance
GENERAL						
VANASTRA RECREATION CENTRE						
REVENUES						
TAXATION						
VRC - Rev - Levy	(170,499)	(174,761)	(174,761)	(179,480)	(4,719)	2.7%
VRC - Rev - Special Levy	(22,429)	(22,429)	(22,429)	(22,429)	0	0.0%
Total Taxation	(192,928)	(197,190)	(197,190)	(201,909)	(4,719)	2.4%
FEDERAL						
VRC - Rev - Fed Employment Grant	(1,680)	(1,960)	(1,700)	(1,900)	(200)	11.8%
Total Federal	(1,680)	(1,960)	(1,700)	(1,900)	(200)	11.8%
PROVINCIAL						
VRC - Rev - Prov Employment Grant	0	0	(1,000)	0	1,000	(100.0%)
Total Provincial	0	0	(1,000)	0	1,000	(100.0%)
OTHER MUNICIPALITIES						
VRC - Rev - Cnty	(1,508)	(500)	(500)	(500)	0	0.0%
Total Other Municipalities	(1,508)	(500)	(500)	(500)	0	0.0%
DONATIONS						
VRC - Rev - Donations	(50)	(6,585)	0	0	0	0.0%
Total Donations	(50)	(6,585)	0	0	0	0.0%
USER FEES						
VRC - Rev - Sales	(873)	(1,666)	(875)	(1,000)	(125)	14.3%
VRC - Rev - Admissions	(24,437)	(22,407)	(21,000)	(21,000)	0	0.0%
VRC - Rev - Vending Machines/Booth	(391)	(383)	(350)	(350)	0	0.0%
VRC - Rev - Swimming Lessons	(78,786)	(85,325)	(79,000)	(81,000)	(2,000)	2.5%
VRC - Rev - Memberships	(50,906)	(57,130)	(50,000)	(54,000)	(4,000)	8.0%
VRC - Rev - Rent - Pool	(23,817)	(25,909)	(25,000)	(25,500)	(500)	2.0%
VRC - Rev - Rent - Hall	(4,074)	(4,946)	(4,500)	(4,500)	0	0.0%
VRC - Rev - Special Events	0	(475)	0	0	0	0.0%
VRC - Rev - Rent - Day Care	(34,000)	(34,000)	(34,000)	(34,000)	0	0.0%
VRC - Rev - Day Camp	(44,130)	(41,521)	(40,000)	(40,000)	0	0.0%
VRC - Rev - Rent - Solar	(1,200)	(1,200)	(1,200)	(1,200)	0	0.0%
Total User Fees	(262,614)	(274,962)	(255,925)	(262,550)	(6,625)	2.6%
Total Revenues	(458,780)	(481,197)	(456,315)	(466,859)	(10,544)	2.3%
EXPENDITURES						
SALARIES & BENEFITS						
VRC - Salaries & Wages	246,012	242,025	256,848	276,391	19,543	7.6%
VRC - Honorariums	2,830	2,552	2,900	2,980	80	2.8%
VRC - Employee Benefits	43,263	42,674	46,163	54,450	8,287	18.0%
Total Salaries & Benefits	292,105	287,251	305,911	333,821	27,910	9.1%
OPERATING						
VRC - Travel/Expenses/Mileage	337	93	500	500	0	0.0%
VRC - Training/Seminars/Conferences	1,187	1,445	2,400	2,400	0	0.0%
VRC - Telecommunications	2,129	2,046	2,050	2,110	60	2.9%
VRC - Utilities	42,980	39,723	45,000	41,000	(4,000)	(8.9%)
VRC - Janitorial Exp	4,359	4,664	5,000	5,000	0	0.0%
VRC - R & M-Bldg	22,783	31,111	19,500	27,500	8,000	41.0%
VRC - R & M-Equipment	8,866	8,478	11,000	11,000	0	0.0%
VRC - Advertising	3,505	2,419	2,000	2,500	500	25.0%
VRC - Office/Meeting Supplies	2,089	2,651	2,500	2,500	0	0.0%
VRC - Membership/Dues/Subscriptions	269	285	280	300	20	7.1%
VRC - Safety Devices	226	393	300	300	0	0.0%
VRC - Special Events	0	0	0	0	0	0.0%
VRC - Consultant/Professional Services	3,036	2,893	2,500	2,600	100	4.0%
VRC - Insurance	4,626	4,626	4,626	5,274	648	14.0%
VRC - Contracted Services	1,377	244	1,425	1,500	75	5.3%
VRC - Program Exp	14,898	11,375	14,000	14,000	0	0.0%
VRC - Supplies	10,436	5,939	5,000	5,500	500	10.0%
VRC - Expenditure Recoverable	0	1,185	875	1,000	125	14.3%
VRC - Clothing Allowance	1,240	877	1,000	1,000	0	0.0%
VRC - Amortization	14,421	0	0	0	0	0.0%
Total Operating	138,764	120,447	119,956	125,984	6,028	5.0%
CAPITAL						
Capital - VRC - Bldg Renovations	0	0	302,500	312,000	9,500	3.1%
Total Capital	0	0	302,500	312,000	9,500	3.1%
OTHER ITEMS						
VRC - Wrkg Cap - Transfer from Reserves	0	0	(221,813)	(184,434)	37,379	(16.9%)
VRC - VRC Rec Reserves - Trans to Reserves	16,815	479	0	0	0	0.0%
VRC - VRC Rec Reserves - Trans from Reserves	0	0	(55,419)	(125,727)	(70,308)	126.9%
Total Other Items	16,815	479	(277,232)	(310,161)	(32,929)	11.9%
Total Expenditures	447,684	408,177	451,135	461,644	10,509	2.3%
Total General	(11,096)	(73,020)	(5,180)	(5,215)	(35)	0.7%



Municipality of Huron East
2020 Budget (DRAFT #2)

	2018 YTD December	2019 YTD December	2019 Budget	2020 Budget	\$ Variance	% Variance
VANASTRA PARK MAINTENANCE						
EXPENDITURES						
OPERATING						
VRC - Park Maint - Utilities	644	693	680	715	35	5.1%
VRC - Park Maint - R & M-Bldg	312	3,297	4,500	4,500	0	0.0%
Total Expenditures	956	3,990	5,180	5,215	35	0.7%
Total Vanastra Park Maintenance	956	3,990	5,180	5,215	35	0.7%
VANASTRA HARLEY FUNDRAISER						
VRC - Harley Fundraising - Interest	(19)	(16)	0	0	0	0.0%
Total Vanastra Harley Fundraiser	(19)	(16)	0	0	0	0.0%
VANASTRA FUNDRAISING						
VRC - Fundraising - Rev - Project Revenue	(3,560)	(3,620)	0	0	0	0.0%
VRC - Fundraising - Program Exp	2,824	3,141	0	0	0	0.0%
Total Vanastra Fundraising	(736)	(479)	0	0	0	0.0%
Total VANASTRA RECREATION CENTRE	(10,895)	(69,525)	0	0	0	0.0%

Proposed deficit
Levy adjustment $\frac{2,221}{2,221}$



**Municipality of Huron East
2020 Budget (DRAFT #2)**

	2018 YTD December	2019 YTD December	2019 Budget	2020 Budget	\$ Variance	% Variance
GENERAL REVENUES						
REVENUES						
TAXATION						
HE - Levy/Taxation	(3,673,860)	(3,975,257)	(3,969,271)	(4,299,749)	(330,478)	8.3%
Supplementals	(56,531)	(62,954)	(56,000)	(60,000)	(4,000)	7.1%
Total Taxation	(3,730,391)	(4,038,211)	(4,025,271)	(4,359,749)	(334,478)	8.3%
FEDERAL						
Roads - Rev - Gas Tax	(295,067)	(577,775)	(572,280)	(277,213)	295,067	(51.6%)
Total Federal	(295,067)	(577,775)	(572,280)	(277,213)	295,067	(51.6%)
PROVINCIAL						
Admin - Rev - OMPF Funding	(1,499,600)	(1,319,700)	(1,319,700)	(1,156,100)	163,600	(12.4%)
Admin - Rev - Prov - Court Security Prisoner Trans	(7,255)	(7,514)	(7,514)	(6,245)	1,269	(16.9%)
Admin - Rev - Prov - Cannabis	0	(16,211)	0	(16,000)	(16,000)	0.0%
Admin - Prov - Modernization 2019	0	(604,816)	(604,816)	0	604,816	(100.0%)
Roads - Rev - Prov Aggregate Resources	(49,022)	(112,100)	(45,000)	(50,000)	(5,000)	11.1%
Total Provincial	(1,555,877)	(2,060,341)	(1,977,030)	(1,228,345)	748,685	(37.9%)
OTHER MUNICIPAL						
Roads - Rev - Cnty - Bridge Download	0	(150,000)	(150,000)	0	150,000	(100.0%)
Total Other Municipal	0	(150,000)	(150,000)	0	150,000	(100.0%)
DONATIONS						
Admin - Rev - Donations	863	0	0	0	0	0.0%
Total Donations	863	0	0	0	0	0.0%
USER FEES						
Admin - Rev - Bldg & Land Sales	(138,947)	(3,641)	0	0	0	0.0%
Total User Fees	(138,947)	(3,641)	0	0	0	0.0%
OTHER REVENUE						
Admin - Rev - Vibrancy Fund - Varna Wind	(49,000)	(49,000)	(49,000)	(49,000)	0	0.0%
Admin - Rev - Vibrancy Fund - Northland	(51,475)	(51,475)	(51,475)	(51,475)	0	0.0%
Admin - Rev - Vibrancy Fund - St Columban	(117,130)	(118,133)	(118,133)	(118,133)	0	0.0%
Total Other Revenue	(217,605)	(218,608)	(218,608)	(218,608)	0	0.0%
Total Revenues	(5,937,024)	(7,048,576)	(6,943,189)	(6,083,915)	859,274	(12.4%)
EXPENDITURES						
OPERATING						
Admin - Tax Write Offs	55,704	90,875	60,000	75,000	15,000	25.0%
Total Operating	55,704	90,875	60,000	75,000	15,000	25.0%
OTHER ITEMS						
Admin - Transfer to Reserve	294,953	23,128	0	0	0	0.0%
Admin - Wrkg Capital - Transfer from Reserves	(32,302)	117,633	(61,347)	144,608	205,955	(335.7%)
Admin - Equipment Rsrv - Transfer to Reserves	99,769	49,000	49,000	49,000	0	0.0%
Roads - Bridge Reserves - Transfer to Reserves	295,067	577,775	572,280	277,213	(295,067)	(51.6%)
Roads - Bridges - Transfer to Reserves	49,022	262,100	195,000	50,000	(145,000)	(74.4%)
Total Other Items	706,509	1,029,636	754,933	520,821	(234,112)	(31.0%)
Total Expenditures	762,213	1,120,511	814,933	595,821	(219,112)	(26.9%)
Total - GENERAL REVENUES	(5,174,811)	(5,928,065)	(6,128,256)	(5,488,094)	640,162	(10.4%)



**Municipality of Huron East
2020 Budget (DRAFT #2)**

	2018 YTD December	2019 YTD December	2019 Budget	2020 Budget	\$ Variance	% Variance
COUNCIL						
EXPENDITURES						
SALARIES & BENEFITS						
Council - Honorarium/Meetings	115,805	125,154	131,418	132,269	851	0.6%
Council - Employee Benefits	8,140	10,095	9,200	10,736	1,536	16.7%
Total Salaries & Benefits	123,945	135,249	140,618	143,005	2,387	1.7%
OPERATING						
Council - Travel, Expenses & Mileage	6,103	6,061	6,500	6,500	0	0.0%
Council - Training/Seminars/Conference	12,874	23,294	19,000	23,500	4,500	23.7%
Council - Marketing & Promotion	75	0	0	0	0	0.0%
Total Operating	19,052	29,355	25,500	30,000	4,500	17.6%
Total Expenditures	142,997	164,604	166,118	173,005	6,887	4.1%
Total - COUNCIL	142,997	164,604	166,118	173,005	6,887	4.1%



**Municipality of Huron East
2020 Budget (DRAFT #2)**

	2018 YTD December	2019 YTD December	2019 Budget	2020 Budget	\$ Variance	% Variance
ADMINISTRATION						
REVENUES						
USER FEES						
Admin - Rev - Service Recovery Fee	(76,412)	(44,869)	(50,000)	(45,000)	5,000	(10.0%)
Admin - Rev - Rent	(45,594)	(55,875)	(45,000)	(55,875)	(10,875)	24.2%
Admin - Rev - Tax & Zoning Certificates	(17,220)	(20,170)	(17,500)	(20,200)	(2,700)	15.4%
Admin - Rev - Marriage Lic/Burial Reg	(3,250)	(2,744)	(3,670)	(3,000)	670	(18.3%)
Admin - Rev - Lottery License	(4,499)	(6,992)	(4,500)	(5,800)	(1,300)	28.9%
Admin - Rev - License/Permits	(559)	(309)	(650)	(400)	250	(38.5%)
WMgmt - Rev - Blue Boxes	(472)	125	(500)	(300)	200	(40.0%)
Total User Fees	(148,006)	(130,834)	(121,820)	(130,575)	(8,755)	7.2%
INTEREST						
Admin - Rev - A/R & Utilities Fines	(29,125)	(33,863)	(30,000)	(34,000)	(4,000)	13.3%
Admin - Rev - Bank & Investment Interest	(87,393)	(55,199)	(57,000)	(55,000)	2,000	(3.5%)
Admin - Rev - Investment Interest	(276,959)	(213,548)	(175,000)	(215,000)	(40,000)	22.9%
Admin - Rev - NSF Fee	(900)	(640)	(900)	(770)	130	(14.4%)
Admin - Rev - Tax Penalties	(157,464)	(144,336)	(157,000)	(145,000)	12,000	(7.6%)
Total Interest	(551,841)	(447,586)	(419,900)	(449,770)	(29,870)	7.1%
OTHER REVENUE						
Admin - Gain/Loss on Disposal of Assets	659	0	0	0	0	0.0%
Total Other Revenue	659	0	0	0	0	0.0%
Total Revenues	(699,188)	(578,420)	(541,720)	(580,345)	(38,625)	7.1%
EXPENDITURES						
SALARIES & BENEFITS						
Admin - Salaries & Wages	443,119	456,899	462,866	481,987	19,121	4.1%
Admin - Employee Benefits	124,624	129,042	129,376	135,023	5,647	4.4%
Total Salaries & Benefits	567,743	585,941	592,242	617,010	24,768	4.2%
OPERATING						
Admin - Travel, Expenses & Mileage	2,146	2,395	3,500	3,500	0	0.0%
Admin - Training/Seminars/Conferences	10,051	8,720	10,500	10,000	(500)	(4.8%)
Admin - Telecommunications	4,602	4,339	4,750	4,500	(250)	(5.3%)
Admin - Utilities	10,456	11,372	11,000	11,715	715	6.5%
Admin - Janitorial Exp	7,110	7,795	7,350	8,000	650	8.8%
Admin - R & M - Bldg	14,114	22,650	22,700	30,700	8,000	35.2%
Admin - Advertising	5,262	6,668	7,000	7,000	0	0.0%
Admin - Postage	22,878	23,632	24,000	23,000	(1,000)	(4.2%)
Admin - Computer Software/Support	41,815	43,994	43,500	77,160	33,660	77.4%
Admin - Printing & Photocopying	4,540	4,519	4,800	4,800	0	0.0%
Admin - Office/Meeting Supplies	17,266	16,057	17,000	16,500	(500)	(2.9%)
Admin - Bank Charges & Interest	1,658	3,793	2,900	3,820	920	31.7%
Admin - Memberships/Dues/Subscriptions	5,489	6,007	6,000	6,200	200	3.3%
Admin - Property Taxes	4,822	5,102	5,000	5,408	408	8.2%
Admin - Consultant/Professional Services	68,107	75,049	70,000	70,000	0	0.0%
Admin - Insurance	66,759	64,197	67,083	73,200	6,117	9.1%
Admin - Program Exp	4,773	25,139	40,000	35,000	(5,000)	(12.5%)
Admin - Grants	20,070	20,970	20,000	20,000	0	0.0%
Admin - Election Exp	34,354	2,056	0	2,000	2,000	0.0%
Admin - Marriage Services	6,427	4,885	6,300	5,500	(800)	(12.7%)
Admin - Amortization	121,617	0	0	0	0	0.0%
WMgmt - Program Exp	407	0	430	300	(130)	(30.2%)
Total Operating	474,723	359,339	373,813	418,303	44,490	11.9%
CAPITAL						
Capital - Gen Govt - Computer/Software	0	13,964	15,375	10,000	(5,375)	(35.0%)
Capital - Gen Govt - Equipment	0	67,856	75,000	9,000	(66,000)	(88.0%)
Capital - Gen Govt - AMP Revision/Update	0	57,725	60,000	12,500	(47,500)	(79.2%)
Capital - Gen Govt - Land Acquisition	0	397,375	0	0	0	0.0%
Total Capital	0	536,920	150,375	31,500	(118,875)	(79.1%)
OTHER ITEMS						
Admin - Charge to Other Job	(42,681)	(43,746)	(43,746)	(45,915)	(2,169)	5.0%
Admin - Wrkg Capital - Transfer to Reserves	207,140	364,375	114,126	117,556	3,430	3.0%
Total Other Items	164,459	320,629	70,380	71,641	1,261	1.8%
Total Expenditures	1,206,925	1,802,829	1,186,810	1,138,454	(48,356)	(4.1%)
Total - ADMINISTRATION	507,737	1,224,409	645,090	558,109	(86,981)	(13.5%)



**Municipality of Huron East
2020 Budget (DRAFT #2)**

	2018 YTD December	2019 YTD December	2019 Budget	2020 Budget	\$ Variance	% Variance
SEAFORTH FIRE AREA						
REVENUES						
PRIOR YEAR (SURPLUS) / DEFICIT						
Fire - Seaforth - Prior Yr (Surplus)/Deficit	(11,478)	(23,118)	(23,116)	(8,713)	14,403	(62.3%)
Total Prior Year (Surplus) / Deficit	(11,478)	(23,118)	(23,116)	(8,713)	14,403	(62.3%)
TAXATION						
Fire - Seaforth - Rev - Levy	(177,645)	(158,432)	(158,432)	(182,326)	(23,894)	15.1%
Total Taxation	(177,645)	(158,432)	(158,432)	(182,326)	(23,894)	15.1%
FEDERAL						
Fire - Seaforth - Rev - HST Rebate	(9,851)	(7,404)	(8,700)	(8,700)	0	0.0%
Total Federal	(9,851)	(7,404)	(8,700)	(8,700)	0	0.0%
OTHER MUNICIPALITIES						
Fire - Seaforth - Rev - Other Municipality	(12,553)	(11,195)	(11,195)	(12,884)	(1,689)	15.1%
Total Other Municipalities	(12,553)	(11,195)	(11,195)	(12,884)	(1,689)	15.1%
DONATIONS						
Fire - Seaforth - Rev - Donations	(7,000)	(2,500)	(2,500)	(2,500)	0	0.0%
Total Donations	(7,000)	(2,500)	(2,500)	(2,500)	0	0.0%
USER FEES						
Fire - Seaforth - Rev - Service Recovery Fee	(84,409)	(56,915)	(80,000)	(71,000)	9,000	(11.3%)
Fire - Seaforth - Rev - Rent - Solar	(1,200)	(1,200)	(1,200)	(1,200)	0	0.0%
Total User Fees	(85,609)	(58,115)	(81,200)	(72,200)	9,000	(11.1%)
Total Revenues	(304,136)	(260,764)	(285,143)	(287,323)	(2,180)	0.8%
EXPENDITURES						
SALARIES & BENEFITS						
Fire - Seaforth - Salaries & Wages	134,870	108,392	125,000	125,000	0	0.0%
Fire - Seaforth - Employee Benefits	12,545	8,783	12,500	10,000	(2,500)	(20.0%)
Total Salaries & Benefits	147,415	117,175	137,500	135,000	(2,500)	(1.8%)
OPERATING						
Fire - Seaforth - Travel, Expenses & Mileage	1,069	479	1,000	1,000	0	0.0%
Fire - Seaforth - Training/Seminars/Conferences	1,381	3,110	5,000	6,000	1,000	20.0%
Fire - Seaforth - Marketing & Promotion	1,199	23	1,000	1,000	0	0.0%
Fire - Seaforth - Telecommunications	2,327	1,958	2,500	2,300	(200)	(8.0%)
Fire - Seaforth - Utilities	5,985	5,785	6,300	6,000	(300)	(4.8%)
Fire - Seaforth - R & M - Bldg	2,053	2,918	6,000	6,000	0	0.0%
Fire - Seaforth - R & M - Equipment	13,110	7,280	10,000	10,000	0	0.0%
Fire - Seaforth - R & M - Vehicle	7,498	8,828	8,000	8,000	0	0.0%
Fire - Seaforth - Office/Meeting Supplies	382	445	500	500	0	0.0%
Fire - Seaforth - Tools/Equipment	32,608	42,796	40,000	42,000	2,000	5.0%
Fire - Seaforth - Fuel	4,153	2,757	4,000	4,000	0	0.0%
Fire - Seaforth - Memberships/Dues/Subscriptions	430	127	400	400	0	0.0%
Fire - Seaforth - Radio Licenses	594	594	650	650	0	0.0%
Fire - Seaforth - Insurance	8,934	8,934	8,934	10,185	1,251	14.0%
Fire - Seaforth - Rent-Equipment	6,979	6,975	6,975	6,975	0	0.0%
Fire - Seaforth - Program Exp	1,269	2,110	1,500	2,000	500	33.3%
Fire - Seaforth - Mutual Aid	1,596	1,215	1,500	1,500	0	0.0%
Fire - Seaforth - Dispatch Costs	6,489	6,302	7,000	7,000	0	0.0%
Fire - Seaforth - Uniform	195	1,032	500	1,000	500	100.0%
Fire - Seaforth - Charge from Admin	2,555	2,619	2,619	2,690	71	2.7%
Fire - Seaforth - Chrg from HE Fire Chief	32,799	28,589	33,265	33,123	(142)	(0.4%)
Fire - Seaforth - Amortization	41,857	7,360	7,360	7,360	0	0.0%
Total Operating	175,462	142,236	155,003	159,683	4,680	3.0%
OTHER ITEMS						
Fire - Seaforth Fire Area - Trans from Reserves	(7,360)	(7,360)	(7,360)	(7,360)	0	0.0%
Total Other Items	(7,360)	(7,360)	(7,360)	(7,360)	0	0.0%
Total Expenditures	315,517	252,051	285,143	287,323	2,180	0.8%
Total - SEAFORTH FIRE AREA	11,381	(8,713)	0	0	0	0.0%



**Municipality of Huron East
2020 Budget (DRAFT #2)**

	2018 YTD December	2019 YTD December	2019 Budget	2020 Budget	\$ Variance	% Variance
PROTECTION TO PERSONS & PROPERTY						
HURON EAST FIRE CHIEF						
REVENUES						
OTHER MUNICIPALITIES						
Huron East Fire Chief - Rev - Other Municipality	(42,266)	(60,065)	(60,914)	(65,507)	(4,593)	7.5%
Total Other Municipalities	(42,266)	(60,065)	(60,914)	(65,507)	(4,593)	7.5%
USER FEES						
Huron East Fire Chief - Rev - Service Recovery Fee	(25)	(25)	0	(200)	(200)	0.0%
Total User Fees	(25)	(25)	0	(200)	(200)	0.0%
Total Revenues	(42,291)	(60,090)	(60,914)	(65,707)	(4,793)	7.9%
EXPENDITURES						
SALARIES & BENEFITS						
Salaries & Benefits	103,037	113,692	113,952	123,087	9,135	8.0%
Total Salaries & Benefits	103,037	113,692	113,952	123,087	9,135	8.0%
OPERATING						
Huron East Fire Chief - Travel, Expenses & Mileage	1,471	538	1,000	500	(500)	(50.0%)
Huron East Fire Chief - Training/Seminars/Conf	1,360	1,329	2,000	2,000	0	0.0%
Huron East Fire Chief - Telecommunications	459	306	475	400	(75)	(15.8%)
Huron East Fire Chief - R & M - Equipment	1,460	8,251	2,000	2,000	0	0.0%
Huron East Fire Chief - Advertising	402	462	500	500	0	0.0%
Huron East Fire Chief - Office/Meeting Supplies	258	430	500	500	0	0.0%
Huron East Fire Chief - Fuel/Oil/Lubricants	0	1,221	2,000	3,500	1,500	75.0%
Huron East Fire Chief - Memberships/Dues/Subscriptio	0	259	0	500	500	0.0%
Huron East Fire Chief - Emergency Events	930	0	500	500	0	0.0%
Huron East Fire Chief - Bluewater/Hensall	92,893	103,404	95,000	95,000	0	0.0%
Huron East Fire Chief - Insurance	901	901	901	1,027	126	14.0%
Huron East Fire Chief - Seaforth / Brussels	99,625	79,631	90,000	90,000	0	0.0%
Huron East Fire Chief - Rent - Equipment	6,975	6,975	6,975	6,975	0	0.0%
Huron East Fire Chief - Program Exp	1,734	1,846	2,000	2,000	0	0.0%
Huron East Fire Chief - Program Exp-N Huron	1,167	0	1,000	0	(1,000)	(100.0%)
Huron East Fire Chief - N Huron Mileage/Expenses	2,946	894	1,000	0	(1,000)	(100.0%)
Huron East Fire Chief - Uniform	0	0	250	0	(250)	(100.0%)
Huron East Fire Chief - Fire Prevention Officer NH	8,163	12,706	15,000	12,000	(3,000)	(20.0%)
Total Operating	220,744	219,153	221,101	217,402	(3,699)	(1.7%)
CAPITAL						
Capital - Huron East Fire Chief - Vehicles	0	0	5,000	0	(5,000)	(100.0%)
Total Capital	0	0	5,000	0	(5,000)	(100.0%)
OTHER ITEMS						
Huron East Fire Chief - Chrg to Other Job	(81,997)	(71,474)	(82,663)	(82,807)	(144)	0.2%
Total Other Items	(81,997)	(71,474)	(82,663)	(82,807)	(144)	0.2%
Total Expenditures	241,784	261,371	257,390	257,682	292	0.1%
Total - Huron East Fire Chief	199,493	201,281	196,476	191,975	(4,501)	(2.3%)
BRUSSELS FIRE DEPARTMENT						
REVENUES						
FEDERAL						
Fire - Brussels - Rev-HST Rebate	(4,540)	(4,775)	(4,500)	(4,800)	(300)	6.7%
Total Federal	(4,540)	(4,775)	(4,500)	(4,800)	(300)	6.7%
OTHER MUNICIPALITIES						
Fire - Brussels - Rev-Other Municipality	(95,024)	(67,321)	(63,946)	(74,299)	(10,353)	16.2%
Total Other Municipalities	(95,024)	(67,321)	(63,946)	(74,299)	(10,353)	16.2%
DONATIONS						
Fire - Brussels - Rev-Donations	(9,077)	(14,728)	(8,000)	(1,000)	7,000	(87.5%)
Total Donations	(9,077)	(14,728)	(8,000)	(1,000)	7,000	(87.5%)
USER FEES						
Fire - Brussels - Rev-Service Recovery Fee	(44,459)	(32,209)	(45,000)	(38,000)	7,000	(15.6%)
Fire - Brussels - Rev - Sale of Equipment	(4,061)	0	0	0	0	0.0%
Total User Fees	(48,520)	(32,209)	(45,000)	(38,000)	7,000	(15.6%)
OTHER REVENUE						
Fire - Brussels - Gain/Loss on Disposal	(3,561)	0	0	0	0	0.0%
Total Other Revenue	(3,561)	0	0	0	0	0.0%
Total Revenues	(160,722)	(119,033)	(121,446)	(118,099)	3,347	(2.8%)
EXPENDITURES						
SALARIES & BENEFITS						
Fire - Brussels - Salaries & Wages	67,557	66,800	60,000	65,000	5,000	8.3%
Fire - Brussels - Employee Benefits	7,295	3,516	7,500	3,500	(4,000)	(53.3%)
Total Salaries & Benefits	74,852	70,316	67,500	68,500	1,000	1.5%
OPERATING						
Fire - Brussels - Travel, Expenses & Mileage	794	232	1,000	1,000	0	0.0%
Fire - Brussels - Training/Seminars/Conferences	2,381	17,520	20,000	20,000	0	0.0%
Fire - Brussels - Telecommunications	2,187	2,343	2,275	2,500	225	9.9%
Fire - Brussels - Utilities	3,840	3,656	4,050	3,800	(250)	(6.2%)
Fire - Brussels - R & M - Bldg	3,680	2,098	4,000	3,000	(1,000)	(25.0%)
Fire - Brussels - R & M - Equipment	4,061	6,339	5,000	7,000	2,000	40.0%
Fire - Brussels - R & M - Vehicle	2,644	3,711	5,000	5,000	0	0.0%
Fire - Brussels - Advertising	254	144	500	250	(250)	(50.0%)
Fire - Brussels - Office/Meeting Supplies	29	359	250	350	100	40.0%
Fire - Brussels - Tools/Equipment Purchase	31,978	35,740	30,000	35,000	5,000	16.7%



**Municipality of Huron East
2020 Budget (DRAFT #2)**

	2018 YTD December	2019 YTD December	2019 Budget	2020 Budget	\$ Variance	% Variance
Fire - Brussels - Fuel	1,834	1,208	1,850	1,500	(350)	(18.9%)
Fire - Brussels - Radio Licenses	594	594	600	600	0	0.0%
Fire - Brussels - Insurance	8,037	8,037	8,037	9,162	1,125	14.0%
Fire - Brussels - Rent - Equipment	6,975	6,975	6,975	6,975	0	0.0%
Fire - Brussels - Program Exp	5,622	1,168	1,500	1,500	0	0.0%
Fire - Brussels - Mutual Aid	340	940	1,000	650	(350)	(35.0%)
Fire - Brussels - Dispatch Costs	6,534	6,302	6,500	6,500	0	0.0%
Fire - Brussels - Uniform	763	0	500	2,500	2,000	400.0%
Fire - Brussels - Chrg from HE Fire Chief	32,799	28,589	33,265	33,123	(142)	(0.4%)
Fire - Brussels - Amortization	28,653	0	0	0	0	0.0%
Total Operating	143,999	125,955	132,302	140,410	8,108	6.1%
CAPITAL						
Capital - Brussels Fire - Bldg Renovations	0	11,194	15,000	0	(15,000)	(100.0%)
Total Capital	0	11,194	15,000	0	(15,000)	(100.0%)
OTHER ITEMS						
Fire - Brussels - Transfer from Reserves	(300,000)	0	0	0	0	0.0%
Total Other Items	(300,000)	0	0	0	0	0.0%
Total Expenditures	(81,149)	207,465	214,802	208,910	(5,892)	(2.7%)
Total - Brussels Fire Department	(241,871)	88,432	93,356	90,811	(2,545)	(2.7%)
GREY FIRE DEPARTMENT						
REVENUES						
FEDERAL						
Fire - Grey - Rev - HST Rebate	(2,344)	(2,372)	(2,000)	(2,300)	(300)	15.0%
Total Federal	(2,344)	(2,372)	(2,000)	(2,300)	(300)	15.0%
DONATIONS						
Fire - Grey - Rev - Donations	0	(31,490)	0	0	0	0.0%
Total Donations	0	(31,490)	0	0	0	0.0%
USER FEES						
Fire - Grey - Rev - Service Recovery Fee	0	0	(2,000)	0	2,000	(100.0%)
Total User Fees	0	0	(2,000)	0	2,000	(100.0%)
Total Revenues	(2,344)	(33,862)	(4,000)	(2,300)	1,700	(42.5%)
EXPENDITURES						
SALARIES & BENEFITS						
Fire - Grey - Salaries & Wages	36,591	37,943	42,000	42,000	0	0.0%
Fire - Grey - Employee Benefits	5,642	2,045	6,000	3,000	(3,000)	(50.0%)
Total Salaries & Benefits	42,233	39,988	48,000	45,000	(3,000)	(6.3%)
OPERATING						
Fire - Grey - Travel, Expenses & Mileage	509	53	500	500	0	0.0%
Fire - Grey - Training/Seminars/Conferences	3,990	3,397	5,000	12,000	7,000	140.0%
Fire - Grey - Telecommunications	2,579	2,189	2,675	2,500	(175)	(6.5%)
Fire - Grey - Utilities	4,667	5,731	5,200	5,900	700	13.5%
Fire - Grey - R & M - Bldg	2,717	6,750	5,000	4,000	(1,000)	(20.0%)
Fire - Grey - R & M - Equipment	3,874	5,337	5,000	7,000	2,000	40.0%
Fire - Grey - R & M - Vehicle	4,020	2,661	4,500	4,500	0	0.0%
Fire - Grey - Advertising	51	107	200	200	0	0.0%
Fire - Grey - Office/Meeting Supplies	0	160	100	200	100	100.0%
Fire - Grey - Tools/Equipment	11,764	67,994	30,000	35,000	5,000	16.7%
Fire - Grey - Fuel	2,558	2,541	2,500	2,500	0	0.0%
Fire - Grey - Radio Licenses	594	594	600	600	0	0.0%
Fire - Grey - Insurance	8,563	8,687	8,563	9,903	1,340	15.6%
Fire - Grey - Program Exp	952	572	1,500	1,500	0	0.0%
Fire - Grey - Mutual Aid	567	627	650	700	50	7.7%
Fire - Grey - Dispatch Costs	6,332	6,302	6,500	6,500	0	0.0%
Fire - Grey - Uniform	0	0	250	2,500	2,250	900.0%
Fire - Grey - Chrg from HE Fire Chief	16,399	14,295	16,633	16,561	(72)	(0.4%)
Fire - Grey - Amortization	19,583	0	0	0	0	0.0%
Total Operating	89,719	127,997	95,371	112,564	17,193	18.0%
CAPITAL						
Total Capital	0	0	0	0	0	0.0%
OTHER ITEMS						
Fire Grey - Transfer from Reserves	(50,000)	0	0	0	0	0.0%
Total Other Items	(50,000)	0	0	0	0	0.0%
Total Expenditures	81,952	167,985	143,371	157,564	14,193	9.9%
Total - Grey Fire Department	79,608	134,123	139,371	155,264	15,893	11.4%



**Municipality of Huron East
2020 Budget (DRAFT #2)**

	2018 YTD December	2019 YTD December	2019 Budget	2020 Budget	\$ Variance	% Variance
POLICING						
REVENUES						
TAXATION						
Police - Levy/Taxation	(1,533,138)	(1,609,889)	(1,609,894)	(1,679,142)	(69,248)	4.3%
Total Taxation	(1,533,138)	(1,609,889)	(1,609,894)	(1,679,142)	(69,248)	4.3%
PROVINCIAL						
Police - Rev-Police Credits	(8,545)	(7,284)	(11,500)	(7,200)	4,300	(37.4%)
Total Provincial	(8,545)	(7,284)	(11,500)	(7,200)	4,300	(37.4%)
Total Revenues	(1,541,683)	(1,617,173)	(1,621,394)	(1,686,342)	(64,948)	4.0%
EXPENDITURES						
OPERATING						
Police - Telecommunications	2,777	2,802	2,860	2,900	40	1.4%
Police - Utilities	1,680	1,370	1,775	1,415	(360)	(20.3%)
Police - Tax Supp/Write Offs	(3,984)	(201)	2,000	(200)	(2,200)	(110.0%)
Police - Janitorial Exp	2,578	2,600	2,655	2,680	25	0.9%
Police - Computer Software/Support	1,025	769	1,050	900	(150)	(14.3%)
Police - Property Taxes	734	742	730	790	60	8.2%
Police - Contracted Service	1,533,132	1,609,896	1,609,894	1,679,142	69,248	4.3%
Police - Rent-Bldg	6,000	6,000	6,000	6,132	132	2.2%
Total Expenditures	1,543,942	1,623,978	1,626,964	1,693,759	66,795	4.1%
Total - Policing	2,259	6,805	5,570	7,417	1,847	33.2%
Total - PROTECTION TO PERSONS & PROPERTY	39,489	430,641	434,773	445,467	10,694	2.5%
PROTECTIVE INSPECTION & CONTROL						
CONSERVATION AUTHORITY						
REVENUES						
PROVINCIAL						
Conservation Auth - ABC - Rev-Prov-Source Water Pr	(17,450)	0	0	0	0	0.0%
Total Revenues	(17,450)	0	0	0	0	0.0%
EXPENDITURES						
OPERATING						
Conservation Auth - ABC - Program Exp	57,083	64,714	59,506	62,248	2,742	4.6%
Conservation Auth - MVC - Program Exp	144,254	152,798	152,798	166,828	14,030	9.2%
Total Expenditures	201,337	217,512	212,304	229,076	16,772	7.9%
Total - Conservation Authority	183,887	217,512	212,304	229,076	16,772	7.9%
CBO						
REVENUES						
USER FEES						
CBO - Rev - Parking Fines	(393)	(100)	(500)	(250)	250	(50.0%)
CBO - Rev-Building Permits	(180,655)	(280,307)	(190,000)	(220,000)	(30,000)	15.8%
CBO - Rev-Sign Permits	(280)	(140)	(270)	(200)	70	(25.9%)
Total Revenues	(181,328)	(280,547)	(190,770)	(220,450)	(29,680)	15.6%
EXPENDITURES						
SALARIES & BENEFITS						
Salaries & Benefits	129,396	135,212	138,174	145,165	6,991	5.1%
Total Salaries & Benefits	129,396	135,212	138,174	145,165	6,991	5.1%
OPERATING						
CBO - Travel, Expenses & Mileage	22,606	22,225	24,000	22,500	(1,500)	(6.3%)
CBO - Training/Seminars/Conferences	1,122	2,844	4,000	2,900	(1,100)	(27.5%)
CBO - Telecommunications	947	689	1,000	710	(290)	(29.0%)
CBO - Computer Software/Support	0	2,188	2,500	2,300	(200)	(8.0%)
CBO - Office/Meeting Supplies	682	2,702	2,500	3,300	800	32.0%
CBO - Memberships/Dues/Subscriptions	1,403	1,451	1,800	1,495	(305)	(16.9%)
CBO - Consultant/Professional Services	0	0	0	10,000	10,000	0.0%
CBO - Insurance	1,993	1,993	1,993	2,272	279	14.0%
CBO - By Law Enforcement	25,033	22,886	25,700	24,615	(1,085)	(4.2%)
CBO - Contracted Services	0	0	3,000	0	(3,000)	(100.0%)
CBO - Clothing Allowance	209	(28)	400	400	0	0.0%
CBO - Amortization	137	0	0	0	0	0.0%
Total Operating	54,132	56,950	66,893	70,492	3,599	5.4%
OTHER ITEMS						
CBO - Transfer to Reserves	0	56,392	0	0	0	0.0%
CBO - Transfer from Reserves	(16,231)	0	0	0	0	0.0%
Total Other Items	(16,231)	56,392	0	0	0	0.0%
Total Expenditures	167,297	248,554	205,067	215,657	10,590	5.2%
Total - CBO	(14,031)	(31,993)	14,297	(4,793)	(19,090)	(133.5%)



**Municipality of Huron East
2020 Budget (DRAFT #2)**

	2018 YTD December	2019 YTD December	2019 Budget	2020 Budget	\$ Variance	% Variance
BUILDING INSPECTOR						
REVENUES						
OTHER MUNICIPALITIES						
Bldg Inspector - Rec - Other Municipality	0	0	0	(42,304)	(42,304)	0.0%
Total Other Municipalities	0	0	0	(42,304)	(42,304)	0.0%
USER FEES						
Bldg Inspector - Rev - Plumbing Insp fees	0	0	0	(15,336)	(15,336)	0.0%
Bldg Inspector - Rev - Septic Insp fees	0	0	0	(16,971)	(16,971)	0.0%
Total User Fees	0	0	0	(32,307)	(32,307)	0.0%
Total Revenues	0	0	0	(74,611)	(74,611)	0.0%
EXPENDITURES						
SALARIES & BENEFITS						
Bldg Inspector - Salaries & Benefits	0	0	0	84,135	84,135	0.0%
Total Salaries & Benefits	0	0	0	84,135	84,135	0.0%
OPERATING						
Bldg Inspector - Travel, Expenses & Mileage	0	0	0	22,500	22,500	0.0%
Bldg Inspector - Training/Seminars/Conferences	0	0	0	2,500	2,500	0.0%
Bldg Inspector - Telecommunication	0	0	0	480	480	0.0%
Bldg Inspector - Computer Software/Support	0	0	0	2,900	2,900	0.0%
Bldg Inspector - Office/Meeting Supplies	0	0	0	3,350	3,350	0.0%
Bldg Inspector - Memberships/Dues/Subscriptions	0	0	0	650	650	0.0%
Bldg Inspector - Clothing Allowance	0	0	0	400	400	0.0%
Total Operating	0	0	0	32,780	32,780	0.0%
Total Expenditures	0	0	0	116,915	116,915	0.0%
Total - Building Inspector	0	0	0	42,304	42,304	0.0%
BLDG & PROPERTY MAINTENANCE COORDINATOR						
REVENUES						
USER FEES						
Bldg & Prop Maint - Rev - Service Recovery Fees	(45,904)	(45,754)	(46,000)	(46,000)	0	0.0%
Total Revenues	(45,904)	(45,754)	(46,000)	(46,000)	0	0.0%
EXPENDITURES						
SALARIES & BENEFITS						
Salaries & Benefits	68,678	70,851	70,401	72,121	1,720	2.4%
Total Salaries & Benefits	68,678	70,851	70,401	72,121	1,720	2.4%
OPERATING						
Bldg & Prop Maint - Travel, Expenses & Mileage	7,751	7,096	7,800	7,400	(400)	(5.1%)
Bldg & Prop Maint - Telecommunication	326	271	335	300	(35)	(10.4%)
Bldg & Prop Maint - Tools/Equipment Purchase	1,837	1,426	1,500	1,500	0	0.0%
Bldg & Prop Maint - Clothing Allowance	426	265	400	400	0	0.0%
Total Operating	10,340	9,058	10,035	9,600	(435)	(4.3%)
Total Expenditures	79,018	79,909	80,436	81,721	1,285	1.6%
Total - Bldg & Property Maintenance Coordinator	33,114	34,155	34,436	35,721	1,285	3.7%
ANIMAL CONTROL						
REVENUES						
USER FEES						
Animal Ctrl - Rev - Service Recovery Fee	(1,710)	(3,299)	(2,000)	(2,000)	0	0.0%
Animal Ctrl - Rev - Dog Licenses	(35,625)	(34,637)	(37,000)	(35,000)	2,000	(5.4%)
Total Revenues	(37,335)	(37,936)	(39,000)	(37,000)	2,000	(5.1%)
EXPENDITURES						
SALARIES & BENEFITS						
Salaries & Benefits	10,242	9,067	10,872	10,872	0	0.0%
Total Salaries & Benefits	10,242	9,067	10,872	10,872	0	0.0%
OPERATING						
Animal Ctrl - Travel, Expenses & Mileage	3,869	3,331	4,500	3,600	(900)	(20.0%)
Animal Ctrl - Training/Seminars/Conferences	97	0	0	0	0	0.0%
Animal Ctrl - Consultant/Professional Services	637	416	5,000	600	(4,400)	(88.0%)
Animal Ctrl - Livestock Claims	0	1,107	2,500	2,500	0	0.0%
Animal Ctrl - Animal Boarding Fees	1,660	2,046	3,000	3,000	0	0.0%
Total Operating	6,263	6,900	15,000	9,700	(5,300)	(35.3%)
Total Expenditures	16,505	15,967	25,872	20,572	(5,300)	(20.5%)
Total - Animal Control	(20,830)	(21,969)	(13,128)	(16,428)	(3,300)	25.1%
CROSSING GUARDS						
EXPENDITURES						
SALARIES & BENEFITS						
Crossing Guards - Seaforth - Salaries & Wages	17,390	18,106	17,732	18,897	1,165	6.6%
Crossing Guards - Seaforth - Employee Benefits	1,851	1,937	1,887	2,016	129	6.8%
Total Salaries & Benefits	19,241	20,043	19,619	20,913	1,294	6.6%
Total - Crossing Guards	19,241	20,043	19,619	20,913	1,294	6.6%
Total - PROTECTIVE INSPECTION & CONTROL	201,381	217,748	267,528	264,489	(3,039)	(1.1%)



**Municipality of Huron East
2020 Budget (DRAFT #2)**

	2018 YTD December	2019 YTD December	2019 Budget	2020 Budget	\$ Variance	% Variance
TRANSPORTATION SERVICES						
REVENUES						
FEDERAL						
Roads - Rev - Fed Employment Grant	0	(3,920)	0	(3,900)	(3,900)	0.0%
Total Federal	0	(3,920)	0	(3,900)	(3,900)	0.0%
PROVINCIAL						
Roads - Rev - Prov - Commuter Cycling Grant	(25,000)	0	0	0	0	0.0%
Roads - Rev - Prov-Main St Revitalization	0	(45,729)	(45,729)	0	45,729	(100.0%)
Roads - Rev - OCIF - Formula	(286,231)	(430,805)	(430,805)	(431,716)	(911)	0.2%
Total Provincial	(311,231)	(476,534)	(476,534)	(431,716)	44,818	(9.4%)
USER FEES						
Roads - Rev - Service Recovery Fee	(95,353)	(73,818)	(80,000)	(75,000)	5,000	(6.3%)
Roads - Rev - Sale of Equipment	(37,523)	(6,586)	(15,000)	(15,000)	0	0.0%
Roads - Rev - Rent - Solar	(2,400)	(2,400)	(2,400)	(2,400)	0	0.0%
Total User Fees	(135,276)	(82,804)	(97,400)	(92,400)	5,000	(5.1%)
OTHER REVENUE						
Roads - Gain/Loss - Disposal of Assets	329,819	0	0	0	0	0.0%
Total Other Revenue	329,819	0	0	0	0	0.0%
Total Revenues	(116,688)	(563,258)	(573,934)	(528,016)	45,918	(8.0%)
EXPENDITURES						
SALARIES & BENEFITS						
Roads - Salaries & Wages	736,302	763,357	782,512	798,019	15,507	2.0%
Roads - Employee Benefits	196,073	218,647	197,923	233,771	35,848	18.1%
Total Salaries & Benefits	932,375	982,004	980,435	1,031,790	51,355	5.2%
OPERATING						
Roads - Travel, Expenses & Mileage	981	0	1,200	500	(700)	(58.3%)
Roads - Training/Seminars/Conferences	9,142	9,543	12,000	10,000	(2,000)	(16.7%)
Roads - Telecommunications	7,036	6,237	7,250	6,450	(800)	(11.0%)
Roads - Utilities	28,399	28,994	30,000	29,900	(100)	(0.3%)
Roads - Janitorial Exp	1,136	1,205	1,100	1,300	200	18.2%
Roads - R & M - Bldg	34,505	27,842	18,900	35,500	16,600	87.8%
Roads - Advertising	3,298	6,172	4,000	5,500	1,500	37.5%
Roads - Office/Meeting Supplies	3,584	6,006	3,200	5,500	2,300	71.9%
Roads - Tools/Equipment Purchase	6,533	2,913	15,000	19,000	4,000	26.7%
Roads - Memberships/Dues/Subscriptions	1,408	2,093	2,000	2,100	100	5.0%
Roads - Property Taxes	1,162	1,306	1,300	1,400	100	7.7%
Roads - Licenses	16,821	20,728	18,000	21,000	3,000	16.7%
Roads - Consultant/Professional Services	2,787	7,740	10,000	5,000	(5,000)	(50.0%)
Roads - Insurance	39,803	39,803	39,803	45,375	5,572	14.0%
Roads - Main St Revitalization Program Exp	0	21,476	45,729	24,253	(21,476)	(47.0%)
Roads - Monitoring Costs	977	977	1,200	1,000	(200)	(16.7%)
Roads - Supplies	18,939	21,311	21,000	21,000	0	0.0%
Roads - Clothing Allowance	3,293	4,652	4,500	4,500	0	0.0%
Roads - Amortization	1,494,763	0	0	0	0	0.0%
Total Operating	1,674,567	208,998	236,182	239,278	3,096	1.3%
MAINTENANCE ACTIVITIES						
Roads - R & M - Bridge/Culvert	20,475	8,212	20,000	40,000	20,000	100.0%
Roads - Roadside Maintenance	78,821	78,256	92,000	85,000	(7,000)	(7.6%)
Roads - Tree Planting/Removal	21,873	41,304	35,000	45,000	10,000	28.6%
Roads - Catch Basins/Curb & Gutter	11,014	9,656	12,000	12,000	0	0.0%
Roads - Pavement Maintenance	25,592	36,287	30,000	35,000	5,000	16.7%
Roads - Gravel Resurfacing/Patching	571,321	722,344	650,000	443,000	(207,000)	(31.8%)
Roads - Dust Control	129,020	175,481	170,000	177,000	7,000	4.1%
Roads - Signs/Safety Devices	12,271	15,174	15,000	15,000	0	0.0%
Roads - Sidewalks	7,258	2,114	20,000	15,000	(5,000)	(25.0%)
Roads - Materials	178	344	5,000	500	(4,500)	(90.0%)
Roads - Municipal Drain Assessment	78,578	33,464	9,000	25,000	16,000	177.8%
Roads - Contracted Services	11,016	18,155	12,000	17,276	5,276	44.0%
Total Maintenance Activities	967,417	1,140,791	1,070,000	909,776	(160,224)	(15.0%)
MACHINERY & EQUIPMENT						
Grader Maintenance	84,933	103,872	110,600	60,950	(49,650)	(44.9%)
Heavy Equipment (Truck) Maintenance	42,904	56,696	54,500	52,300	(2,200)	(4.0%)
Pickup Truck Maintenance	18,572	21,891	21,700	12,500	(9,200)	(42.4%)
Miscellaneous Equipment Maintenance	30,018	31,126	24,500	25,500	1,000	4.1%
Total Machinery & Equipment	176,427	213,585	211,300	151,250	(60,050)	(28.4%)
FUEL & OILS						
Roads - Fuel/Oil/Lubricants	216,288	189,683	220,000	220,000	0	0.0%
Total Fuel & Oils	216,288	189,683	220,000	220,000	0	0.0%
WINTER CONTROL						
Winter Ctrl - Advertising	0	0	1,000	0	(1,000)	(100.0%)
Winter Ctrl - Materials	18,107	11,168	20,000	15,000	(5,000)	(25.0%)
Winter Ctrl - Contracted Service	180,712	190,791	185,000	190,000	5,000	2.7%
Winter Ctrl - Rent - Equipment	2,904	2,086	5,000	2,500	(2,500)	(50.0%)
Winter Ctrl - Sand & Salt	36,280	43,646	37,000	40,000	3,000	8.1%
Total Winter Control	238,003	247,691	248,000	247,500	(500)	(0.2%)



**Municipality of Huron East
2020 Budget (DRAFT #2)**

	2018 YTD December	2019 YTD December	2019 Budget	2020 Budget	\$ Variance	% Variance
CAPITAL						
Capital - Sparling St - Pavement	0	0	0	32,950	32,950	0.0%
Capital - Stone Rd	0	0	0	306,500	306,500	0.0%
Capital - Front Rd (Tuckersmith) - Paving	0	0	0	299,000	299,000	0.0%
Capital - Morrison Line - Paving	0	487,405	480,000	0	(480,000)	(100.0%)
Capital - Turnberry St Capital - Pavement	0	0	0	15,000	15,000	0.0%
Capital - Elizabeth St - Pavement	0	0	0	15,000	15,000	0.0%
Capital - Hullett-McKillop Rd - Paving	0	0	0	0	0	0.0%
Capital - Bridges/Culverts - Tuckersmith - Repairs	0	29,827	50,000	491,000	441,000	882.0%
Capital - Bridges/Culverts - Grey - Repairs	0	39,745	34,000	0	(34,000)	(100.0%)
Capital - Bridge/Culverts - McKillop - Repairs	0	657,554	976,900	0	(976,900)	(100.0%)
Capital - Rds - Equipment - Misc	(7,479)	117,838	160,000	88,000	(72,000)	(45.0%)
Capital - Rds - Equipment - Grader	0	441,995	410,000	0	(410,000)	(100.0%)
Capital - Rds - Vehicles	(153)	0	0	0	0	0.0%
Capital-Combined-Egmondville Project (18051)-Pavem	4,894	847,599	481,242	0	(481,242)	(100.0%)
Capital-Combined-Duke/Centennial Ext-Study	5,292	51,109	30,000	0	(30,000)	(100.0%)
Capital - Combined Project - Duke/Centennial Ext Capital	0	0	0	423,500	423,500	0.0%
Capital-Combined-Church St-Pavement	0	0	0	0	0	0.0%
Capital-Combined-North & Thompson Project(18051A)	0	0	510,281	110,000	(400,281)	(78.4%)
Capital-Combined-Main St (Cnty Rd 12) - Sidewalks	0	0	0	847,459	847,459	0.0%
Capital-Combined-Connecting Link(Hwy 8) - Rds	0	0	0	152,180	152,180	0.0%
Capital - Drains - Municipal Assessment	0	0	121,000	516,612	395,612	327.0%
Total Capital	2,554	2,673,072	3,253,423	3,297,201	43,778	1.3%
OTHER ITEMS						
Roads - Bridge Reserves - Transfer from Reserves	(138,743)	(695,580)	(976,900)	(491,000)	485,900	(49.7%)
Roads - Equipment Reserves - Transfer to Reserves	37,523	6,586	15,000	15,000	0	0.0%
Roads - Equipment - Transfer from Reserves	0	(285,000)	(285,000)	0	285,000	(100.0%)
Roads - Bridges - Transfer from Reserves	0	(69,573)	(84,000)	0	84,000	(100.0%)
Total Other Items	(101,220)	(1,043,567)	(1,330,900)	(476,000)	854,900	(64.2%)
Total Expenditures	4,106,411	4,612,257	4,888,440	5,620,795	732,355	15.0%
Total - TRANSPORTATION SERVICES	3,989,723	4,048,999	4,314,506	5,092,779	778,273	18.0%



**Municipality of Huron East
2020 Budget (DRAFT #2)**

	2018 YTD December	2019 YTD December	2019 Budget	2020 Budget	\$ Variance	% Variance
ENVIRONMENTAL SERVICES						
STORM SEWER SYSTEM						
EXPENDITURES						
OPERATING						
Storm Sewers - Inspections/Repairs/Upgrades	0	0	3,375	2,000	(1,375)	(40.7%)
Storm Sewers - Materials	0	0	1,000	1,000	0	0.0%
Storm Sewers - Consultant/Professional Services	8,582	8,099	10,000	9,000	(1,000)	(10.0%)
Total Expenditures	8,582	8,099	14,375	12,000	(2,375)	(16.5%)
Total - Storm Sewer System	8,582	8,099	14,375	12,000	(2,375)	(16.5%)
WATER / WASTEWATER ADMINISTRATION						
REVENUES						
USER FEES						
W/WW Admin - Service Recovery Fees	(583)	(13,409)	(1,000)	(1,000)	0	0.0%
Total Revenues	(583)	(13,409)	(1,000)	(1,000)	0	0.0%
EXPENDITURES						
SALARIES & BENEFITS						
W/WW Admin - Salaries & Wages	164,110	169,300	173,247	185,783	12,536	7.2%
W/WW Admin - Employee Benefits	46,077	47,879	48,212	50,127	1,915	4.0%
Total Salaries & Benefits	210,187	217,179	221,459	235,910	14,451	6.5%
OPERATING						
W/WW Admin - Travel, Expenses & Mileage	0	8	250	250	0	0.0%
W/WW Admin - Training/Seminars/Conferences	2,820	4,576	4,150	4,600	450	10.8%
W/WW Admin - Telecommunications	769	674	900	700	(200)	(22.2%)
W/WW Admin - Utilities	3,480	3,930	3,654	4,100	446	12.2%
W/WW Admin - Janitorial Exp	73	215	200	250	50	25.0%
W/WW Admin - R & M - Bldg	0	100	0	5,350	5,350	0.0%
W/WW Admin - R & M-Vehicle	420	1,702	1,000	500	(500)	(50.0%)
W/WW Admin - Advertising	280	279	500	500	0	0.0%
W/WW Admin - Office/Meeting Supplies	658	436	600	500	(100)	(16.7%)
W/WW Admin - Tools/Equipment	6,755	15,656	16,000	6,500	(9,500)	(59.4%)
W/WW Admin - Fuel/Oil/Lubricants	3,000	7,000	7,000	7,000	0	0.0%
W/WW Admin - Memberships/Dues/Subscriptions	1,457	874	1,500	1,500	0	0.0%
W/WW Admin - Testing	477	160	1,000	1,000	0	0.0%
W/WW Admin - Consultant/Professional Services	2,577	2,825	5,800	2,000	(3,800)	(65.5%)
W/WW Admin - Supplies	3,122	2,757	4,500	4,000	(500)	(11.1%)
W/WW Admin - Expenditure Recoverable	573	19,608	4,500	4,500	0	0.0%
W/WW Admin - Clothing Allowance	510	681	800	800	0	0.0%
W/WW Admin - Chrg from Administration	31,400	32,185	32,185	34,020	1,835	5.7%
W/WW Admin - Amortization	367	0	0	0	0	0.0%
Total Operating	58,738	93,666	84,539	78,070	(6,469)	(7.7%)
CAPITAL						
Capital - W/WW Admin - Vehicles	0	92,548	95,000	0	(95,000)	(100.0%)
Total Capital	0	92,548	95,000	0	(95,000)	(100.0%)
OTHER ITEMS						
W/WW Admin - Chrg to Other Job	(298,797)	(389,985)	(399,998)	(312,980)	87,018	(21.8%)
Total Other Items	(298,797)	(389,985)	(399,998)	(312,980)	87,018	(21.8%)
Total Expenditures	(29,872)	13,408	1,000	1,000	0	0.0%
Total - Water / Wastewater Administration	(30,455)	(1)	0	0	0	0.0%
Total - ENVIRONMENTAL SERVICES	(21,873)	8,098	14,375	12,000	(2,375)	(16.5%)



Municipality of Huron East
2020 Budget (DRAFT #2)

	2018 YTD December	2019 YTD December	2019 Budget	2020 Budget	\$ Variance	% Variance
RECREATION & CULTURAL SERVICES						
FACILITIES & RECREATION PROGRAMS						
EXPENDITURES						
SALARIES & BENEFITS						
Facilities & Rec Programs -Salaries & Wages	3,257	4,166	4,004	4,279	275	6.9%
Facilities & Rec Programs-Employee Benefits	360	280	506	301	(205)	(40.5%)
Total Salaries & Benefits	3,617	4,446	4,510	4,580	70	1.6%
OPERATING						
Facilities & Rec Programs - Materials	1,250	1,743	2,500	2,000	(500)	(20.0%)
Facilities & Rec Programs - Program Exp	1,812	1,574	8,000	1,500	(6,500)	(81.3%)
Facilities & Rec -Tennis Courts - Utilities	860	836	1,000	870	(130)	(13.0%)
Facilities & Rec - Victoria Park-R&M-Bldg Bandshel	1,302	0	1,500	0	(1,500)	(100.0%)
Total Operating	5,224	4,153	13,000	4,370	(8,630)	(66.4%)
Total Expenditures	8,841	8,599	17,510	8,950	(8,560)	(48.9%)
Total Facilities & Recreation Programs	8,841	8,599	17,510	8,950	(8,560)	(48.9%)
LOCAL RECREATION BOARDS & COMMITTEES						
EXPENDITURES						
Grey Hall Boards	(2,547)	(365)	3,500	3,500	0	0.0%
McKillop Rec Boards	(3,666)	(6,791)	2,900	2,900	0	0.0%
Brussels Homecoming	0	(83)	0	0	0	0.0%
BMG Catering	(291)	0	0	0	0	0.0%
Total Local Recreation Boards & Committees	(6,504)	(7,239)	6,400	6,400	0	0.0%
Total - RECREATION & CULTURAL SERVICES	2,337	1,360	23,910	15,350	(8,560)	(35.8%)



**Municipality of Huron East
2020 Budget (DRAFT #2)**

	2018 YTD December	2019 YTD December	2019 Budget	2020 Budget	\$ Variance	% Variance
LIBRARIES						
BRUSSELS LIBRARY						
REVENUES						
OTHER MUNICIPALITIES						
Brussels Library - Rev - County	(12,000)	(12,000)	(12,000)	(12,000)	0	0.0%
Total Other Municipalities	(12,000)	(12,000)	(12,000)	(12,000)	0	0.0%
USER FEES						
Brussels Library - Rev - Rent	(392)	(657)	(500)	(650)	(150)	30.0%
Total User Fees	(392)	(657)	(500)	(650)	(150)	30.0%
Total Revenues	(12,392)	(12,657)	(12,500)	(12,650)	(150)	1.2%
EXPENDITURES						
SALARIES & BENEFITS						
Brussels Library - Salaries & Wages	3,569	3,827	3,661	3,999	338	9.2%
Brussels Library - Employee Benefits	282	303	278	307	29	10.4%
Total Salaries & Benefits	3,851	4,130	3,939	4,306	367	9.3%
OPERATING						
Brussels Library - Operating Exp	0	80	0	150	150	0.0%
Brussels Library - Utilities	4,815	4,381	5,100	4,525	(575)	(11.3%)
Brussels Library - Janitorial Exp	942	1,009	1,000	1,050	50	5.0%
Brussels Library - R & M-Bldg	3,521	1,550	3,500	2,100	(1,400)	(40.0%)
Brussels Library - Insurance	371	371	371	425	54	14.6%
Brussels Library - Amortization	18,465	0	0	0	0	0.0%
Total Operating	28,114	7,391	9,971	8,250	(1,721)	(17.3%)
Total Expenditures	31,965	11,521	13,910	12,556	(1,354)	(9.7%)
Total Brussels Library	19,573	(1,136)	1,410	(94)	(1,504)	(106.7%)
SEAFORTH LIBRARY						
REVENUES						
OTHER MUNICIPALITIES						
Seaforth Library - Rev - County	(15,000)	(15,000)	(15,000)	(15,000)	0	0.0%
Total Revenues	(15,000)	(15,000)	(15,000)	(15,000)	0	0.0%
EXPENDITURES						
OPERATING						
Seaforth Library - Utilities	6,033	5,926	6,350	6,105	(245)	(3.9%)
Seaforth Library - Janitorial Exp	2,578	2,660	2,700	2,740	40	1.5%
Seaforth Library - R & M-Bldg	14,236	5,425	10,000	5,000	(5,000)	(50.0%)
Seaforth Library - Insurance	833	833	833	950	117	14.0%
Seaforth Library - Contracted Services	3,998	4,078	4,160	4,200	40	1.0%
Seaforth Library - Amortization	10,828	0	0	0	0	0.0%
Total Operating	38,506	18,922	24,043	18,995	(5,048)	(21.0%)
Total Expenditures	38,506	18,922	24,043	18,995	(5,048)	(21.0%)
Total Seaforth Library	23,506	3,922	9,043	3,995	(5,048)	(55.8%)
Total - LIBRARIES	43,079	2,786	10,453	3,901	(6,552)	(62.7%)
MUSEUM & LACAC						
EXPENDITURES						
SALARIES & BENEFITS						
Museum & LACAC - Honorariums	1,840	(60)	1,900	1,500	(400)	(21.1%)
Museum & LACAC - Employee Benefits	50	0	0	0	0	0.0%
Total Salaries & Benefits	1,890	(60)	1,900	1,500	(400)	(21.1%)
OPERATING						
Museum & LACAC - Training/Seminars/Conferences	27	763	100	100	0	0.0%
Museum & LACAC - Membership/Dues/Subscriptions	163	165	200	200	0	0.0%
Museum & LACAC - Program Exp	4,000	0	0	0	0	0.0%
Total Operating	4,190	928	300	300	0	0.0%
Total Expenditures	6,080	868	2,200	1,800	(400)	(18.2%)
Total - MUSEUM & LACAC	6,080	868	2,200	1,800	(400)	(18.2%)



**Municipality of Huron East
2020 Budget (DRAFT #2)**

	2018 YTD December	2019 YTD December	2019 Budget	2020 Budget	\$ Variance	% Variance
PLANNING & DEVELOPMENT						
PLANNING & ZONING						
REVENUES						
USER FEES						
Plng & Zoning - Rev-Rezoning/Minor Variance Fee	(28,576)	(27,540)	(19,825)	(28,000)	(8,175)	41.2%
Plng & Zoning - Rev-Parkland & Development Charges	(10,000)	(5,000)	(6,000)	(7,500)	(1,500)	25.0%
Total Revenues	(38,576)	(32,540)	(25,825)	(35,500)	(9,675)	37.5%
EXPENDITURES						
OPERATING						
Plng & Zoning - Advertising	180	0	1,000	1,000	0	0.0%
Plng & Zoning - Contracted Services	9,049	6,206	10,000	10,000	0	0.0%
Plng & Zoning - Supplies	0	0	500	0	(500)	(100.0%)
Total Operating	9,229	6,206	11,500	11,000	(500)	(4.3%)
OTHER ITEMS						
Plng & Zoning - Transfer to Reserves	10,000	5,000	6,000	7,500	1,500	25.0%
Total Other Items	10,000	5,000	6,000	7,500	1,500	25.0%
Total Expenditures	19,229	11,206	17,500	18,500	1,000	5.7%
Total Planning & Zoning	(19,347)	(21,334)	(8,325)	(17,000)	(8,675)	104.2%
ECONOMIC DEVELOPMENT						
REVENUES						
DONATIONS						
Econo Dev - Rev - Donations	0	(1,000)	0	0	0	0.0%
Total Donations	0	(1,000)	0	0	0	0.0%
USER FEES						
Econo Dev - Rev - Service Recovery	(104)	(362)	0	0	0	0.0%
Total User Fees	(104)	(362)	0	0	0	0.0%
Total Revenues	(104)	(1,362)	0	0	0	0.0%
EXPENDITURES						
SALARIES & BENEFITS						
Salaries & Benefits	92,434	89,529	103,172	107,321	4,149	4.0%
Total Salaries & Benefits	92,434	89,529	103,172	107,321	4,149	4.0%
OPERATING						
Econo Dev - Travel/Expenses/Mileage	1,977	1,074	2,000	1,900	(100)	(5.0%)
Econo Dev - Training/Seminars/Conferences	4,718	2,845	2,500	4,000	1,500	60.0%
Econo Dev - Marketing/Promotions	13,308	23,109	15,000	10,000	(5,000)	(33.3%)
Econo Dev - Telecommunications	498	362	600	375	(225)	(37.5%)
Econo Dev - Advertising	4,328	4,666	5,000	5,000	0	0.0%
Econo Dev - Postage	17	0	0	0	0	0.0%
Econo Dev - Office/Meeting Supplies	1,052	1,183	1,000	1,000	0	0.0%
Econo Dev - Tools/Equipment	0	260	3,500	4,200	700	20.0%
Econo Dev - Membership/Dues/Subscription	2,413	2,187	2,500	1,550	(950)	(38.0%)
Econo Dev - Consultant/Professional Services	0	5,168	5,000	6,500	1,500	30.0%
Econo Dev - Program Exp	0	40	0	0	0	0.0%
Econo Dev - Tourism Initiatives	276	1,391	1,500	2,000	500	33.3%
Total Operating	28,587	42,285	38,600	36,525	(2,075)	(5.4%)
Total Expenditures	121,021	131,814	141,772	143,846	2,074	1.5%
Total Economic Development	120,917	130,452	141,772	143,846	2,074	1.5%
WIN THIS SPACE						
Econo Dev - Win this Space - Rent - Bldg	7,500	0	0	0	0	0.0%
Total Win This Space	7,500	0	0	0	0	0.0%
DIGITAL SERVICE SQUAD						
Econo Dev - Digital Service Squad Grant - Rev-Prov	(120)	(20,000)	0	0	0	0.0%
Econo Dev-Digital Srvc Squad Grant-Srvc Recovery	0	(500)	0	0	0	0.0%
Econo Dev -Digital Service Squad Grant-Program Exp	0	19,465	0	0	0	0.0%
Total Digital Service Squad	(120)	(1,035)	0	0	0	0.0%
Total - PLANNING & DEVELOPMENT	108,950	108,083	133,447	126,846	(6,601)	(4.9%)



**Municipality of Huron East
2020 Budget (DRAFT #2)**

	2018 YTD December	2019 YTD December	2019 Budget	2020 Budget	\$ Variance	% Variance
SEAFORTH BIA						
REVENUES						
PRIOR YEAR (SURPLUS) / DEFICIT						
BIA - Prior Yr (Surplus)/Deficit	(13,903)	(17,762)	(17,762)	(24,862)	(7,100)	40.0%
Total Prior Year (Surplus) / Deficit	(13,903)	(17,762)	(17,762)	(24,862)	(7,100)	40.0%
TAXATION						
BIA - Rev - Levy/Taxation	(21,000)	(23,000)	(23,000)	(23,000)	0	0.0%
Total Taxation	(21,000)	(23,000)	(23,000)	(23,000)	0	0.0%
USER FEES						
BIA - Rev - Memberships	(1,080)	(840)	(1,080)	(840)	240	(22.2%)
BIA - Rev - Gift Certificates	(3,430)	(2,825)	(1,000)	(6,000)	(5,000)	500.0%
BIA - Rev - Special Events/Projects	(3,500)	(3,000)	(3,500)	0	3,500	(100.0%)
Total User Fees	(8,010)	(6,665)	(5,580)	(6,840)	(1,260)	22.6%
INTEREST						
BIA - Rev - Interest	(134)	(159)	0	0	0	0.0%
Total Interest	(134)	(159)	0	0	0	0.0%
Total Revenues	(43,047)	(47,586)	(46,342)	(54,702)	(8,360)	18.0%
EXPENDITURES						
OPERATING						
BIA - Training/Seminars/Conferences	2,797	1,770	2,500	2,500	0	0.0%
BIA - Marketing/Promotions	50	0	200	6,500	6,300	3,150.0%
BIA - Information Booth/Tourism	485	2,407	3,000	1,500	(1,500)	(50.0%)
BIA - Advertising	0	456	1,500	10,000	8,500	566.7%
BIA - Computer Software/Support	366	163	1,000	500	(500)	(50.0%)
BIA - Office/Meeting Supplies	0	0	250	1,092	842	336.8%
BIA - Memberships/Dues/Subscriptions	220	0	250	250	0	0.0%
BIA - Property Taxes (Info Booth)	678	726	700	760	60	8.6%
BIA - Other Events	1,096	2,575	2,000	2,000	0	0.0%
BIA - Program Supplies	0	11	0	0	0	0.0%
BIA - Gift Certificate Redemption Account	1,865	3,395	1,000	6,000	5,000	500.0%
BIA - Smart Money Redeemed	100	0	0	0	0	0.0%
BIA - Summer Event	5,000	3,108	5,000	1,000	(4,000)	(80.0%)
BIA - Christmas Event	7,108	4,563	5,000	4,500	(500)	(10.0%)
BIA - Tax Reductions	146	0	500	500	0	0.0%
BIA - Garbage Recepticals/Furnishings/Decorations	1,847	0	0	14,000	14,000	0.0%
BIA - Decorative St Lights	2,500	2,500	2,500	2,500	0	0.0%
BIA - Chrg from Administration	1,025	1,050	1,050	1,100	50	4.8%
Total Expenditures	25,283	22,724	26,450	54,702	28,252	106.8%
Total - SEAFORTH BIA	(17,764)	(24,862)	(19,892)	0	19,892	(100.0%)



**Municipality of Huron East
2020 Budget (DRAFT #2)**

	2018 YTD December	2019 YTD December	2019 Budget	2020 Budget	\$ Variance	% Variance
GENERAL						
REVENUES						
PROVINCIAL						
Drains - Rev - Prov - Drainage Grants	(45,086)	(11,721)	0	0	0	0.0%
Total Provincial	(45,086)	(11,721)	0	0	0	0.0%
USER FEES						
Drains - Rev - Service Recovery Fee	(1,468)	(555)	0	0	0	0.0%
Drains - Rev - Drains Recovered	(108,137)	(48,090)	(50,000)	(50,000)	0	0.0%
Total User Fees	(109,605)	(48,645)	(50,000)	(50,000)	0	0.0%
Total Revenues	(154,691)	(60,366)	(50,000)	(50,000)	0	0.0%
EXPENDITURES						
OPERATING						
Drains - Municipal Maintenance	186,361	77,380	50,000	50,000	0	0.0%
Total Expenditures	186,361	77,380	50,000	50,000	0	0.0%
Total General	31,670	17,014	0	0	0	0.0%
DRAINAGE SUPERINTENDENT						
REVENUES						
PROVINCIAL						
Drains Superintendent - Rev-Superintendent Grant	(31,812)	(20,766)	(40,827)	(34,802)	6,025	(14.8%)
Total Revenues	(31,812)	(20,766)	(40,827)	(34,802)	6,025	(14.8%)
EXPENDITURES						
OPERATING						
Drain Superintendent - Materials	68,169	455	81,653	400	(81,253)	(99.5%)
Drain Superintendent - Contracted Services	0	63,528	0	68,000	68,000	0.0%
Total Operating	68,169	63,983	81,653	68,400	(13,253)	(16.2%)
Total Expenditures	68,169	63,983	81,653	68,400	(13,253)	(16.2%)
Total Drainage Superintendent	36,357	43,217	40,826	33,598	(7,228)	(17.7%)
CAPITAL DRAINS						
EXPENDITURES						
CAPITAL						
Capital - Drains - Rev - Drains Recovered	0	(435,025)	(150,000)	(150,000)	0	0.0%
Capital - Drains - Expenses	0	631,667	150,000	150,000	0	0.0%
Total Expenditures	0	196,642	0	0	0	0.0%
Total Capital Drains	0	196,642	0	0	0	0.0%
TDL						
REVENUES						
USER FEES						
TDL - Rev - Service Recovery Fees	(16,956)	(8,723)	(8,723)	(870)	7,853	(90.0%)
Total Revenues	(16,956)	(8,723)	(8,723)	(870)	7,853	(90.0%)
EXPENDITURES						
DEBT						
TDL - Debt Pymt - Principal	15,407	8,097	8,098	730	(7,368)	(91.0%)
TDL - Debt Pymt - Interest	1,550	625	625	140	(485)	(77.6%)
Total Expenditures	16,957	8,722	8,723	870	(7,853)	(90.0%)
Total - TDL	1	(1)	0	0	0	0.0%
Total - AGRICULTURE & REFORESTATION	68,028	256,872	40,826	33,598	(7,228)	(17.7%)
Total Municipality of Huron East	45,708	(18,451)	0	1,405,129	1,405,129	0.0%



**HURON EAST - 2020-2024 CAPITAL SUMMARY
DRAFT #2**

Explanation	Total 2020 Capital	Taxation	Reserves	Gas Tax Rebate/ Aggregate Resources	Development Charges	Debenture	Grants /Vibrancy Funds	Donations	User Fees	Projected 2021 Capital	Projected 2022 Capital	Projected 2023 Capital	Projected 2024 Capital
General Government													
Equipment - Desktops/Laptops/Servers (2-910-105-8005)	9,000	9,000								8,100	8,100	16,900	8,600
Computer Software (2-910-105-8000)	10,000	10,000											
AMP - Asset Management Service Delivery Review (2-910-105-8045)	105,000	0					105,000						
AMP - Plan Update (2-910-105-8045)	0									50,000			
AMP - Bldg Asset Condition Assessment / Risk Framework (2-910-105-8045)	62,500	12,500					50,000						
Total General Government	186,500	31,500	0	0	0	0	155,000	0	0	58,100	8,100	16,900	8,600
Health Services													
Brussels Medical Dental Centre													
Lift (2-952-100-8025)	102,400		37,925					51,500	12,975				
Total Brussels Medical Dental Centre	102,400	0	37,925	0	0	0	0	51,500	12,975	0	0	0	0
Total Health Services	102,400	0	37,925	0	0	0	0	51,500	12,975	0	0	0	0
Protection to Persons & Property													
Seaforth Fire Area													
Replace truck (2-921-100-8020)										500,000			
Total Seaforth Fire Area	0	0	0	0	0	0	0	0	0	500,000	0	0	0
Grey Fire Area													
Replace Truck (2-923-100-8020)												600,000	
Total Grey Fire Area	0	0	0	0	0	0	0	0	0	0	0	600,000	0
CBO													
Equipment - Printer / Scanner (2-924-100-8000)													7,000
Total CBO	0	0	0	0	0	0	0	0	0	0	0	0	7,000
Total Protection to Persons & Property	0	0	0	0	0	0	0	0	0	0	0	600,000	7,000
Transportation Services													
PW Equipment/Vehicle - Replacement (2-933-100-8005)	0									350,000	350,000	350,000	350,000
Chipper - Replacement (2-933-100-8005)	88,000	88,000											
Seaforth St Lighting (2-931-340-8005)	439,050		11,975						427,075	20,000			
Bridge & Culvert Repairs - T26 Boundary Bridge (2-932-121-8030)	170,000			170,000									
Bridge & Culvert Repairs - T13 (2-932-121-8030)	321,000			321,000						2,171,600			

Explanation	Total 2020 Capital	Taxation	Reserves	Aggregate Resources	Development Charges	Debenture	Municipality Funds	Donations	User Fees	2021 Capital	2022 Capital	2023 Capital	2024 Capital
Sparling St - Paving (2-931-111-8050)	32,950	32,950											
Duke and Centennial St Extension (2-937-126-8060)	423,500	423,500											
North & Thompson Project (2-937-131-8050)	110,000	110,000											
Main St (Cnty Rd 12) (2-937-132-8050)	847,459	847,459											
Stone Rd - Paving (2-931-121-8050)	306,500						306,500						
Front Rd - Paving (2-931-122-8050)	299,000	173,784					125,216						
Turnberry St Lot - Paving (2-931-203-8050)	15,000	15,000											
Elizabeth St - Paving (2-931-205-8050)	15,000	15,000								30,000			
5th Avenue - Paving (2-931-600-8050)											75,000		
Connecting Link (Hwy 8) - (2-937-133-8050)	152,180	152,180								1,482,225			
Hensall Rd - Paving (2-931-406-8050)	0									377,500			
Morrison Line - Pavement (2-931-124-8050)	0										427,500		
Sports Dr - Combined Project (2-937-124-8050)	0											600,000	
Sawmill Rd - Paving (2-931-403-8050)	0											427,500	
Princess St - Paving (2-937-123-8050)	0												600,000
Canada Company Rd - Paving (2-931-407-8050)	0												427,500
Capital Drains (2-983-101-5040)	516,612		516,612										
Total Transportation Services	3,736,251	1,857,873	528,587	491,000	0	0	431,716	0	427,075	4,431,325	852,500	1,377,500	1,377,500
Environmental Services													
Seaforth Waste Water													
Connecting Link (Hwy 8) (2-937-133-8060)	0									199,563			
Main St (Cnty Rd 12) (2-937-132-8060)	224,448								224,448				
Total Seaforth Waste Water	224,448	0	0	0	0	0	0	0	224,448	199,563	0	0	0
Vanastra Waste Water													
Clarifier - Upgrade/Repairs (2-941-416-8060)	20,000								20,000				
Total Vanastra Waste Water	20,000	0	0	0	0	0	0	0	20,000	0	0	0	0
Seaforth Water													
Main St (Cnty Rd 12) (2-937-132-8055)	1,593,949		1,400,875						193,074				
Connecting Link (2-937-132-8055)										646,770			
Duke/Centennial Ext (2-937-126-8055)	76,500								76,500				
Total Seaforth Water	1,670,449	0	1,400,875	0	0	0	0	0	269,574	646,770	0	0	0
Brussels Water													
Princess St - Reconstruction (2-937-123-8055)	10,000								10,000				
Sports Dr - Reconstruction (2-937-124-8055)	10,000								10,000				
Total Brussels Water	20,000	0	0	0	0	0	0	0	20,000	0	0	0	0
Total Environmental Services	1,934,897	0	1,400,875	0	0	0	0	0	534,022	846,333	0	0	0
Parks and Recreation													
BMG Mower (2-972-200-8005)										5,000			
BMG Replace Ceiling Tile and Acid Wash Auditorium Floor (2-972-200-8005)	15,000	15,000								11,000			
VRC Dehumidification System (2-975-500-8025)	312,000	1,839	310,161										
Total Parks & Recreation	327,000	16,839	310,161	0	0	0	0	0	0	16,000	0	0	0
Grand Total	6,287,048	1,906,212	2,277,548	491,000	0	0	586,716	51,500	974,072	5,851,758	860,600	1,994,400	1,393,100

**MUNICIPALITY OF HURON EAST
2020 BUDGET**

Schedule "E" Continuity of Reserves

	Balance	2019		Balance	2020		Balance
	31/12/18	Contributions	Utilization	31/12/19	Contributions	Utilization	31/12/20
Restricted Reserves, Former Wards							
Brussels	\$ 4,062	\$ 81		\$ 4,143			\$ 4,143
Grey	\$ 25,610	\$ 507	\$ 500	\$ 25,617		\$ 500	\$ 25,117
McKillop	\$ 20,744	\$ 415		\$ 21,159			\$ 21,159
Seaforth	\$ 167,661	\$ 3,353		\$ 171,014			\$ 171,014
Tuckersmith	\$ 103,854	\$ 2,077		\$ 105,931			\$ 105,931
	\$ 321,931	\$ 6,433	\$ 500	\$ 327,864	\$ -	\$ 500	\$ 327,364
Unrestricted Reserves							
Working Capital ^{1 4}	\$ 1,210,110	\$ 283,256	\$ 930,000	\$ 563,366	\$ 395,071	\$ 483,709	\$ 474,728
Modernization Funding	\$ -	\$ 604,816	\$ 407,153	\$ 197,663		\$ 25,000	\$ 172,663
Huron East - Employee Benefit Reserve	\$ 48,980			\$ 48,980			\$ 48,980
Huron East BMG - Bldg Reno	\$ -	\$ 365,000		\$ 365,000			\$ 365,000
Equipment	\$ 232,576	\$ 55,586	\$ 285,000	\$ 3,162	\$ 64,000		\$ 67,162
Bridges	\$ 1,339,128	\$ 858,868	\$ 765,153	\$ 1,432,843	\$ 327,213	\$ 491,000	\$ 1,269,056
Parkland	\$ 29,398	\$ 9,135	\$ 1,000	\$ 37,533	\$ 7,500		\$ 45,033
Huron East Solar	\$ (14,525)	\$ 23,630		\$ 9,105	\$ 22,005		\$ 31,110
	\$ 2,845,666	\$ 2,200,291	\$ 2,388,306	\$ 2,657,651	\$ 815,789	\$ 999,709	\$ 2,473,731
Restricted Reserves - Specific Functions							
BMG Recreation	\$ 65,814		\$ 6,482	\$ 59,332		\$ 6,482	\$ 52,850
BMG Building Fund	\$ 4,593	\$ 39,403		\$ 43,996			\$ 43,996
BMG Catering	\$ 22,251			\$ 22,251			\$ 22,251
Brussels Medical Dental	\$ 106,619	\$ 36,206		\$ 142,825		\$ 38,154	\$ 104,671
Brussels Homecoming	\$ 8,161			\$ 8,161			\$ 8,161
Brussels Landfill (Morris)	\$ 21,803			\$ 21,803	\$ 3,435		\$ 25,238
Brussels Water	\$ 727,048	\$ 189,368		\$ 916,416	\$ 163,990		\$ 1,080,406
Brussels Sewage	\$ 1,590,395	\$ 32,329		\$ 1,622,724	\$ 92,402		\$ 1,715,126
Brucefield Water	\$ 263,515	\$ 34,586		\$ 298,101	\$ 33,049		\$ 331,150
Building Dept	\$ 143,608	\$ 56,392		\$ 200,000			\$ 200,000
Walton Landfill	\$ 229,659			\$ 229,659			\$ 229,659
Grey/McKillop Waste Management	\$ 94,973		\$ 33,800	\$ 61,173	\$ 328		\$ 61,501
Seaforth BIA	\$ 11,903			\$ 11,903			\$ 11,903
Seaforth Recreation ²	\$ 942,670	\$ 608	\$ 63,603	\$ 879,675		\$ 59,125	\$ 820,550
Seaforth/Egmondville Water	\$ 2,050,011	\$ 142,474		\$ 2,192,485		\$ 1,400,875	\$ 791,610
Seaforth Sewage	\$ 2,000,214	\$ 60,600	\$ 799,681	\$ 1,261,133	\$ 117,295		\$ 1,378,428
Seaforth Landfill	\$ 34,298		\$ 34,298	\$ -			\$ -
Seaforth Urban Waste Management	\$ (88,557)	\$ 139,686	\$ 21,244	\$ 29,885	\$ 102,635	\$ 35,625	\$ 96,895
Seaforth Fire Area ²	\$ 120,817		\$ 7,360	\$ 113,457		\$ 7,360	\$ 106,097
HE Health Centre	\$ 7,018	\$ 54,957		\$ 61,975		\$ 49,519	\$ 12,456
Brucefield Streetlights	\$ 182	\$ 412		\$ 594	\$ 410		\$ 1,004
Bridges Streetlights	\$ 2,106	\$ 501		\$ 2,607	\$ 413		\$ 3,020
Brussels Streetlights	\$ 171		\$ 4,766	\$ (4,595)	\$ 5,050		\$ 455
Cranbrook Streetlights	\$ 17	\$ 1,894		\$ 1,911	\$ 585		\$ 2,496
Dublin Streetlights	\$ 3,726	\$ 253		\$ 3,979	\$ 155		\$ 4,134
Egmondville Streetlights	\$ 9,591	\$ 2,996		\$ 12,587	\$ 1,700		\$ 14,287
Ethel Streetlights	\$ 27		\$ 207	\$ (180)	\$ 715		\$ 535
Harpurhey Streetlights	\$ 31	\$ 254		\$ 285	\$ 425		\$ 710
Kippen Streetlights	\$ 18,077	\$ 309		\$ 18,386	\$ 320		\$ 18,706
Molesworth Streetlights	\$ 431	\$ 384		\$ 815	\$ 375		\$ 1,190
Seaforth Streetlights	\$ 1,188	\$ 10,787		\$ 11,975		\$ 11,975	\$ -
St Columban Streetlights	\$ 3,450	\$ 491		\$ 3,941	\$ 345		\$ 4,286
Vanastra Streetlights	\$ 9,651	\$ 2,383		\$ 12,034	\$ 1,280		\$ 13,314
Walton Streetlights	\$ 2,111	\$ 415		\$ 2,526	\$ 380		\$ 2,906
Vanastra Water	\$ (92,013)	\$ 48,380		\$ (43,633)	\$ 56,367		\$ 12,734
Vanastra Sewer	\$ 1,840	\$ 70,662		\$ 72,502	\$ 68,524		\$ 141,026
Vanastra Waste Management	\$ 25,148	\$ 12,228		\$ 37,376	\$ 5,779		\$ 43,155
Tuckersmith Waste Management	\$ 38,280		\$ 38,280	\$ -			\$ -
Tuckersmith Rural Waste Management	\$ 27,761	\$ 17,403	\$ 17,262	\$ 27,902	\$ 990	\$ 11,875	\$ 17,017
Vanastra Recreation ³	\$ 55,419	\$ 70,308		\$ 125,727		\$ 125,727	\$ 0
	\$ 8,464,008	\$ 1,026,669	\$ 1,026,983	\$ 8,463,695	\$ 656,947	\$ 1,746,717	\$ 7,373,925
Total, All Reserves	\$11,631,606	\$3,233,393	\$3,415,789	\$11,449,210	\$ 1,472,736	\$ 2,746,926	\$10,175,020

1 Reserves will be used to finance the construction of Huron East Health Centre. The Health Centre will return these reserves to the original level of \$1,234,812, plus \$800,000 in additional funds that was transferred to reserves on 2008/12/16 from the Investing in Ontario Fund. The Working Capital Reserve should end at a balance of \$2,034,812. In 2012, two Huron East Solar Panels were financed from this reserve. Principal (\$266,781) will be returned to reserves plus interest (Interest placed in general fund revenues) June 2021. In 2012, the purchase of the BBCC was financed from this reserve. Principal of \$106,023 plus interest returned in 2017 when Bldg was sold.

\$100,900 transferred to Equipment reserves in 2013 for the future purchase of a Seaforth Fire Area - rescue truck. - Transferred 120,000 to Seaforth Fire Area in 2014. Vibrancy Fund to replenish the cost of the Seaforth Rescue Truck to the Equipment Reserves. 2014 costs \$272,813 -22,151 (2015) - 49,000 (2016) - 49,000 (2017) - 49,000 (2018) - 49,000 (2019) - 49,000 (2020)

In 2018 - \$72,700 was budgeted from working capital reserve for the SDCC Ice Machine replacement and will be returned to the working capital reserve from the Vibrancy fund - Northland which is \$49,500 annually. At the end of 2019 Northland Vibrancy fund balance is \$55,667 in working capital reserve and projected to be \$(77,292) at the end of 2020. \$77,292 will be replenished to the wroking capital reserves.

In 2017 - \$211,239 was utilized from the working capital reserve for the roof/window work at the Seaforth Library and will be replaced from the Vibrancy fund - St Columban which is \$115,500 annually. At the end of 2019 \$14,631 is owing to the working capital reserve.

In 2018 - \$48,000 is budgeted for the purchase of a condensor at BMG and will utilize the Vibrancy fund - St Columban. At the end of 2020 \$51,280 is owing to the working capital reserve.

2 See Depreciation Notes

3 The balance of the Vanastra Recreation reserve is comprised of \$15,740 from the Harley reserve, \$23,600 from the building renovations fundraising reserves and \$85,908 for HVAC capital project in the future.

4 Accumulated Reserves were withdrawn from the employee benefits program and deposited to Working Capital Reserves for future use towards employee benefit enhancements

Reserve investment income is not shown as a budget amount and will be shown as actual amounts for 2020.

Duke & Centennial Detour Route



- Legend**
- Parcel Fabric
 - Municipal Boundary
 - County Boundary
 - Citations

1:4,514



229.3 0 114.66 229.3 Meters

Notes

Investment

Average HISA Earnings in 2020 = 2.000%

Total Cost = 850,000**Purchase = 850,000****5 yr Debenture with Ontario Infrastructure**

Interest Rate = 1.97%

Year	Principal Balance	Principal Payments	Interest Paid	Total Payments	Present Value @ 2%	Present Value @ 1.5%	Present Value @ 1%
1	850,000	163,252	16,978	180,230	176,695.81	177,566.24	178,445.28
2	686,748	166,701	13,529	180,230	173,231.19	174,942.10	176,678.49
3	520,047	169,985	10,245	180,230	169,834.50	172,356.75	174,929.20
4	350,062	173,314	6,915	180,230	166,504.41	169,809.61	173,197.23
5	176,748	176,748	3,482	180,230	163,239.62	167,300.11	171,482.40
			51,149		849,505.53	861,974.81	874,732.60

Total Cost = 901,149**PV difference (494.47) 11,974.81 24,732.60****10 yr Debenture with Ontario Infrastructure**

Interest Rate = 2.12%

Year	Principal Balance	Principal Payments	Interest Paid	Total Payments	Present Value @ 2%	Present Value @ 1.5%	Present Value @ 1%
1	850,000	76,985	18,270	95,255	93,387.58	93,847.62	94,312.21
2	1,095,946	78,867	16,388	95,255	91,556.45	92,460.71	93,378.42
3	988,147	80,539	14,716	95,255	89,761.22	91,094.29	92,453.88
4	877,091	82,211	13,045	95,255	88,001.20	89,748.07	91,538.50
5	762,682	83,990	11,266	95,255	86,275.69	88,421.74	91,538.50
6	644,881	85,770	9,485	95,255	84,584.01	87,115.02	91,538.50
7	523,459	87,589	7,667	95,255	82,925.50	85,827.60	91,538.50
8	398,370	89,429	5,826	95,255	81,299.51	84,559.22	91,538.50
9	269,503	91,341	3,914	95,255	79,705.40	83,309.57	91,538.50
10	136,767	93,278	1,977	95,255	78,142.55	82,078.40	91,538.50
			102,553		855,639.11	878,462.24	920,914.01

Total Cost = 952,553**PV difference 5,639.11 28,462.24 91,538.50**



Mayors and Members of all Huron County Municipalities;

The County of Huron is enlisting the help of an external consultant to assist in an External Service Review.

County Council has requested that all Huron County member municipalities be approached to determine if they would like to participate in the service review process as well. Participation of the local municipalities is on an entirely volunteer basis.

There would be no cost for participation to the partner municipality; costs are being covered through Efficiency/Modernization Funding from the Province of Ontario.

We ask that partner municipalities respond to this invitation to participate on this project by March 1, 2020.

If there are any questions about the proposed service review, please do not hesitate to contact me at any time. I can be reached at 519-440-2297.

Regards,



Meighan Wark
CAO
County of Huron

CHIEF ADMINISTRATIVE OFFICER

Corporation of the County of Huron, 1 Courthouse Square, Goderich, Ontario N7A 1M2 CANADA

Tel: 519.524.8394 Fax: 519.524.2044 Toll Free: 1.888.524.8394 (519 area only)

www.huroncounty.ca

SECTION 1 – SUMMARY OF THE OPPORTUNITY

Introduction

This Request for Proposals (the “RFP”) is an invitation by the Corporation of the County of Huron (the “County”) to prospective proponents to submit proposals for Services Delivery Review (SDR) of the County of Huron and shared services with its nine (9) Member Municipalities, as further described in Section 4 of this RFP.

To be considered, the Proponent must demonstrate that they have experience in modernizing service delivery and reducing future costs through service delivery reviews, development of shared services agreements with multiple stakeholders and making cost saving suggestions for local service delivery and operations in a municipal environment. The timeline for the project is expected to be for a period of approximately 4 months commencing in March 2020.

Proponents should have a core contingent of qualified permanent staff who will provide the required level of professional and support services.

To be considered, Proponents should be able to demonstrate that they have sufficient capacity, resources, skills, and will to meet the County’s needs. Proponent should have a minimum of 5 years past experience, knowledge and familiarity of conducting a SDR in a municipal sector. Experience in operational service review in a municipal environment is mandatory.

The Scope of Work included in Section 4, identifies the scope at a high-level which the successful Proponent will be expected to deliver. The successful Proponent will be requested to provide additional consulting services, as required, as the project progresses. Therefore, the County will, at its sole discretion, select the Proponent it deems is best positioned to support the County now and over the longer term of the project.

Should local municipalities (within Huron County) wish to use the same consultants to expand the reviews into their own internal operations, the consultant will provide additional services to be purchased under the same terms and conditions as per this RFP and be billed directly to the requesting municipality.

SECTION 2 – STANDARD TERMS AND CONDITIONS

Definitions

Throughout this Request for Proposals, the following definitions apply:

“Addenda” means all additional information regarding this RFP including amendments to the RFP;

Evaluation Period: January 23 - 31, 2020
Final Selection: January 31, 2020
RFP Award: February 19, 2020

Communication

The Proponent is requested to identify one senior individual by name, address, and telephone number who will act as the Proponent's primary contact with the County with regard to this project. It is the Proponent's responsibility to understand all aspects of the RFP and to obtain clarification if necessary before submitting their Proposal.

For information concerning the content of this RFP, please contact:

Meighan Wark, CAO
County of Huron
1 Courthouse Square, Goderich ON N7A 1M2
519-524-8394 x3224
mwark@huroncounty.ca

SECTION 4 – SCOPE OF WORK AND REQUIREMENTS

THE DELIVERABLES

Introduction

Huron County was established in 1841 and is comprised of nine local municipalities, with a population of approximately 60,000. While it is largely a rural County with limited population growth over the years, it has been experiencing some growth in development in the local urban centres and shoreline communities.

The County has attempted to balance access to services and financial realities to provide the best possible value to the public. However, with the fiscal realities of the current municipal environment in Ontario, the County is facing two distinct pressures that will impact the services moving forward:

- Operations are impacted by a lack of capacity and
- Provincial funding to municipalities will be reduced as part of a larger cost reduction and modernization initiative.

To address these challenges, the County wishes to examine the delivery of services being provided to ensure that they are provided in the most effective manner to the public. The County will also wish to explore practices of resource sharing, partnerships, and working cooperatively in the delivery of municipal

services across the County along with its local participating municipalities, where interest to participate has been expressed.

To this end, the County of Huron is seeking proposals from professional consultants to carry out a **Service Delivery Review (SDR)** of the following focus areas:

- I. County operations (Part A)
- II. Shared municipal services/resources (Part B)

The successful firm(s) will possess the requisite technical skills to deal with the complex matters to be addressed in the tasks outlined in the Terms of Reference and will be required to work directly with the County and local municipal staff, Councils, public and stakeholders in a professional manner. The firm(s), in addition to technical qualifications, must exhibit such skills as time management, political acumen, strong communication ability (both written and verbal) and an understanding of municipal interests and a demonstrated history of working successfully as a team.

The Consultant Project Team member(s) must possess:

- A thorough knowledge and understanding of service delivery review and demonstrated experience in conducting successful reviews;
- Demonstrated project management skills;
- Sufficient resources to meet the project timelines;
- Demonstrated experience in employee engagement and consultation;
- and
- Strong communication skills (written and verbal).

Background

A review of what services are provided, how they are provided and by whom is critical to ensure financial sustainability and public value into the future. To this end staff propose engaging a consultant(s) through an RFP process to complete this work. This process is intended to ensure our services are being delivered in the most effective and efficient manner and to identify potential opportunities for improvement or enhancements.

The SDR will improve the understanding of the services currently provided by the municipalities and provide better information that will allow Council and staff to make informed, strategic choices regarding those services. The SDR will assist in exploring how municipal services will be delivered sustainably over the long term.

The service delivery review is an opportunity to take a comprehensive look at what the County does and how they do it, and to determine if there is a more effective and/or efficient way to deliver services.

The County of Huron has recently identified 5 principles for decision making and service delivery:

- Long term fiscal sustainability
- Economic prosperity
- Engaged community
- Service excellence
- Community-centred

The current vision, mission and values for the County are as follows:

Vision – A community for generations

Mission – We cultivate a healthy environment for prosperous living

Values – Integrity, teamwork, and excellence

Listed in Appendix B are the County departments and services along with their scope.

Goals and Objectives

The service delivery review is to be an assessment of service levels and service provision to ensure the most efficient use of limited and likely declining resources. The expectation would be that any recommended changes to service levels and shared services/resource arrangements would result in cost savings or enhanced public value through improvements in efficiency and modernization.

The goal of this SDR is to assist the municipalities in making informed and strategic choices about the best ways to deliver services to residents.

Key objectives to be considered in the review and recommendations in this process include:

- Lower costs while maintaining service access
- Improved service efficiency and effectiveness
- Streamlined and modernized service delivery
- Clear lines of accountability and responsibilities
- Ensuring long-term financial sustainability
- Maximizing public value

Through the completion of the service delivery review, the successful Consultant will:

- Investigate and understand the current services and service delivery methods;
- Analyze and evaluate current services and delivery methods by:
 - Identifying any duplication/overlap of activities
 - Identifying any services that have become redundant or irrelevant
 - Identifying services that are impacted by lack of capacity
 - Identifying any barriers to making effective and responsive infrastructure and service delivery decisions
- Assess and recommend opportunities to be more efficient and effective in the sustainable delivery of municipal services by:
 - Identifying opportunities for more efficient allocation of various service responsibilities and resources to address current capacity concerns
 - Identifying opportunities to reduce operating costs
 - Identifying additional revenue sources
 - Identifying opportunities for sharing resources/services
 - Identifying opportunities to discontinue services that no longer provide public value

The completion of this project is in keeping with the 5 County of Huron's principles and the Provincial Mandate to improve efficiency and modernize services.

Terms of Reference

The project shall consist of three phases for each of Part A and B identified for review.

Part A: County operations

Part A of the project shall be a review of County operations. This work shall be led by a County Project team consisting of representatives from each County department. Final reports and recommendations shall be presented to County Council.

Part B: Joint Service Delivery Review

Part B shall consist of a review of services/resources that are currently shared between all or some municipalities and services/services that could potentially be shared in the future.

Part B of the project will be managed by a Working Group comprising the CAO's from each local municipality and the County (or their designates) with support from other staff as appropriate. Preliminary outcomes and findings will be reported to the Working Group as well as one elected representative from each local Council. Final reports and recommendations shall be presented to each

participating Council and to a Joint Council Workshop.

Phase 1: Project Initiation/Project Management

Introduction

A project initiation meeting will be held with the County CAO to confirm the overall scope of the project and to coordinate kick-off meeting dates.

Part A: County operations

Project kick-off meeting with the County Service Review Team will be held to confirm scope of work, detailed work plan and project schedule. Three kick-off meetings will be held with County staff to provide an overview of the project.

Working with the County Service Review Team the Consultant will confirm the list of services for review.

To ensure a successful project, the County CAO and Service Review Team members shall ensure communications to all staff are a priority and shall also be responsible for all public communications. The Consultant will be responsible for developing and executing a plan for stakeholder consultation throughout the project.

Part B: Joint Service Delivery Review

Project kick-off meetings with the Working Group of participating municipal CAOs will be held to confirm scope of work, detailed work plan and project schedule.

Working with the Working Group the Consultant will confirm the list of services for joint review.

To ensure a successful project, the Working Group members shall ensure communications to all staff are a priority. The Working Group will be responsible for all public communications, while the Consultant will be responsible for developing and executing a plan for municipal consultation throughout the project.

General

Building on successful experiences in completing similar projects, it is expected the

consultation plans will identify the types of input/feedback that will be solicited, the methods for gaining that feedback (one-on-one interviews, surveys, focus groups, etc.) and will detail how the input/feedback will be incorporated into the project. The consultation plan is to be developed to demonstrate trust and transparency between all stakeholders for future change management.

The consultation plans should also identify additional resources that may be required to execute the plan, including, but not limited to, staff resources, technology services, types of meeting locations, etc.

Phase 2: Detailed Service Inventory

For each service confirmed to be included in the review in Phase 1, a detailed profile is to be developed. Great care should be taken to ensure that the information being collected is consistent so as to provide valid comparisons and assessments. This will be especially important for financial information.

The service profiles will include, at a minimum, the following information:

- Description of the service and how the service is provided (in non-technical terms)
- What is the current level of service?
- Is the service or service standard legislated/discretionary/voluntary?
- Are there bylaws/policies affecting the service?
- Is it an external or internal service? Who is the customer?
- Is the service provided by municipal forces (union or non- union)/contractor/volunteers?
- Is the service critical/non-critical?
- Resources required to provide the service (funding, staffing, etc)
- Outcomes (what do we want this service to accomplish?)

Part A: County operations

A profile template is to be developed by the consultant and reviewed and approved by the County Service Review team prior to the profiles being undertaken.

Part B: Joint Service Delivery Review

A profile template is to be developed by the consultant and reviewed and approved by the Working Group prior to the profiles being undertaken.

Phase 3: Development of opportunities/recommendations

Following development of the profiles, analysis of the services is to be undertaken to identify opportunities to deliver the services in a more effective and/or efficient manner.

It is expected that opportunities/recommendations may include, at a minimum:

- Improving processes and performance
- Adjusting service levels (reductions and or enhancements)
- Cost avoidance (operating costs and capital investments)
- New revenues
- Alternate service delivery
- Identification of similarities across municipalities and opportunities for sharing services/resources
- Identification of partnerships

Part A: County operations

Implementation plans for any opportunities identified through this project will be first presented to the County Service Review Team. Recommendations will then be presented to County Council. Following Council adoption, a presentation session will be provided to County staff.

One consolidated report, encompassing all the deliverables from the project, will be prepared and submitted for review and comment. All materials provided are to be in an electronic form.

Part B: Joint Service Delivery Review

Implementation plans for any opportunities identified through this project will be first presented to the Working Group. Recommendations will then be presented to a Joint Council Workshop and to each participating Council for consideration.

Reports shall be prepared for each municipality and shall include service profiles, all analysis and opportunities/ recommendations, and submitted for review and comment by the Working Group.

Meeting Summary

The Consultant is to provide a meeting/consultation schedule and plan for Part A and Part B, to meet the requirements of each Phase, for review.

Project Implementation Schedule

The Consultant is to provide a project schedule and plan for review, which shall

be part of the evaluation criteria. All Phases must be completed by June 12, 2020.

Implementation recommendations for each municipal partner to be grouped based on:

- a) Immediate implementation (minimal, if any, impact on operating budget)
- b) Short-term implementation (could be implemented within proposed 2021 operating budget – i.e. reallocation of proposed operating funds, no new additional funds required)
- c) Medium-term implementation (can be incorporated into the 2022 operating budget)
- d) Long-term implementation (requires additional study or consultation due to impacts to existing service levels)

PROJECT DELIVERABLES

A. Deliverables for Phases

It is important the project be initiated and completed as quickly as possible without negatively impacting the long-term results. Given the scope of the project and the importance of involving many stakeholders it is likely the full project will take close to a year to complete. However, the RFP will require consultants to bring forward recommendations on a rolling basis (as is practical) rather than to wait for one final report.

I. Phase 1 Deliverables for Parts A & B:

- Detailed Work Plans
- Project Schedules
- Final Service Lists
- Consultation Plans

Deliverables shall be provided separately for both Parts A&B

II. Phase 2 Deliverables for Parts A & B:

- Service Inventory Profiles for each participating local municipality and the County

III. Phase 3 Deliverables for Parts A & B:

- Draft reports for each municipality including applicable, service profiles, all analysis and opportunities/recommendations
- Consolidated Draft Report, including service profiles, all analysis and opportunities/recommendations
- Final Reports (in accessible format, and Word document)
- Presentations of findings and recommendations (as above)
- Presentations to the Joint Council Workshop and each Council and public

meetings (provisional)

B. Final Reports

The final deliverable of the review will be reports to County Council and member municipalities summarizing the short and long-term recommendations. It is expected that all reports will include similar information with respect to purpose, study design, and background information with respect to shared services/resources.

1. The final report to County Council, to be completed by June 12, 2020, must be organized to include:
 - a) An Executive Summary.
 - b) Purpose of the report.
 - c) A study design/methodology describing who was involved, data sources and approach used for the research.
 - d) Background information pertinent to the work undertaken including identification of areas of duplication, overlap and fragmentation.
 - e) Findings on existing strengths, challenges, and gaps in the approach for implementing the recommendations.
 - f) Recommendations for action by the County of Huron with respect to internal operations, and detailed implementation guidelines for each series of recommendations.

2. The final report to each participating local Municipality with respect to shared services/resources, to be completed by June 12, 2020 must be organized to include:
 - a) An Executive Summary.
 - b) Purpose of the report.
 - c) A study design/methodology describing who was involved, data sources and approach used for the research.
 - d) Background information pertinent to the work undertaken including identification of areas of duplication, overlap and fragmentation.
 - e) Findings on existing strengths, challenges, and gaps in the approach for implementing the recommendations.
 - f) Recommendations for action by the Member Municipality and detailed implementation guidelines for each recommendation.
 - g) In addition, findings and recommendation for individual municipalities who elect to engage the consultant to conduct internal operational reviews should also form part of the final report for that municipality.

C. Presentations

- a) Initial presentation to County staff working group (1)
- b) Initial presentation to member Municipalities CAO working group to explain the project and methodology (1)
- c) Interim presentations of preliminary findings to CAO Working Group, County

- Council and each Member Municipality. (up to 11)
- d) Final presentations of reports and strategy recommendations to County Council and each Member Municipality. (up to 10)
 - e) Final presentation to County staff (1)

D. Additional Requirement:

- a) The final deliverable provided by the consultant will be one (1) digital copy of each full report including the executive summary and appendices in PDF format.
- b) A draft of the full reports must be provided for review and feedback no later than two weeks before contract end date.
- c) Regular updates on progress must be provided as per an agreed upon schedule.

RESPONSIBILITIES

The Office of the CAO of the County Of Huron is the project lead and will oversee the general work of the consultant. The project lead will be the main point of contact for the consultant. For Part B, the workplan, interim reports, recommendations and implementation plan will be vetted by the Local CAO Working Group prior to be submitted to each local municipal Council for review.

Dates for all meetings will be determined in consultation with the consultant upon contract award. In the proposal, the proponent shall identify a project manager who will act as the primary contact with CAO and oversee the day-to-day operations of the project.

The project manager and designate will oversee all project component tasks, quality control, adherence to project schedule, and organize meetings and interviews. Should there be sub-consultants, it will be the project manager's responsibility to coordinate all works contributing to the agreed deliverables so that they form a coherent product. The proponent will need to demonstrate project management experience with a proven ability to work with a level of independence from municipal clients.

Roles and Responsibilities of Project Lead: County of Huron

The CAO will administer the project and budget and will be responsible for:

- Providing overall leadership, direction and management of the review
- Confirming the terms of reference at the start of the review
- Approving the consultant's detailed work plan
- Monitoring the progress of the work of the consultant
- Considering changes to the scope of work as the review progresses
- Providing any County background documents, reports, data, etc.
- Providing regular updates to County staff
- Providing regular updates to County Council

- Liaise with the Participating Member Municipalities and the consultant
- Giving the final approval for all deliverables with any feedback

Assumptions

The proponent shall clearly identify all assumptions made in the preparation of the proposal. Additionally, the proponent is encouraged to outline other work considered essential to the successful completion of this project that was not identified in this RFP.

Mandatory Technical Requirements

Proponent should have a minimum of 5 years past experience, knowledge and familiarity of conducting a SDR in a municipal sector.

SECTION 5 – EVALUATION CRITERIA/SCORESHEET

Evaluation/Selection Process

An Evaluation Committee will review and evaluate all submissions, and Proposals that do not meet all of the mandatory criteria will be rejected without further consideration.

Proponents may be requested to provide additional information and/or clarify their submission.

Evaluation Criteria

Each response to this Request for Proposal will be evaluated by the County to determine the degree to which it responds to the requirements as set out and based on its demonstrated competence, compliance, format and organization. Because this is a Request for Proposal, other factors in addition to price will be considered when submissions are evaluated. The evaluation criteria is as follows:

Criteria	Indicators include:	Weight	Response
Experience in Operational Service Review (Mandatory)	- Proponent should have a minimum of 5 years past experience, knowledge and familiarity of conducting an Comprehensive Service Review in a municipal sector including related system organization and operations, stakeholder	Pass/Fail	Mandatory Requirement

Janice Andrews

From: Brad Knight
Sent: Thursday, February 27, 2020 9:33 AM
To: Janice Andrews
Subject: FW:
Attachments: 20200227_084912.jpg

MUNICIPALITY OF HURON EAST COUNCIL
Document No. 8-05-2, 20 20
HOW DISPOSED OF

From: Knock Off The Rust TSF [<mailto:kotr.tsf@gmail.com>]
Sent: Thursday, February 27, 2020 9:23 AM
To: Brad Knight
Subject:

Good morning,
This tourney will be may 1,2,3.
head quarters at the seaforth lions park.
Approx 300-500 people (players)
Diamonds used will be
Lions.
Optimist.
Winthrop.
Walton



SeaForth

Men's Slo-Pitch League

3rd Annual



NSA Qualifier

KNOCK OFF THE RUST

A, B, C & D Divisions

All Teams Guaranteed 3 Games

**Cash Prizing
based on 32 Teams:**
A Champs - \$1100
A Runner Up - \$700
B Champs - \$550
B Runner Up - \$350
C Champs - \$300
C Runner Up - \$150
D Champs - Hoodie
D Runner Up - Shirt

Friday games start @ 6:30pm

Co-Ed Tournament

May 1st, 2nd & 3rd 2020

Entry Fee \$350

To register your team,
please e-transfer your deposit of \$175 to
Email: kotr.tsf@gmail.com

**All proceeds Donated to the
Tanner Steffler
Foundation**

Holey Board Tournament

Saturday, May 2nd
Start: 10:30 a.m.

\$20 / Team



FEATURES
Smash It Sports
Athletic Gear

13-05-1

January 2020 Council Expenses

Date	Meetings	Raymond Chartrand	Brenda Dalton	Dianne Diehl	Bob Fisher	John Lowe	Bernie MacLellan	Larry McGrath	Alvin McLellan	Zoey Onn	Joe Steffler	Gloria Wilbee	Total
Nov. 19/19	Omitted mileage for Council Meeting					23.90							23.90
Dec. 17/19	Omitted mileage for Council Meeting					23.90							23.90
Jan. 7	Council Meeting	159.59	159.59	159.59	159.59	159.59	159.59	159.59		159.59	159.59	159.59	1,665.21
Jan. 13	Court of Revision - Clinton					23.90	10.52			16.73		18.16	103.29
Jan. 14	Sewer/Water Committee Meeting	77.00				77.00	77.00	77.00			77.00		419.42
Jan. 14	Planning Meeting - Seaforth					23.90	10.52						113.18
Jan. 15	CHIP					102.66							138.03
Jan. 15	BMG Recreation					77.00							77.00
Jan. 16	Administration Committee Meeting	77.00			77.00	77.00	77.00	77.00	77.00				529.88
Jan. 16	Vanastra Recreation Meeting		77.00			23.90	10.52		33.46				103.77
Jan. 19-21	Roma Convention		26.77							409.66	409.66	409.66	2,246.19
Jan. 22	Tamvoes Meeting/Presentation	77.00											77.00
Jan. 22	SDCC Committee Meeting										77.00	77.00	154.00
Jan. 28	Council Meeting	159.59	159.59	159.59	159.59	159.59	159.59	159.59	159.59	159.59	159.59	159.59	1,873.08
			14.82	34.89		23.90	10.52		33.46				1,873.08
Total		550.18	437.77	763.73	396.18	1,439.16	628.44	473.18	303.51	745.57	882.84	927.29	7,547.85

Board of Directors Meeting Highlights
 Held on February 20, 2020 at 8:30 AM
 at the Material Recovery Facility Board Room



Corona Virus Disrupts Chinese Recycling Sector

The outbreak of the corona virus, which has cost close to 700 lives so far and locked down 27 major Chinese cities and major businesses, is increasingly affecting the country's recycling infrastructure, scrap industry leaders confirm to Recycling International.

Metal scrap shipping to China is getting released by customs as usual, but smelters are facing a paralysed logistics system and operation problems.

Factories including scrap recycling facilities are not allowed to operate. 'Most of the coastal factory and office workers are ordered to stay home, migrant workers are not able to get back to their posts neither,' says Chiao, who adds that some shipping lines and port authorities have waved port demurrage and detention fees 'to help importers in this difficult time'.

Although mixed metal scrap has been shipped elsewhere other than China since 2018, the metals after processing still rely on China's consumption, according to Chiao. 'So if the epidemic outbreak is not under control in the next few weeks, the metal market will certainly be affected.'

Scrap recycling facilities and smelters in the coastal city of Ningbo were expected restart production on Monday 10 February, after the prolonged Chinese New Year, however, this is now 'doubtful', as Chiao has learned from his customers.

The unexpectedly long factory holiday has caused major problems for in the plastics trade 'as a normal inventory cycle has slowed down enormously which deters the buying interest of many recyclers,' says Steve Wong, ceo of Hong Kong headquartered plastics recycling and trading firm Fukutomi.

Wong is seeing major impact arising from the Corona epidemic. 'We hear stories of several thousands of new infections per day which obviously severely harms business chains in China and the rest of the world,' he says.

While the cities lockdown helps to prevent the spread out of virus, it also halts the normal human flows and logistics movement which affects the supply chains of many sectors, upstream and downstream, 'including the plastic recycling industry', says Wong.

'Although many factories are planning to resume operations on 9 or 10 February, there are strong doubts that factory operations can maintain the same efficiency as before given that a lower workers density at the workplace is encouraged to reduce the risk of infection,' he argues.

Meanwhile, the Corona (or Wuhan) virus has also disrupting China held conferences. CHINAPLAS 2020, the 34th International Exhibition on Plastics and Rubber Industries, scheduled to be held on 21-24 April 2020 at National Exhibition and Convention Center in Shanghai will be postponed due to the epidemic. 'Health and safety of all show participants are at our top priority, therefore we have to make this decision', says the event organiser.

Quebec Government Rescues Private Company On The Cusp Of Closing Four MRFs

In late January, a private company that runs four recycling centres across the Province of Quebec had threatened to shut down its operations. The company, Rebut Solides Canadiens (RSC), which is owned by French company Tiru, issued a letter to the City of Montreal stating that it has been steadily losing revenue since October 2019 due to the global paper-recycling crisis and that it could not continue operations much longer.



In the letter to the City of Montreal, RSC stated that it needed more money or will be forced to close. In response, the City of Montreal stated that it had bailed out the company before but can't afford to pay again.

“The sale of paper constituted a major part of Groupe RSC’s revenue. This drastic shift in the world market of recycled paper was already a considerable expense for Groupe RSC, despite the efforts from some municipalities and public aid,” RSC’s letter read.

In response, Quebec’s Environment Minister, Benoit Charette stated he wants to prevent recyclable material from going to landfill “at all costs.” The Government of Quebec backed up his words by announcing that it was loaning RSC \$7 million to keep its operations open.

In return for the loan, the Quebec government obtained guarantees worth \$8 million on the company’s assets. The Quebec Ministère de l’Environnement et de la Lutte contre les changements climatiques (Ministry of the Environment and the Fight against Climate Change) assumes a \$5 million share of the loan while Recyc-Québec will assume a \$2 million loan.

One driver for the recycling woes of Groupe RSC is the ban China instituted in 2018 on several types of recyclables. The Chinese ban caused a shift in the world market for recycled and recuperated goods, causing a waste crisis in dozens of cities around North America.

A second driver for the current recycling crisis in Montreal is the city’s single stream recycling process. With single-stream recycling, all materials are collected together and all the sorting happens at the Material Recycling Facility (MRF). Although single-stream is easier on residents and results in higher participation rates, it is more costly to run and leads to higher contamination rates at the MRF.

Cities Can't Be Left Holding Bag For Recycling Crisis

The current crisis in recycling is an opportunity to remake a broken system from the ground up. But cities like Montreal, who run collection programs, can't do this alone. Recycling is among the most basic of municipal services, along with garbage collection, water, snow-clearing and public transit. But the current crisis rocking recycling programs is a global problem, even if it has profound local effects.

Montreal is a case in point. The city had been scrambling to find new operators for two of its recycling plants, including a brand-new state-of-the-art, city-owned facility in Lachine. The company that runs them, Rebut Solides Canadiens Inc., announced last week it was closing its four Quebec sorting depots. In a twist, the provincial government announced late Tuesday it had reached agreement with the company to keep running things — for now.

For more than 25 years now, the vast majority of the recycling collected by municipalities in Canada, the United States and Europe was shipped to China. As programs adopted a “single-stream” so citizens

could toss everything together without having to sort plastic, glass and paper themselves, the different materials started to contaminate each other. As our reliance on disposable containers like coffee cups and water bottles grew, we essentially off-loaded the consequences of mass consumerism on China.

But China got fed up and announced a sweeping ban on recycling imports, sending the markets for milk cartons and yogurt tubs into a nosedive, and leaving cities with mounting piles of rubbish. That, in a nutshell, is how we got to the point where municipal programs are collapsing, companies are folding, and the stuff citizens toss in the recycling bin in good faith is ending up in the landfill.

Montreal already has a head start, with its (albeit imperfect) plastic bag ban and consultations coming up on outlawing single-use plastics. But this is an all-hands-on-deck moment. Truly viable solutions will take many municipalities, multiple levels of government, industry and citizens, all working together, to properly implement.

First off, we must reduce the amount of waste we produce at the source. This could happen by: banning or restricting the sale of certain disposable items, like bottled water or Styrofoam takeout containers; charging citizens more for tossing excess trash, like Toronto does; and making manufacturers take responsibility for the products and packaging they sell, be it clothing or food waste.

Making citizens more aware of how they can reduce their household's waste output is also essential. Rosemont-La-Petite-Patrie has a Défi Zéro Déchet program to challenge and educate borough residents.

We must also promote the reuse of containers, particularly glass. After years of dithering while glass recycling rates plummeted, it looks like Quebec is finally on the verge of implementing a returns program for wine bottles. We've been doing this for beer bottles for almost a century and most other provinces have consignment programs for wine bottles. So this move is welcome, if not long overdue.

We must create and support new markets for the materials we collected for recycling instead of relying on developing countries to take our trash. This is particularly urgent for paper and plastic. Quebec companies that manufacture products using recuperated plastics recently told *La Presse* the price for brand-new raw materials has dropped so much that the recycled content is often more expensive, even though the price has dropped significantly. One way to support the industry is with minimum recycled content requirements for new products, like cardboard or plastic bottles. California and the European Union do this already.

The federal government must work with industry to standardize the materials used in packaging so that recycling programs are better able to manage them and we can favour types that can be reliably transformed into something useful. The proliferation of ever new and different kinds of plastic packaging gums up sorting machinery and often has very little resale value or utility. This will in turn reinforce markets.

Finally, we must explore radical solutions. Sweden, Singapore and Japan burn trash to generate power. Sweden even imports garbage from the U.K. for this purpose. The technology is not emissions free, but it is improving — and it may be a better alternative to coal.

Making these changes will take significant investment and coordination on a mass scale. But the payoff could be huge if we learn to live more sustainably, ensure taxpayers get value for their money, build public programs that operate more effectively and spur a stronger economy in recycled materials and goods. But Montreal and other cities cannot accomplish this alone, without urgent help and input from the provincial and federal governments.

Huron East Heritage Advisory Committee Meeting
Monday, September 30th, 2019 – 6:00 pm
MINUTES

Members Present: Gloria Wilbee, Cathy Elliott, Neil Tam and Bev Coleman.
Members Absent: Lauren Walker
Staff Present: Cathy Garrick, Secretary and Jan Hawley, EDO

1. **Welcome new members Councillor Gloria Wilbee and Lauren Walker.**
2. **Motion to appoint 2019 Chairperson**

Moved by Neil Tam *that Cathy Elliott be nominated / appointed as Chair of the Huron East Heritage Committee.* **Cathy Declined.**

Moved by Gloria Wilbee *that Bev Coleman be nominated / appointed as Chair of the Huron East Heritage Committee.* **Bev Declined.**

Neil Tam indicated that he would be willing to chair the committee for 2019.

Moved by Bev Coleman and seconded by Cathy Elliott *that Neil Tam be nominated and appointed as Chair of the Huron East Heritage Committee for 2019.* **Carried**

Neil Tam accepted the position as Chair and called the meeting to Order.

3. **Minutes of November 7th, 2018 meeting**

Moved by Cathy Elliott and seconded by Gloria Wilbee *that the minutes of the November 7th, 2018 Heritage Committee Meeting be adopted as circulated.* **Carried**

4. **Applications / New Business**

- i) **Pete & Tammy Martene (51 Main Street South – 390-023-01200) - C. H. Cull Block** – *replaced black tile with new stone on storefront. The work was started and two committee members and the Chief Building Official visited and confirmed the materials being used. It was noted that the correct mortar mix for a century old building must be used always.*

Moved by Neil Tam and seconded by Bev Coleman *that the application from Pete & Tammy Martene (51 Main Street South, Seaforth) to replace the existing black ceramic tile with new stone on the storefront, be noted and filed as the work was completed without consultation with the Heritage Committee, and Council approval prior to commencement.*

Carried

The committee asked if the By-law Enforcement Officer / Chief Building Official has authority to enforce the Heritage by-laws and enforce removing work that's been done incorrectly. Cathy Elliott and Gloria will review Council's direction from last fall and prepare something for Council's consideration.

- ii) **Shannon Latour (14 Main Street South – 390-013-02100) – Michael Jordon Store**
– *application for sign permit and repainting store front*

Moved by Bev Coleman and seconded by Gloria Wilbee *that the application from Shannon Latour (14 Main Street South, Seaforth) to repaint the storefront in the existing black and 'barn red' (burgundy over the current red), and to install a new fascia sign 16' x 4' black dibond with silver vinyl letters be approved, as submitted.* **Carried**

- iii) **Huron East (72 Main Street South – 390-017-01500) – Seaforth Town Hall –**
application to replace main front entrance of town hall

Moved by Cathy Elliott and seconded by Bev Coleman *that the concept drawings from Huron East (72 Main Street South, Seaforth) to replace the existing front door and entrance windows with a new front door and entrance, modelled after original photographs, be approved, as submitted.* **Carried**

- iv) **Rob Van Aaken, (36 Main Street South – 390-013-01400) – TCC – John S. Porter Stores – sign permit application**

The proposed sign is individual raised letters in an appropriate style and size for the fascia and in keeping with the sign guidelines for the Heritage Conservation District.

Moved by Cathy Elliott and seconded by Gloria Wilbee *that the sign permit application from Tuckersmith Communications Co-operative (TCC) (36 Main Street South, Seaforth), be approved, as submitted.* **Carried**

- v) **Centre for Employment and Learning (1-3 Main Street South – 390-026-00100) – the Mansion House and Carmichael Block – sign permit application**

A sandwich board sign is proposed and does not require a sign permit. The Committee appreciates being consulted and noted that the sign would be placed in front of the business, along the Goderich Street West entrance.

- vi) **Huron Tax Consultants (138 Main Street South – 390-017-02700) – the Grip House – sign permit application**

Moved by Bev Coleman and seconded by Gloria Wilbee *that the sign permit applications from Huron Tax Consultants (138 Main Street South, Seaforth), be noted and filed as the work was completed without consultation with the Heritage Committee and Council approval prior to commencement.* **Carried**

- vii) **GT Mini Mart (2 Main Street South – 390-013-02500) – William Campbell Block**
– *Cathy Elliott reported that the Fireworks banner is on the front of the building again, and she will take an application to them again and advise them that a permit is required or the banner sign is to be removed.*

5. **Business Arising from the previous meeting(s) / Unfinished Business**

None.

6. **Correspondence**

- i) CHO News – Spring, Summer and Winter 2019 Editions – noted and filed
- ii) OHS Bulletins – December 2018, April & August 2019 – noted and filed
- iii) CHO – Heritage Committee Orientation Session June 1, 2019 – Presentation for the Committee’s information – noted and filed
- iv) Bill 108 – Schedule 11 – the proposed More Homes, More Choice Act: Amendments to the Ontario Heritage Act – noted and filed
- v) Ministry of Tourism, Culture and Sport – contact information – noted and filed
- vi) Conservation of Heritage Structures – 3 day workshop – Oct 23-25th, 2019 Guelph

Moved by Gloria Wilbee and seconded by Bev Coleman *that the Secretary and any other interested committee members be authorized to attend the Conservation of Heritage Structures 3-day workshop in Guelph.* **Carried**

- vii) ReNew Canada – March/April 2019 – noted and filed
- viii) Ontario History – Spring 2019 – noted and filed

7. **Other Business**

- i) Bert Duclos – training session proposed for November – *Heritage Conservation in Ontario: Fundamentals for Municipal Heritage Committees*, with three presentations:
 - a) *What is Cultural Heritage Value*
 - b) *Municipal Heritage Committees: Establishing and sustaining an effective municipal heritage committee*
 - c) *Inventory, Evaluation and Designation: From Survey to Protection -* includes relevant amendments to the *Ontario Heritage Act* as set out by Bill 108.

It was noted that Chris Cooper will be establishing a school here and we will have access to his expertise. The correspondence from Bert Duclos was noted and filed.

- ii) Seaforth Fair – Heritage Photo contest winners

Moved by Cathy Elliott and seconded by Bev Coleman *that the Seaforth Fall Fair Heritage Photo Contest Winners be awarded their prizes as follows: 1st place \$25.00 Barb Storey; 2nd place \$15.00 Heather MacDonald; 3rd place \$10.00 Della Bennett.* **Carried**

- iii) Main Street South road reconstruction project in 2020 – Public Information Centre information – August 22nd, 2019.

- It is recommended that owners of buildings on Main Street may want to postpone any plans for changes to their entrances until after the Main Street Reconstruction is completed in 2020, as there will be some changes to the sidewalk elevation levels.
- Jan noted that Chris Cooper recommends keeping some space between the cement sidewalks and the building foundations to prevent damage to the brick foundations.

- iv) 2019 Heritage Conference follow-up comments - Gloria, Jan and Cathy Garrick attended the conference in Goderich and were very pleased with the sessions they attended. Jan had organized a bus and walking tour that was well-attended and highly successful.
 - v) Regular Meeting Date - Wednesday evenings seem to work well for committee members.
8. **Next Meeting** – Wednesday, November 6th, 2019 at 6:30 pm, if there is business for the committee.

9. **Adjourn**

Moved by Gloria Wilbee and seconded by Bev Coleman *that the meeting do now adjourn.* **Carried**

Huron East Heritage Advisory Committee Meeting
Wednesday, February 12th, 2020 – 6:00 pm
MINUTES

Members Present: Gloria Wilbee, Neil Tam, Tim Butson and Bev Coleman.
Members Absent: Cathy Elliott
Staff Present: Cathy Garrick, Secretary and Jan Hawley, EDO
Others Present: Mark Van Dieten

1. **Welcome new member Tim Butson**
2. **Motion to appoint 2020 Chairperson**

Secretary Garrick confirmed that Cathy Elliott has indicated that she would be willing to Chair the Heritage Committee in 2020.

Moved by: Neil Tam and seconded by Bev Coleman *that Cathy Elliott be nominated and appointed as Chair of the Huron East Heritage Committee for 2020.* **Carried**

Neil Tam volunteered to chair the current meeting in Cathy Elliott's absence. He welcomed Mark Van Dieten to the meeting.

3. **Minutes of September 30th, 2019 meeting**

Moved by: Bev Coleman and seconded by Gloria Wilbee *that the minutes of the September 30th, 2019 Heritage Committee Meeting be adopted as circulated.* **Carried**

4. **Applications / New Business**

- (i) **Mark Van Dieten (23 Sparling Street – 390-028-01400) Hansen Residence – By-law 12 for 1978, Part IV of the Ontario Heritage Act – *application to replace front porch***

Mark advised that he needs to support the pillars better, replace the decking, frame, and install new wooden stairs and railings. The posts and the columns are still in good shape. He plans to do a porch box for the steps instead of the existing cement steps. He would like to replace the blue decking with a natural colour deck and keep the cream colour on the rest of the porch. Mark has applied for a building permit and CBO Brad Dietrich is prepared to issue the permit. Under the deck it is all sono tubes and stick frame. The new floor will be the same size and shape using deck board in place of tongue and groove.

Mark has also applied to the Huron Heritage Fund. The committee agreed that a letter of support from the Committee may help with his application, and including a copy of the building permit would be beneficial too.

Acting Chair Neil Tam stated that he thought it was a fantastic project and the Committee is always thankful when designated property owners submit an application and consult with the Committee.

Moved by: Gloria Wilbee and seconded by Tim Butson *that the concept drawings from Mark Van Dieten (23 Sparling Street, Seaforth) to replace the existing front porch at an estimated cost of \$12,500, be approved, as submitted, and be considered for a Heritage Tax Rebate for 50% of the eligible work; and further, that the Huron East Heritage Committee provide a letter of support for the project, to be included in an application to the Huron Heritage Fund.*

Carried

Mark thanked the Committee and stated that he'd like to stay for the rest of the meeting and perhaps serve as a member of the Committee.

(ii) Huron East Community Development Trust (**52 Main Street South – 390-013-01100**) Seaforth Post Office Building – By-law 8 for 1984 Part V of the Ontario Heritage Act – Jan Hawley advised that the Huron East/Seaforth Community Trust hired Chris Cooper to prepare a pathology report on the post office building. It has been completed and was presented to their Board in late fall of last year. The roof needs to be replaced, among other work to the building. The Trust has hired Dr. Cooper to manage the project. He is getting quotes for this work now. An application will be forthcoming. Work is expected to start once the weather is favourable.

5. Business Arising from the previous meeting(s) / Unfinished Business

- Further to the last meeting, the new signs have been erected at 14 and 36 Main Street South; the new door and windows at the entrance of town hall have been installed.
- Staff did not attend the 3-day workshop in Guelph.
- The 2020 Heritage Conference May 28th – 30th, will be in Markham. The details can be found at <https://www.ontarioheritageconference.ca/>

6. Correspondence

- i) CHO News – Fall 2019 Edition
- ii) CHO – 2020 Membership Renewal - \$75

Moved by: Tim Butson and seconded by Gloria Wilbee *that the Huron East Heritage Committee renew its memberships in Community Heritage Ontario (CHO) at a cost of \$75 and the Architectural Conservancy of Ontario (ACO) at a cost of \$60 (Corporate Membership).*

Carried

- iii) Ontario History – Autumn 2019

7. Other Business

- i) Main Street South road reconstruction project in 2020

Secretary Garrick reported that the tender had been awarded and construction will begin in the spring and is projected to reach the Downtown/Heritage District mid to late summer. There is an opportunity to improve the rear facades of the buildings in the core and clean up the back alleys.

ii) Draft CIP for Downtown Seaforth

EDO Jan Hawley explained that a CIP (Community Improvement Plan) will provide a financial incentive to owners in the Heritage District, for structural improvements to buildings. The program has to be approved by Council and only restoration work is eligible. It is a grant program with a committee to administer the funds. Jan explained that she has \$10,000 in her economic development department budget and is hoping to add another \$10,000 from other sources to fund the program.

Tim Butson stated that the President of Ideal Supply is a big history buff and that is why he bought the building on Main Street. Tim offered to provide committee members with a tour of the upstairs of the former Oddfellows Lodge Building. There is a washroom and a kitchen upstairs.

Moved by: Tim Butson and seconded by Gloria Wilbee *that the Huron East Heritage Committee endorse the CIP for Downtown Seaforth.*

Carried

iii) Copy of the Article written for Heritage Matters

Jan Hawley reported that members of the Ontario Heritage Planners' Association attended a symposium coordinated by Huron County Planner Denise Van Amersfoort in late May 2019. During the event, Jan and Denise took about 40 planners from all over Ontario, on a tour of Vanastra. Jan was asked to write an article about it for the Fall 2019 edition of the Ontario Heritage Trust publication "Heritage Matters", which provided good exposure for Vanastra.

iv) **Regular Meeting Date** – Wednesday evening meetings do not work for new Building/Plumbing Inspector Jenny Zimmer, who would like to attend meetings.

8. **Next Meeting** – Jan will send out some dates for a meeting in March when Dr. Chris Cooper will be available to attend.

9. **Adjourn** at 7:10 pm.

Moved by: Bev Coleman and seconded by Tim Butson *that the meeting do now adjourn.*

Carried

2019 Council Statement of Remuneration and Expenses

13-05-4

Council	Member	Honourarium	Meetings	Conventions	Mileage	Misc.	Total
	Chartrand, Raymond	\$ 5,427.00	\$ 5,444.04	\$ 1,682.18		\$ 554.42	\$ 13,107.64
	Dalton, Brenda	\$ 5,427.00	\$ 5,938.16	\$ 2,638.91	\$ 571.99	\$ 941.83	\$ 15,517.89
	Diehl, Dianne	\$ 5,427.00	\$ 5,600.40	\$ 2,734.43	\$ 1,003.44	\$ 949.73	\$ 15,715.00
	Fisher, Robert	\$ 7,321.00	\$ 4,293.72	\$ 2,370.43	\$ 36.15	\$ 1,015.76	\$ 15,037.06
	Lowe, John	\$ 5,427.00	\$ 6,872.20	\$ 2,775.84	\$ 930.55	\$ 1,092.21	\$ 17,097.80
	MacLellan, Bernie	\$ 9,911.00	\$ 6,231.26	\$ 2,980.50	\$ 824.76	\$ 1,471.46	\$ 21,418.98
	McGrath, Larry	\$ 5,427.00	\$ 4,055.90			\$ 803.08	\$ 10,285.98
	McLellan, Alvin	\$ 5,427.00	\$ 4,887.36		\$ 996.91	\$ 876.99	\$ 12,188.26
	Onn, Zoey	\$ 5,427.00	\$ 4,951.98	\$ 3,009.33	\$ 505.96	\$ 895.05	\$ 14,789.32
	Steffler, Joe	\$ 5,427.00	\$ 5,427.30	\$ 1,408.98	\$ 136.98	\$ 553.57	\$ 12,953.83
	Wilbee, Gloria	\$ 5,427.00	\$ 5,376.50	\$ 2,994.43	\$ 583.97	\$ 940.53	\$ 15,322.43
							\$ -
Total		\$ 66,075.00	\$ 59,078.82	\$ 22,595.03	\$ 5,590.71	\$ 10,094.63	\$ 163,434.19

Section 284 (1) of the Municipal Act, R.S.O., 2001 as amended, requires the "treasurer, on or before the 31st of March... present to the council...an itemized statement of the remuneration and expenses paid to each member of council in respect of his services..." It is a little more meaningful to include amounts paid on behalf of Council i.e convention registrations. Therefore, the above list includes all amounts paid to, or on behalf of Council. Honourariums and rates were authorized by by-law #74-2010. Miscellaneous includes CPP, EHT and WSIB premiums by the Municipality for councillors totalling \$10,094.63

2018 Council Remuneration and Expenses = \$137,937.26

2017 Council Remuneration and Expenses = \$161,074.53

2016 Council Remuneration and Expenses = \$138,528.30

2015 Council Remuneration and Expenses = \$156,313.67

2014 Council Remuneration and Expenses = \$128,848.72

2013 Council Remuneration and Expenses = \$142,228.60

2012 Council Remuneration and Expenses = \$140,514.25

2011 Council Remuneration and Expenses = \$139,946.13

2010 Council Remuneration and Expenses = \$115,158.91

2009 Council Remuneration and Expenses = \$ 109,188.18

2008 Council Remuneration and Expenses = \$98,608.15

2007 Council Remuneration and Expenses = \$104,093.39

2006 Council Remuneration and Expenses = \$ 107,107.63

2005 Council Remuneration and Expenses = \$100,967.44

2004 Council Remuneration and Expenses = \$92,531.20

2003 Council Remuneration and expenses = \$106,428.12

2002 Council Remuneration and expenses = \$94,931.77

2001 Council remuneration and expenses = \$99,798.54

2000 Expenses for the former 5 municipalities = \$108,107.72

13-05-5

HAVE YOUR SAY

The Municipality of Huron East is creating a **Community Safety and Well-Being Plan**

Huron East's goal, in collaboration with community partners and residents, is to identify and prioritize current issues, enhance our collective ability to respond to issues and build on the many successful efforts that contribute to a strong sense of safety and well-being in our community.

Huron East has partnered with the other lower-tier municipalities of Huron County to create a survey to help us understand the current well-being and feelings on safety of Huron County residents.

Please help contribute to our Plan by completing our online survey, which can be found here:

<https://www.surveymonkey.com/r/HuronCountyCSWBSurvey>

The survey is completely anonymous and includes questions about your day-to-day life, health, education, employment, safety, leisure, and recreation experiences, as well as what you think about living, working and playing in Huron East.

By sharing your experiences and what matters to you, you help to shape life in your community, determine key priorities and indicate where you think change is needed most.

A paper copy of the survey is available at the Municipal Office (72 Main St S., Seaforth)



For more information on the Community Safety and Well-Being Plan or questions about the survey please contact the Municipal

Survey QR Code:



13-05-6

Brad Knight

Subject: FW: Conservation Authorities Survey

Hi Everyone

Following is the link to a Consultation Survey from the Ministry of Environment, Conservation & Parks in regards to Conservation Authorities. The Province distributed this survey to municipalities, and as a supporting member, we hope that you have completed the survey and distributed to others that would share similar support.

We have also been copied on a number of letters with resolutions from Municipal Councils in support of the local partnership with conservation authorities. We have yet to receive such a letter or resolution from any of our watershed municipalities or County Councils. If you have passed a resolution, please provide me with a copy and ensure it has been sent to Honourable Minister Jeff Yurek, Ministry of Environment, Conservation & Parks and Honourable Premier Doug Ford.

If you have any questions about the Consultation Survey or my encouragement for positive municipal resolutions, please do not hesitate to call.

Thanks,

Brian

Brian Horner, CPA, CA

General Manager, Secretary Treasurer

Ausable Bayfield Conservation Authority

71108 Morrison Line, RR #3 Exeter, ON N0M 1S5

(t)519-235-2610 (f) 519-235-1963 www.abca.ca

Creative Awareness – Taking Action

Hi Brad: MVCA's Chair has asked me to circulate the survey that the Ministry of Environment, Conservation and Parks is conducting on conservation authorities to our member municipalities. The survey has to be filled out on line. The MECF is looking for a municipal perspective. They have different questions for different respondents. The deadline is March 11th. The link is below.

Phil

Phil Beard, RPP, MCIP

General Manager/Secretary-Treasurer

Maitland Valley Conservation Authority

1093 Marietta Street

Wroxeter, Ontario

NOG 2X0

519-335-3557 ext. 231

From: GLO (MECP) [<mailto:GLO@ontario.ca>]

Sent: February 14, 2020 4:30 PM

Subject: Conservation Authorities Survey

Good afternoon,

Please see below for the links to the Conservation Authorities Consultation survey. Please share with other members of your organization or other organizations as appropriate.

ENGLISH: <https://www.ontario.ca/page/consultation-ontario-conservation-authorities>

FRENCH: <https://www.ontario.ca/fr/page/consultation-offices-de-protection-de-la-nature-de-lontario>

Thank you.

**THE CORPORATION
OF THE
MUNICIPALITY OF HURON EAST
BY-LAW NO. 10 FOR 2020**

Being a by-law to confirm the proceedings of the Council of
the Corporation of the Municipality of Huron East.

WHEREAS, the Municipal Act, S. O. 2001, c. 25, as amended, s. 5 (3) provides municipal power, including a municipality's capacity, rights, powers and privileges under section 8, shall be exercised by by-law unless the municipality is specifically authorized to do otherwise;

AND WHEREAS, the Municipal Act, S. O. 2001, c.25, as amended, s. 8 provides a municipality the capacity, rights, powers and privileges of a natural person for the purpose of exercising its authority under this or any other Act;

AND WHEREAS it is deemed expedient that the proceedings of the Council of the Corporation of the Municipality of Huron East at this meeting be confirmed and adopted by By-Law;

NOW THEREFORE the Council of the Corporation of the Municipality of Huron East
ENACTS AS FOLLOWS:

1. The action of the Council of the Corporation of the Municipality of Huron East, at its meeting held on the 3rd day of March, 2020 in respect to each recommendation contained in the Reports of the Committees and each motion and resolution passed and other action taken by the Council of the Corporation of the Municipality of Huron East at these meetings, is hereby adopted and confirmed as if all such proceedings were expressly embodied in this by-law.
2. The Mayor and the proper officials of the Corporation of the Municipality of Huron East are hereby authorized and directed to do all things necessary to give effect to the action of the Council of the Corporation of the Municipality of Huron East referred to in the proceeding section hereof.
3. The Mayor and the Clerk are authorized and directed to execute all documents necessary in that behalf and to affix thereto the Seal of the Corporation of the Municipality of Huron East.

READ a first and second time this 3rd day of March, 2020.

READ a third time and finally passed this 3rd day of March, 2020.

Bernie MacLellan, Mayor

Brad Knight, CAO/Clerk