

	2021 YTD	2022 YTD	2022	2023		
	December	December	Budget	Budget	\$ Variance	% Variance
STREET LIGHTING SYSTEMS						
MOLESWORTH						
St Lght - Molesworth - Rev-Special Rate Area Levy	(788)	(500)	(500)	0	500	100.0%
St Lght - Molesworth - Utilities	408	455	441	501	60	(13.6%)
St Lght - Molesworth - Transfer to Reserves	380	45	59	0	(59)	100.0%
Total - St Lghts Molesworth	0	0	0	501	501	0.0%
ETHEL						
St Lght - Ethel - Rev-Special Rate Area Levy	(2,000)	(1,500)	(1,500)	0	1,500	(100.0%)
St Lght - Ethel - Utilities	1,264	1,383	1,368	1,521	153	11.2%
St Lght - Ethel - Transfer to Reserves	736	117	132	0	(132)	(100.0%)
Total - St Lghts Ethel	0	0	0	1,521	1,521	0.0%
CRANBROOK						
St Lght - Cranbrook - Rev-Special Rate Area Levy	(1,495)	(563)	(500)	0	500	100.0%
St Lght - Cranbrook - Utilities	892	993	964	1,092	128	(13.3%)
St Lght - Cranbrook - Inspections/Repairs/Upgrades	0	1,681	0	0	0	0.0%
St Lght - Cranbrook - Transfer to Reserves	603	0	0	0	0	0.0%
St Lght - Cranbrook - Transfer from Reserves	0	(2,111)	(464)	0	464	100.0%
Total - St Lghts Cranbrook	0	0	0	1,092	1,092	0.0%
				,	,	
WALTON						
St Lght - Walton - Rev-Special Rate Area Levy	(1,003)	(557)	(500)	0	500	(100.0%)
St Lght - Walton - Utilities	592	656	633	722	89	14.1%
St Lght - Walton - Transfer to Reserves	412	0	0	0	0	0.0%
St Lght - Walton - Transfer from Reserves	0	(99)	(133)	0	133	(100.0%)
Total - St Lghts Walton	1	0	0	722	722	0.0%
BRUSSELS						
St Lght - Brussels - Rev-Special Rate Area Levy	(15,418)	(10,171)	(10,000)	0	10,000	(100.0%)
St Lght - Brussels - Rev - Other Municipality	(549)	(359)	(366)	(350)	16	(4.4%)
St Lght - Brussels - Utilities	9,423	9,057	10,725	9,963	(762)	(7.1%)
St Lght - Brussels - Inspections/Repairs/Upgrades	0	17,296	0	0	0	0.0%
St Lght - Brussels - Transfer to Reserves	6,544	0	0	0	0	0.0%
St Lght - Brussels - Transfer from Reserves	0	(15,823)	(359)	0	359	(100.0%)
Total - St Lghts Brussels	0	0	0	9,613	9,613	0.0%
					0,010	01070
DUBLIN						
St Lght - Dublin - Rev-Special Rate Area Levy	(500)	(250)	(250)	0	250	(100.0%)
St Lght - Dublin - Utilities	295	399	336	395	59	17.6%
St Lght - Dublin - Transfer to Reserves	205	0	0	0	0	0.0%
St Lght - Dublin - Transfer from Reserves	0	(149)	(86)	0	86	(100.0%)
Total - St Lghts Dublin	0	0	0	395	395	0.0%
	Ū					01070
ST COLUMBAN						
St Lght - St Columban - Rev-Special Rate Area Levy	(1,200)	(618)	(600)	0	600	(100.0%)
St Lght - St Columban - Utilities	538	529	616	622	6	1.0%
St Lght - St Columban - Insp/Repairs/Upgrades	0	1,494	010	022	0	0.0%
St Lght - St Columban - Transfer to Reserves	662	0	0	0	0	0.0%
St Lght - St Columban - Transfer from Reserves	0	(1,405)	(16)	0	16	(100.0%)
Total - St Lghts St Columban	0	0	0	622	622	0.0%
	<u> </u>	<u> </u>	0	022	022	0.0 //
SEAFORTH						
St Lght - Seaforth - Rev-Special Rate Area Levy	(107,798)	(40,109)	(40,000)	0	40,000	(100.0%)
St Lght - Seaforth - Utilities	19,839	(40,109) 21,369	27,665	23,506	(4,159)	(100.0%)
St Lght - Seaforth - Inspections/Repairs/Upgrades	23,692	5,225	27,005	23,506	(4,159)	0.0%
St Lght - Seaforth - Transfer to Reserves	64,267	13,514	335	0	(335)	(100.0%)
Capital - St Lght (Seaforth)		13,514			. ,	,
	0	0	12,000	0	(12,000)	(100.0%)
Total - St Lghts Seaforth	0	(1)	0	23,506	23,506	0.0%



	2021 YTD	2022 YTD	2022	2023		
	December	December	Budget	Budget	\$ Variance	% Variance
HARPURHEY					•	
St Lght - Harpurhey - Rev-Special Rate Area Levy	(1,473)	(1,000)	(1,000)	0	1,000	(100.0%)
St Lght - Harpurhey - Utilities	1,070	1,049	1,165	1,154	(11)	(0.9%)
St Lght - Harpurhey - Inspections/Repairs/Upgrades	0	379	0	0	0	0.0%
St Lght - Harphurhey - Transfer to Reserves	404	0	0	0	0	0.0%
St Lght - Harphurhey - Transfer from Reserves	0	(428)	(165)	0	165	(100.0%)
Total - St Lghts Harpurhey	1	0	0	1,154	1,154	0.0%
					,	
EGMONDVILLE						
St Lght - Egmondville - Rev-Special Rate Area Levy	(4,999)	(2,504)	(2,500)	0	2,500	(100.0%)
St Lght - Egmondville - Utilities	3,256	3,393	3,537	3,767	230	6.5%
St Lght - Egmondville - Insp/Repairs/Upgrades	1,005	197	0	0	0	0.0%
St Lght - Egmondville - Transfer to Reserves	738	0	0	0	0	0.0%
St Lght - Egmondville - Transfer from Reserves	0	(1,086)	(1,037)	0	1,037	(100.0%)
Total - St Lghts Egmondville	0	0	0	3,767	3,767	0.0%
BRIDGES						
St Lght - Bridges - Special Area Levy	(5,000)	(2,500)	(2,500)	(4,586)	(2,086)	83.4%
St Lght - Bridges - Utilities	2,984	3,260	3,232	3,586	354	11.0%
St Lght - Bridges -Transfer to Reserves	2,016	0	0	1,000	1,000	0.0%
St Lght - Bridges - Transfer from Reserves	0	(760)	(732)	0	732	(100.0%)
Total - St Lghts Bridges	0	0	0	0	0	0.0%
VANASTRA				-		
St Lght - Vanastra - Rev-Special Rate Area Levy	(5,057)	(2,547)	(2,500)	0	2,500	(100.0%)
St Lght - Vanastra - Utilities	3,687	5,914	4,013	6,505	2,492	62.1%
St Lght - Vanastra - Inspections/Repairs/Upgrades	0	402	0	0	0	0.0%
St Lght - Vanastra - Transfer to Reserves	1,370	0	0	0	0	0.0%
St Lght - Vanastra - Transfer from Reserves	0	(3,769)	(1,513)	0	1,513	(100.0%)
Total - St Lghts Vanastra	0	0	0	6,505	6,505	0.0%
BRUCEFIELD						
St Lght - Brucefield - Rev-Special Rate Area Levy	(1,004)	(503)	(500)	0	500	(100.0%)
St Lght - Brucefield - Utilities	591	634	640	697	57	8.9%
St Lght - Brucefield - Transfer to Reserves	412	004	0+0	037	0	0.0%
St Lght - Brucefield - Transfer from Reserves	0	(131)	(140)	0	140	(100.0%)
Total - St Lghts Brucefield	(1)	0	0	697	697	0.0%
	(1)		U			0.070
KIPPEN						
St Lght - Kippen - Rev-Special Rate Area Levy	(500)	(200)	(200)	0	200	(100.0%)
St Lght - Kippen - Utilities	175	195	189	215	26	13.8%
St Lght - Kippen - Transfer to Reserves	325	5	11	0	(11)	(100.0%)
Total - St Lghts Kippen	0	0	0	215	215	0.0%
OTHER ITEMS						
St Lght - Inventory	8,256	1,407	5,000	5,345	345	6.9%
Sr Light - Transfer to Reserves	0	0	0	5,000	5,000	0.0%
Total - St Lghts Other Items	8,256	1,407	5,000	10,345	5,345	106.9%
Total STREET LIGHTING SYSTEMS	8,257	1,406	5,000	60,655	55,655	1,113.1%



	2021 YTD	2022 YTD	2022	2023		
	December	December	Budget	Budget	\$ Variance	% Variance
SOLAR						
GENERAL						
Solar - General - Transfer to Reserves	31,508	18,893	25,450	22,566	(2,884)	(11.3%)
Total - Solar General	31,508	18,893	25,450	22,566	(2,884)	(11.3%)
TRACKER - BRUSSELS STP						
REVENUES USER FEES						
Solar Brussels STP - Revenue	(14,015)	(12,288)	(13,350)	(14,000)	(650)	4.9%
Total Revenues	(14,015)	(12,288)	(13,350)	(14,000)	(650)	4.9%
	(,)	(12,200)	(10,000)	(1.,000)	(000)	
EXPENDITURES						
OPERATING						
Solar Brussels STP - R & M - Equipment	(2,112)	278	1,000	1,000	0	0.0%
Solar Brussels STP - Rent	1,200	1,200	1,200	1,200	0	0.0%
Solar Brussels STP - Monitoring Costs	1,851	0	1,870	2,000	130	7.0%
Solar Brussels STP - Amortization	5,403	5,403	5,403	5,403	0	0.0%
Total Operating	6,342	6,881	9,473	9,603	130	1.4%
DEBT						
Solar Brussels STP - Debt Pymt-Interest	54	0	0	0	0	0.0%
Total Debt	54	0	0	0	0	0.0%
Total Expenditures	6,396	6,881	9,473	9,603	130	1.4%
Total - Solar Tracker - Brussels STP	(7,619)	(5,407)	(3,877)	(4,397)	(520)	13.4%
TRACKER (Single) - Seaforth WTP						
REVENUES						
	(/)		(, , , , , , , , , , , , , , , , , , ,			
Solar Seaforth WTP (Single) - Revenue	(10,792)	(11,311)	(11,000)	(11,000)	0	0.0%
Total Revenues	(10,792)	(11,311)	(11,000)	(11,000)	0	0.0%
EXPENDITURES						
OPERATING	4 000	4 000	4.000	4 000		0.00/
Solar Seaforth WTP (Single) - Rent	1,200	1,200	1,200	1,200	0	0.0%
Solar Seaforth WTP (Single) - Monitoring Costs	1,213	0	1,225	1,500	275	22.4%
Solar Seaforth WTP (Single) - Amortization	3,643	3,643	3,643	3,643	0	0.0%
Total Operating	6,056	4,843	6,068	6,343	275	4.5%
DEDT						
DEBT Solar Seaforth WTP (Single) - Debt Pymt-Interest	40	0	0	0	0	0.0%
Total Debt					-	
Total Expenditures	40	0	0	0	0	0.0%
Total - Solar Tracker (Single) - Seaforth WTP	6,096	4,843	6,068	6,343	275	4.5%
Total - Solal Tracker (Single) - Sealorth WTP	(4,696)	(6,468)	(4,932)	(4,657)	275	(5.6%)
TRACKER (Twin) - Seaforth WTP						
REVENUES						
USER FEES						
Solar Seaforth WTP (Twin) - Revenue	(15,076)	(12,693)	(15,500)	(15,000)	500	(3.2%)
Total Revenues	(15,076)	(12,693)	(15,500)	(15,000)	500	(3.2%)
	(10,000)	(,,	(10,000)	(,,		(0.270)
EXPENDITURES						
OPERATING						
Solar Seaforth WTP (Twin)- R & M - Equipment	(2,112)	345	1,000	1,000	0	0.0%
Solar Seaforth WTP (Twin) - Rent	1,200	1,200	1,200	1,200	0	0.0%
Solar Seaforth WTP (Twin) - Monitoring Costs	1,388	0	1,410	1,500	90	6.4%
Solar Seaforth WTP (Twin) - Amortization	5,276	5,276	5,276	5,276	0	0.0%
Total Operating	5,752	6,821	8,886	8,976	90	1.0%
DEBT						
Solar Seaforth WTP (Twin) - Debt Pymt-Interest	53	0	0	0	0	0.0%
Total Debt	53	0	0	0	0	0.0%
Total Expenditures	5,805	6,821	8,886	8,976	90	1.0%
Total - Solar Tracker (Twin) - Seaforth WTP	(9,271)	(5,872)	(6,614)	(6,024)	590	(8.9%)
ROOFTOP						
REVENUES						
USER FEES						
Solar Rooftop - Rev - BBCC	(5,115)	(5,317)	(4,978)	(5,300)	(322)	6.5%



Total - SOLAR	(1)	0	0	0	0	0.0%
Total - Solar Rooftop	(9,923)	(1,146)	(10,027)	(7,488)	2,539	(25.3%)
Total Expenditures	15,617	17,553	15,945	17,712	1,767	11.1%
Total Debt	81	0	0	0	0	0.0%
Solar Rooftop - Debt Pymt - Interest	81	0	0	0	0	0.0%
DEBT						
Total Operating	15,536	17,553	15,945	17,712	1,767	11.1%
Solar Rooftop - Amortization	8,467	8,467	8,467	8,467	0	0.0%
Solar Rooftop - Program Exp	84	683	185	450	265	143.2%
Solar Rooftop - Rent	5,550	5,550	5,550	5,550	0	0.0%
Solar Rooftop - R & M - Equipment	0	0	250	250	0	0.0%
Solar Rooftop - Utilities	1,435	2,853	1,493	2,995	1,502	100.6%
OPERATING						
EXPENDITURES						
Total Revenues	(25,540)	(18,699)	(25,972)	(25,200)	772	(3.0%)
Solar Rooftop - Rev - Seaforth PW	(3,906)	(4,083)	(4,100)	(4,100)	0	0.0%
Solar Rooftop - Rev - VRC	(5,716)	(3,713)	(5,814)	(5,300)	514	(8.8%)
Solar Rooftop - Rev - C4th Fire	(5,471)	(5,448)	(5,580)	(5,200)	380	(6.8%)
Solar Rooftop - Rev - Brussels PW	(5,332)	(138)	(5,500)	(5,300)	200	(3.6%)
	December	December	Budget	Budget	\$ Variance	% Variance
	2021 YTD	2022 YTD	2022	2023		



2021 YTD	2022 YTD	2022	2023		
December	December	Budget	Budget	\$ Variance	% Variance



	2021 YTD	2022 YTD	2022	2023		
	December	December	Budget	Budget	\$ Variance	% Variance
WATER SYSTEMS SEAFORTH WATER SYSTEM						
REVENUES						
WATER / SEWER RATES						
W - Seaforth/Egmond - Rev-Mthly Flat Rates	(578,319)	(616,879)	(610,560)	(616,759)	(6,199)	1.0%
W - Seaforth/Egmond - Rev-Metered Rates	(135,513)	(146,954)	(132,021)	(146,954)	(14,933)	11.3%
Total Water/Sewer Rates	(713,832)	(763,833)	(742,581)	(763,713)	(21,132)	2.8%
	(0.005)	(0.000)	(7.500)	(0.500)	(1.000)	
W - Seaforth/Egmond - Rev-Service Recovery Fee	(9,895)	(9,008)	(7,532)	(9,500)	(1,968)	26.1%
W - Seaforth/Egmond - Rev-Connections W - Seaforth/Egmond - Rev-Rent	(47,500) (18,649)	(70,000) (24,846)	(42,500) (18,649)	(42,500) (18,649)	0	0.0%
Total User Fees	(76,044)	(103,854)	(68,681)	(70,649)	(1,968)	2.9%
OTHER REVENUE						
Total Other Revenue	0	0	0	0	0	0.0%
Total Revenues	(789,876)	(867,687)	(811,262)	(834,362)	(23,100)	2.8%
EXPENDITURES						
OPERATING						
W - Seaforth/Egmond - Operating Exp	9,211	10,522	5,000	11,000	6,000	120.0%
W - Seaforth/Egmond - Telecommunications	594	660	620	1,000	380	61.3%
W - Seaforth/Egmond - Utilities	52,928	49,199	58,438	60,000	1,562	2.7%
W - Seaforth/Egmond - R & M-Bldg	7,227	2,739	30,000	3,000	(27,000)	(90.0%)
W - Seaforth/Egmond - R & M-Equipment	54,292	42,795	28,000	55,000	27,000	96.4%
W - Seaforth/Egmond - Materials	7,078	306	2,500	2,500	0	0.0%
W - Seaforth/Egmond - Property Taxes	7,465	7,322	8,212	9,444	1,232	15.0%
W - Seaforth/Egmond - Consultant/Prof Srvces	3,675	3,675	4,250	4,250	0	0.0%
W - Seaforth/Egmond - Insurance	2,968	3,413	3,413	3,925	512	15.0%
W - Seaforth/Egmond - Contracted Services	234,228	289,040	241,105	281,778	40,673	16.9%
W - Seaforth/Egmond - Chrg from Administration	11,880	12,095	12,095	12,881	786	6.5%
W - Seaforth/Egmond - Chrg from W/WW Admin Total Operating	81,861	113,389	98,913	157,834	58,921	59.6%
	473,407	535,155	492,546	602,612	110,066	22.3%
CAPITAL						
Capital-Combined-Main St (Cnty Rd 12) - Water	342,598	0	0	0	0	0.0%
Capital-Combined-Connecting Link (Hwy 8) - Water	317,672	0	0	0	0	0.0%
Total Capital	660,270	0	0	0	0	0.0%
OTHER ITEMS						
W - Seaforth Water Reserve - Trans to Reserve	0	271,021	257,660	275,000	17,340	6.7%
W - Seaforth Water Reserve - Trans from Reserve	(404,544)	0	0	(43,250)	(43,250)	0.0%
W - Seaforth Sewer Reserves - Transfer to Reserves	60,744	61,512	61,056	0	(61,056)	(100.0%)
Total Other Items Total Expenditures	(343,800)	332,533			(00.000)	
	790 977		318,716	231,750	(86,966)	(27.3%
	789,877	867,688	811,262	834,362	23,100	2.8%
Total - Seaforth Water System	789,877 1		,	-	,	(27.3%) 2.8% 0.0%
		867,688	811,262	834,362	23,100	2.8%
Total - Seaforth Water System		867,688	811,262	834,362	23,100	2.8%
Total - Seaforth Water System BRUSSELS WATER SYSTEM REVENUES OTHER MUNICIPALITIES	1	867,688	811,262	834,362 0	23,100	2.8%
Total - Seaforth Water System BRUSSELS WATER SYSTEM REVENUES OTHER MUNICIPALITIES W - Brussels - Rev-Other Municipality	(43,898)	867,688 1 (44,174)	811,262 0 (43,898)	834,362 0 (44,174)	23,100 0 (276)	2.8% 0.0% 0.6%
Total - Seaforth Water System BRUSSELS WATER SYSTEM REVENUES OTHER MUNICIPALITIES	1	867,688	811,262 0	834,362 0	23,100	2.8%
Total - Seaforth Water System BRUSSELS WATER SYSTEM REVENUES OTHER MUNICIPALITIES W - Brussels - Rev-Other Municipality Total Other Municipalities	(43,898)	867,688 1 (44,174)	811,262 0 (43,898)	834,362 0 (44,174)	23,100 0 (276)	2.8% 0.0% 0.6%
Total - Seaforth Water System BRUSSELS WATER SYSTEM REVENUES OTHER MUNICIPALITIES W - Brussels - Rev-Other Municipality Total Other Municipalities WATER / SEWER RATES	1 (43,898) (43,898)	867,688 1 (44,174) (44,174) (44,174)	811,262 0 (43,898) (43,898) (43,898)	834,362 0 (44,174) (44,174)	23,100 0 (276) (276)	2.8% 0.0% 0.6% 0.6%
Total - Seaforth Water System BRUSSELS WATER SYSTEM REVENUES OTHER MUNICIPALITIES W - Brussels - Rev-Other Municipality Total Other Municipalities WATER / SEWER RATES W - Brussels - Rev-Mthly Flat Rates	1 (43,898) (43,898) (295,682)	867,688 1 (44,174) (44,174) (44,174) (296,866)	811,262 0 (43,898) (43,898) (43,898) (284,832)	834,362 0 (44,174) (44,174) (44,174) (296,866)	23,100 0 (276) (276) (276) (12,034)	2.8% 0.0% 0.6% 0.6% 4.2%
Total - Seaforth Water System BRUSSELS WATER SYSTEM REVENUES OTHER MUNICIPALITIES W - Brussels - Rev-Other Municipality Total Other Municipalities WATER / SEWER RATES W - Brussels - Rev-Mthly Flat Rates W - Brussels - Rev-Metered Rates	1 (43,898) (43,898) (43,898) (295,682) (22,493)	867,688 1 (44,174) (44,174) (44,174) (296,866) (23,856)	811,262 0 (43,898) (43,898) (43,898) (284,832) (284,832) (23,503)	834,362 0 (44,174) (44,174) (44,174) (296,866) (23,856)	23,100 0 (276) (276) (276) (12,034) (353)	2.8% 0.0% 0.6% 0.6% 4.2% 1.5%
Total - Seaforth Water System BRUSSELS WATER SYSTEM REVENUES OTHER MUNICIPALITIES W - Brussels - Rev-Other Municipality Total Other Municipalities WATER / SEWER RATES W - Brussels - Rev-Mthly Flat Rates	1 (43,898) (43,898) (295,682)	867,688 1 (44,174) (44,174) (44,174) (296,866)	811,262 0 (43,898) (43,898) (43,898) (284,832)	834,362 0 (44,174) (44,174) (44,174) (296,866)	23,100 0 (276) (276) (276) (12,034)	2.8% 0.0% 0.6% 0.6% 4.2% 1.5%
Total - Seaforth Water System BRUSSELS WATER SYSTEM REVENUES OTHER MUNICIPALITIES W - Brussels - Rev-Other Municipality Total Other Municipalities WATER / SEWER RATES W - Brussels - Rev-Mthly Flat Rates W - Brussels - Rev-Metered Rates	1 (43,898) (43,898) (43,898) (295,682) (22,493)	867,688 1 (44,174) (44,174) (44,174) (296,866) (23,856)	811,262 0 (43,898) (43,898) (43,898) (284,832) (284,832) (23,503)	834,362 0 (44,174) (44,174) (44,174) (296,866) (23,856)	23,100 0 (276) (276) (276) (12,034) (353)	2.8% 0.0% 0.6% 0.6% 4.2% 1.5%
Total - Seaforth Water System BRUSSELS WATER SYSTEM REVENUES OTHER MUNICIPALITIES W - Brussels - Rev-Other Municipality Total Other Municipalities WATER / SEWER RATES W - Brussels - Rev-Mthly Flat Rates W - Brussels - Rev-Metered Rates Total Water/Sewer Rates	1 (43,898) (43,898) (43,898) (295,682) (22,493)	867,688 1 (44,174) (44,174) (44,174) (296,866) (23,856)	811,262 0 (43,898) (43,898) (43,898) (284,832) (284,832) (23,503)	834,362 0 (44,174) (44,174) (44,174) (296,866) (23,856)	23,100 0 (276) (276) (276) (12,034) (353)	2.8% 0.0% 0.6% 0.6% 4.2% 1.5%
Total - Seaforth Water System BRUSSELS WATER SYSTEM REVENUES OTHER MUNICIPALITIES W - Brussels - Rev-Other Municipality Total Other Municipalities WATER / SEWER RATES W - Brussels - Rev-Mthly Flat Rates W - Brussels - Rev-Metered Rates U - Brussels - Rev-Metered Rates USER FEES	1 (43,898) (43,898) (295,682) (22,493) (318,175)	867,688 1 (44,174) (44,174) (44,174) (296,866) (23,856) (320,722)	811,262 0 (43,898) (43,898) (43,898) (23,898) (284,832) (284,832) (23,503) (308,335)	834,362 0 (44,174) (44,174) (44,174) (296,866) (23,856) (320,722)	23,100 0 (276) (276) (276) (12,034) (353) (12,387)	2.8% 0.0% 0.6% 0.6% 4.2% 1.5% 4.0%
Total - Seaforth Water System BRUSSELS WATER SYSTEM REVENUES OTHER MUNICIPALITIES W - Brussels - Rev-Other Municipality Total Other Municipalities WATER / SEWER RATES W - Brussels - Rev-Mthly Flat Rates W - Brussels - Rev-Metered Rates U - Brussels - Rev-Metered Rates W - Brussels - Rev-Metered Rates W - Brussels - Rev-Service Recovery Fee W - Brussels - Rev-Service Recovery Fee	1 (43,898) (43,898) (43,898) (295,682) (22,493) (318,175) (318,175) (400)	867,688 1 (44,174) (44,174) (296,866) (23,856) (320,722) (996)	811,262 0 (43,898) (43,898) (43,898) (43,898) (43,898) (23,503) (23,503) (308,335) (308,335)	834,362 0 (44,174) (44,174) (44,174) (296,866) (23,856) (320,722) (300)	23,100 0 (276) (276) (12,034) (353) (12,387) (75)	2.8% 0.0% 0.6% 0.6% 4.2% 1.5% 4.0% 33.3% 66.7%
Total - Seaforth Water System BRUSSELS WATER SYSTEM REVENUES OTHER MUNICIPALITIES W - Brussels - Rev-Other Municipality Total Other Municipalities WATER / SEWER RATES W - Brussels - Rev-Mthly Flat Rates W - Brussels - Rev-Metered Rates Total Water/Sewer Rates USER FEES W - Brussels - Rev-Service Recovery Fee W - Brussels - Rev-Connections	1 (43,898) (43,898) (43,898) (295,682) (22,493) (22,493) (318,175) (318,175) (400) (7,500)	867,688 1 (44,174) (44,174) (44,174) (296,866) (23,856) (23,856) (320,722) (320,722) (996) (17,500)	811,262 0 (43,898) (43,898) (43,898) (43,898) (43,898) (23,503) (23,503) (308,335) (308,335) (225) (7,500)	834,362 0 (44,174) (44,174) (44,174) (296,866) (23,856) (320,722) (300) (12,500)	23,100 0 (276) (276) (12,034) (353) (12,387) (12,387) (75) (5,000)	2.8% 0.0% 0.6% 0.6% 4.2% 1.5% 4.0% 33.3% 66.7% 0.0%
Total - Seaforth Water System BRUSSELS WATER SYSTEM REVENUES OTHER MUNICIPALITIES W - Brussels - Rev-Other Municipality Total Other Municipalities WATER / SEWER RATES W - Brussels - Rev-Mthly Flat Rates W - Brussels - Rev-Metered Rates Total Water/Sewer Rates USER FEES W - Brussels - Rev-Service Recovery Fee W - Brussels - Rev-Connections W - Brussels - Rev-Rent Total User Fees I Second Seco	1 (43,898) (43,898) (43,898) (295,682) (22,493) (22,493) (318,175) (318,175) (400) (7,500) (6,975)	867,688 1 (44,174) (44,174) (44,174) (296,866) (23,856) (23,856) (320,722) (320,722) (996) (17,500) (6,975)	811,262 0 (43,898) (43,898) (43,898) (23,503) (23,503) (308,335) (308,335) (225) (7,500) (6,975)	834,362 0 (44,174) (44,174) (44,174) (296,866) (23,856) (320,722) (320,722) (300) (12,500) (6,975)	23,100 0 (276) (276) (276) (12,034) (353) (12,387) (12,387) (12,387) (15) (5,000) 0	2.8% 0.0% 0.6% 0.6% 4.2% 1.5% 4.0% 33.3% 66.7% 0.0%
Total - Seaforth Water System BRUSSELS WATER SYSTEM REVENUES OTHER MUNICIPALITIES W - Brussels - Rev-Other Municipality Total Other Municipalities WATER / SEWER RATES W - Brussels - Rev-Mthly Flat Rates W - Brussels - Rev-Metered Rates Total Water/Sewer Rates USER FEES W - Brussels - Rev-Service Recovery Fee W - Brussels - Rev-Connections W - Brussels - Rev-Rent Total User Fees OTHER REVENUE	1 (43,898) (43,898) (43,898) (295,682) (22,493) (318,175) (318,175) (400) (7,500) (6,975) (14,875)	867,688 1 (44,174) (44,174) (44,174) (296,866) (23,856) (320,722) (320,722) (996) (17,500) (6,975) (25,471)	811,262 0 (43,898) (43,898) (43,898) (23,503) (23,503) (308,335) (308,335) (225) (7,500) (6,975) (14,700)	834,362 0 (44,174) (44,174) (44,174) (296,866) (23,856) (320,722) (320,722) (300) (12,500) (6,975) (19,775)	23,100 0 (276) (276) (276) (12,034) (353) (12,387) (12,387) (12,387) (5,000) 0 (5,075)	2.8% 0.0% 0.6% 0.6% 4.2% 4.2% 4.2% 4.0% 33.3% 66.7% 0.0% 34.5%
Total - Seaforth Water System BRUSSELS WATER SYSTEM REVENUES OTHER MUNICIPALITIES W - Brussels - Rev-Other Municipality Total Other Municipalities WATER / SEWER RATES W - Brussels - Rev-Mthly Flat Rates W - Brussels - Rev-Metered Rates Total Water/Sewer Rates USER FEES W - Brussels - Rev-Service Recovery Fee W - Brussels - Rev-Connections W - Brussels - Rev-Rent Total User Fees I Summer Service Recovery Fee	1 (43,898) (43,898) (43,898) (295,682) (22,493) (22,493) (318,175) (318,175) (400) (7,500) (6,975)	867,688 1 (44,174) (44,174) (44,174) (296,866) (23,856) (23,856) (320,722) (320,722) (996) (17,500) (6,975)	811,262 0 (43,898) (43,898) (43,898) (23,503) (23,503) (308,335) (308,335) (225) (7,500) (6,975)	834,362 0 (44,174) (44,174) (44,174) (296,866) (23,856) (320,722) (320,722) (300) (12,500) (6,975)	23,100 0 (276) (276) (276) (12,034) (353) (12,387) (12,387) (12,387) (15) (5,000) 0	2.8% 0.0% 0.6% 0.6% 4.2% 1.5% 4.0% 33.3% 66.7%



	2021 YTD	2022 YTD	2022	2023		
	December	December	Budget	Budget	\$ Variance	% Variance
OPERATING						
W - Brussels - Operating Exp	432	1,075	500	1,000	500	100.0%
W - Brussels - Telecommunications	400	445	415	415	0	0.0%
W - Brussels - Utilities	26,918	26,878	30,298	29,610	(688)	(2.3%)
W - Brussels - R & M - Bldg	2,426	317	1,300	1,500	200	15.4%
W - Brussels - R & M-Equipment	9,061	6,042	8,600	12,000	3,400	39.5%
W - Brussels - Materials	2,312	0	1,200	1,200	0	0.0%
W - Brussels - Property Taxes	1,021	1,049	1,123	1,291	168	15.0%
W - Brussels - Consultant/Professional Services	2,810	2,810	3,272	3,000	(272)	(8.3%)
W - Brussels - Insurance	1,788	2,056	2,056	2,364	308	15.0%
W - Brussels - Contracted Services	89,950	113,441	92,671	110,561	17,890	19.3%
W - Brussels - Chrg from Administration	4,542	4,765	4,765	13,044	8,279	173.7%
W - Brussels - Chrg from W/WW Admin	32,248	44,668	38,966	54,012	15,046	38.6%
Total Operating	173,908	203,546	185,166	229,997	44,831	24.2%
CAPITAL						
Capital - Combined Project - Princess St - W	0	0	287,400	0	(287,400)	(100.0%)
Total Capital	<u></u> 0	0	287,400	0	(287,400)	(100.0%)
	<u> </u>		201,400	U	(207,400)	(100.070
OTHER ITEMS						
W - Brussels Water Reserve - Trans to Reserve	203,041	186,821	0	275,000	275,000	0.0%
W - Brussels Water Reserve - Trans from Reserve	0	(268,645)	(105,633)	(116,826)	(11,193)	10.6%
Total Other Items	203,041	(81,824)	(105,633)	158,174	263,807	(249.7%
Total Expenditures	376,949	121,722	366,933	388,171	21,238	5.8%
Total - Brussels Water System	1	(268,645)	0	3,500	3,500	0.0%
BRUCEFIELD WATER SYSTEM						
REVENUES						
OTHER MUNICIPALITIES						
W - Brucefield - Rev-Other Municipality	(38,160)	(39,432)	(41,329)	(39,432)	1,897	(4.6%)
Total Other Municipalities	(38,160)	(39,432)	(41,329)	(39,432)	1,897	(4.6%
WATER / SEWER RATES						
W - Brucefield - Rev-Mthly Flat Rates	(30,971)	(32,547)	(33,815)	(32,547)	1,268	(3.7%)
Total Water/Sewer Rates	(30,971)	(32,547)	(33,815)	(32,547)	1,268	(3.7%
	(00,01.1)	(0=,0)	(00,010)	(0-,0)	.,	(0.1.70
USER FEES						
Total User Fees	0	0	0	0	0	0.0%
Total Revenues	(69,131)	(71,979)	(75,144)	(71,979)	3,165	(4.2%
EXPENDITURES						
OPERATING						
W - Brucefield - Operating Exp	67	67	100	100	0	0.0%
W - Brucefield - Telecommunications	193	215	210	300	90	42.9%
W - Brucefield - Utilities	6,793	7,221	7,447	7,494	47	0.6%
W - Brucefield - R & M - Bldg	0	72	1,000	1,000	0	0.0%
W - Brucefield - R & M - Equipment	3,735	8,662	2,000	3,500	1,500	75.0%
W - Brucefield - Materials	705	577	500	750	250	50.0%
W - Brucefield - Property Taxes	572	592	629	681	52	8.3%
W - Brucefield - Consultant/Professional Services	721	721	745	750	5	0.7%
W - Brucefield - Insurance	1,432	1,647	1,647	1,894	247	15.0%
W - Brucefield - Contracted Service	14,102	24,572	14,583	23,397	8,814	60.4%
W - Brucefield - Chrg from Administration	699	733	733	777	2 4 9 1	6.0%
W - Brucefield - Chrg from W/WW Admin	4,961	6,872	5,995	8,476	2,481	41.4%
Total Operating	33,980	51,951	35,589	49,119	13,530	38.0%
CAPITAL						
Capital - Brucefield W - Equipment	0	0	25,000	0	(25,000)	(100.0%)
Total Capital	0	0	25,000	0	(25,000)	(100.0%
-	5				(,~~~)	(
OTHER ITEMS						
W - Brucefield Water Reserve - Trans to Reserve	35,150	26,587	14,555	22,860	8,305	57.1%
Total Other Items	35,150	26,587	14,555	22,860	8,305	57.1%
Total Expenditures	69,130	78,538	75,144	71,979	(3,165)	(4.2%
Total - Brucefield Water System	(1)	6,559	0	0	0	0.0%
	,					
VANASTRA WATER SYSTEM						
REVENUES FEDERAL						

HURON EAST

	2021 YTD	2022 YTD	2022	2023		
	December	December	Budget	Budget	\$ Variance	% Variance
Total Federal	0	0	0	0	0	0.0%
PROVINCIAL						
						0.0%
Total Provincial	0	0	0	0	0	0.0%
WATER / SEWER RATES						
W - Vanastra - Rev - Metered Rates	(252,309)	(251,684)	(266,554)	(256,958)	9,596	(3.6%)
Total Water/Sewer Rates	(252,309)	(251,684)	(266,554)	(256,958)	9,596	(3.6%)
USER FEES						
W - Vanastra - Rev - Service Recovery Fee	(50)	0	0	0	0	0.0%
W - Vanastra - Rev - Connections	0	(10,000)	0	(2,500)	(2,500)	0.0%
W - Vanastra - Rev - Rent	(9,600)	(7,182)	(9,600)	(9,600)	0	0.0%
Total User Fees	(9,650)	(17,182)	(9,600)	(12,100)	(2,500)	26.0%
OTHER REVENUE						
Total Other Revenue	0	0	0	0	0	0.0%
Total Revenues	(261,959)	(268,866)	(276,154)	(269,058)	7,096	(2.6%)
EXPENDITURES OPERATING						
W - Vanastra - Operating Exp	206	120	500	500	0	0.0%
W - Vanastra - Operating Exp W - Vanastra - Telecommunications	193	215	191	200	9	4.7%
W - Vanastra - Utilities	14,421	15,200	14,944	15,664	720	4.8%
W - Vanastra - R & M - Bldg	0	475	1,000	1,000	0	0.0%
W - Vanastra - R & M-Equipment	3,321	3,963	2,000	4,000	2,000	100.0%
W - Vanastra - Materials	94,027	90,272	101,043	89,903	(11,140)	(11.0%)
W - Vanastra - Property Taxes	4,477	1,970	2,732	3,142	410	15.0%
W - Vanastra - Insurance	840	966	966	1,134	168	17.4%
W - Vanastra - Contracted Services	42,138	52,357	43,541	52,005	8,464	19.4%
W - Vanastra - Chrg from Administration	2,096	2,199	2,199	2,342	143	6.5%
W - Vanastra - Chrg from W/WW Admin	14,884	20,616	17,984	28,601	10,617	59.0%
Total Operating	176,603	188,353	187,100	198,491	11,391	6.1%
CAPITAL						
Total Capital	0	0	0	0	0	0.0%
OTHER ITEMS						
W - Vanastra - Transfer to Reserves	85,358	80,514	89,054	70,567	(18,487)	(20.8%)
Total Other Items	85,358	80,514 80,514	89,054 89,054	70,567 70,567	(18,487)	(20.8%)
Total Expenditures	261,961	268,867	276,154	269,058	(18,487)	(20.6%)
Total - Vanastra Water System	2	1	0	0	0	0.0%
Total - WATER SYSTEMS	3	(262,084)	0	3,500	3,500	0.0%



	2021 YTD	2022 YTD	2022	2023		
	December	December	Budget	Budget	\$ Variance	% Variance
SANITARY SEWER SYSTEMS						
SEAFORTH SANITARY SEWER SYSTEM						
WATER / SEWER RATES WW - Seaforth - Rev-Mthly Flat Rates	(571,272)	(603,732)	(598,464)	(603,393)	(4.020)	0.8%
WW - Seaforth - Rev-Metered Rates	(141,771)	(149,454)	(141,434)	(141,434)	(4,929)	0.8%
Total Water/Sewer Rates	(713,043)	(753,186)	(739,898)	(744,827)	(4,929)	0.0%
	(710,040)	(100,100)	(100,000)	(144,021)	(4,020)	0.770
USER FEES						
WW - Seaforth - Rev-Service Recovery Fee	(260)	343	(1,000)	(1,000)	0	0.0%
WW - Seaforth - Rev - Connections	(54,000)	(84,000)	(25,000)	(45,000)	(20,000)	80.0%
WW - Seaforth - Rev - Rent-Land	(8,736)	(8,736)	(8,736)	(8,736)	0	0.0%
Total User Fees	(62,996)	(92,393)	(34,736)	(54,736)	(20,000)	57.6%
OTHER REVENUE						
WW - Seaforth -Rev-Investment Interest	(49,418)	(45,836)	0	(45,836)	(45,836)	0.0%
Total Other Revenue	(49,418)	(45,836)	0	(45,836)	(45,836)	0.0%
Total Revenues	(825,457)	(891,415)	(774,634)	(845,399)	(70,765)	9.1%
EXPENDITURES						
OPERATING	005		500	500		0.001
WW - Seaforth - Operating Exp	365	2 082	500	500	0	0.0%
WW - Seaforth - Telecommunications	2,900	3,083	2,968	3,299	(2.472)	(2.5%
WW - Seaforth - Utilities WW - Seaforth - R & M - Bldg	91,078 2,655	91,218 999	97,472	95,000 2,000	(2,472)	(2.5%
WW - Seaforth - R & M-Equipment	2,055	17,861	2,000	2,000	0	0.0%
WW - Seaforth - Property Taxes	20,213	28,798	20,000	33,118	5,825	21.3%
WW - Seaforth - Insurance	9,537	10,968	10,968	12,613	1,645	15.0%
WW - Seaforth - Contracted Services	185,461	259,623	190,794	254,108	63,314	33.2%
WW - Seaforth - Chrg from Administration	9,434	10,263	10,263	10,930	667	6.5%
WW - Seaforth - Chrg from W/WW Admin	69,457	96,208	83,926	132,543	48,617	57.9%
Total Operating	415,912	519.026	446,184	564,111	117,927	26.4%
	410,012	010,020	440,104	004,111	111,021	20.470
CAPITAL						
Capital-Combined-Duke/Centennial - Extension	0	0	0	0	0	0.0%
Capital-Combined-Main St (Cnty Rd 12) - Sewer	120,684	0	0	0	0	0.0%
Capital-Combined-Connecting Link (Hwy 8) - WW	48,727	0	0	0	0	0.0%
Capital - Seaforth WW - Plant Expansion	11,449	0	0	0	0	0.0%
Total Capital	180,860	0	0	0	0	0.0%
OTHER ITEMS						
WW - Seaforth Sewage Reserve - Trans to Reserves	228,685	372,388	328,450	281,288	(47,162)	(14.4%)
WW - Seaforth Sewage Reserve - Trans from Reserve	0	(9,048)	0	(600,000)	(600,000)	0.0%
Total Other Items	228,685	363,340	328,450	(318,712)	(647,162)	(197.0%
Total Expenditures	825,457	882,366	774,634	245,399	(529,235)	(68.3%
Total - Seaforth Sanitary Sewer System	0	(9,049)	0	(600,000)	(600,000)	0.0%
BRUSSELS SANITARY SEWER SYSTEM						
REVENUES						
OTHER MUNICIPALITIES						
WW - Brussels - Rev-Other Municipality	(30,791)	(34,617)	(33,100)	(33,100)	0	0.0%
Total Other Municipalities	(30,791)	(34,617)	(33,100)	(33,100)	0	0.0%
	(30,731)	(34,017)	(33,100)	(33,100)	U	0.070
WATER / SEWER RATES						
WW - Brussels - Rev-Mthly Rates	(227,551)	(252,653)	(244,440)	(252,653)	(8,213)	3.4%
WW - Brussels - Rev-Metered Rates	(14,664)	(15,480)	(15,841)	(15,480)	361	(2.3%
		(268,133)	(260,281)	(268,133)	(7,852)	3.0%
Total Water/Sewer Rates	(242,215)	(200,100)				
	(242,215)	(200,100)				
	(242,215)	(200,100)				
Total Water/Sewer Rates	(242,215) 55	0	(12,000)	0	12,000	(100.0%
Total Water/Sewer Rates USER FEES			(12,000) (7,500)	0 (15,000)	12,000 (7,500)	
Total Water/Sewer Rates USER FEES WW - Brussels - Service Recovery Fee	55	0				100.0%
Total Water/Sewer Rates USER FEES WW - Brussels - Service Recovery Fee WW - Brussels - Rev-Connections	55 (9,000)	0 (21,000)	(7,500)	(15,000)	(7,500)	100.0%
Total Water/Sewer Rates USER FEES WW - Brussels - Service Recovery Fee WW - Brussels - Rev-Connections WW - Brussels - Rev-Rent	55 (9,000) (2,262)	0 (21,000) (2,262)	(7,500) (2,262)	(15,000) (2,262)	(7,500)	100.0%
Total Water/Sewer Rates USER FEES WW - Brussels - Service Recovery Fee WW - Brussels - Rev-Connections WW - Brussels - Rev-Rent	55 (9,000) (2,262)	0 (21,000) (2,262)	(7,500) (2,262)	(15,000) (2,262)	(7,500)	100.0%
Total Water/Sewer Rates USER FEES WW - Brussels - Service Recovery Fee WW - Brussels - Rev-Connections WW - Brussels - Rev-Rent Total User Fees	55 (9,000) (2,262)	0 (21,000) (2,262)	(7,500) (2,262)	(15,000) (2,262)	(7,500)	100.0% 0.0% (20.7%
Total Water/Sewer Rates USER FEES WW - Brussels - Service Recovery Fee WW - Brussels - Rev-Connections WW - Brussels - Rev-Rent Total User Fees INTEREST	55 (9,000) (2,262) (11,207)	0 (21,000) (2,262) (23,262)	(7,500) (2,262) (21,762)	(15,000) (2,262) (17,262)	(7,500) 0 4,500	(100.0%) 100.0% (20.7% 0.0% 0.0%



	2021 YTD	2022 YTD	2022	2023		
	December	December	Budget	Budget	\$ Variance	% Variance
OTHER REVENUE				_		
WW - Brussels - Gain/Loss on Disposal	0	44,005	0	0	0	0.0%
Total Other Revenue	0	44,005	0	0	0	0.0%
Total Revenues	(285,800)	(282,007)	(315,143)	(318,495)	(3,352)	1.1%
OPERATING						
WW - Brussels - Utilities	36,042	40,761	40,466	44,837	4,371	10.8%
WW - Brussels - R & M - Bldg	1,212	32,051	1,000	8,800	7,800	780.0%
WW - Brussels - R & M-Equipment	11,155	11,645	15,000	16,000	1,000	6.7%
WW - Brussels - Property Taxes	10,936	11,233	11,956	12,918	962	8.0%
WW - Brussels - Insurance	5,925	6,814	6,814	7,836	1,022	15.0%
WW - Brussels - Contracted Services WW - Brussels - Chrg from Administration	83,039 4,193	105,936 4,398	85,553 4,398	95,962 4,684	10,409 286	12.2%
WW - Brussels - Chirg from W/WW Admin	29,768	4,398	35,968	57,084	200	58.7%
Total Operating	182,270	254,070	201,155	248,121	46.966	23.3%
	162,270	254,070	201,155	240,121	40,900	23.37
CAPITAL						
Capital - Combined Project - Princess St - WW	0	0	238,200	0	(238,200)	(100.0%
Capital - Brussels WW - Equipment	0	0	0	0	0	0.0%
Capital - Brussels WW - Bldg Renovations	1,032,784	0	0	0	0	0.0%
Total Capital	1,032,784	0	238,200	0	(238,200)	(100.0%
OTHER ITEMS						
WW - Brussels Sewage Reserve- Trans to Reserves	0	87,785	0	70,374	70,374	0.0%
WW - Brussels Sewage Reserve- Trans from Reserves	(929,252)	(913,095)	(124,212)	0	124,212	(100.0%
Total Other Items	(929,252)	(825,310)	(124,212)	70,374	194,586	(156.7%
Total Expenditures	285,802	(571,240)	315,143	318,495	3,352	1.1%
Total - Brussels Sanitary Sewer System	2	(853,247)	0	0	0	0.0%
VANASTRA SANITARY SEWER SYSTEM						
REVENUES						
TAXATION						
WW - Vanastra - Rev-Special Rate Area Levy	(54,751)	(53,724)	(56,941)	(59,219)	(2,278)	4.0%
WW - Vanastra - Tax Write Offs/Supplementals	(2,054)	0	200	200	0	0.0%
Total Taxation	(56,805)	(53,724)	(56,741)	(59,019)	(2,278)	4.0%
	((
FEDERAL						
Total Federal	0	0	0	0	0	0.0%
PROVINCIAL						
Total Provincial	0	0	0	0	0	0.0%
WATER / SEWER RATES						
WW - Vanastra - Rev - Mthly Flat Rates	(166,030)	(175,134)	(172,083)	(181,844)	(9,761)	5.7%
Total Water/Sewer Rates	(166,030)	(175,134)	(172,083)	(181,844)	(9,761)	5.7%
USER FEES		(40.000)		(0.000)	(2, 222)	
WW - Vanastra - Rev-Connections	0	(12,000)	0	(3,000)	(3,000)	0.0%
Total User Fees	0	(12,000)	0	(3,000)	(3,000)	0.0%
OTHER REVENUE						
Total Other Revenue	0	0	0	0	0	0.0%
Total Revenues	(222,835)	(240,858)	(228,824)	(243,863)	(15,039)	6.6%
				1	1	
EXPENDITURES						
OPERATING						
WW - Vanastra - Telecommunications	504	595	510	634	124	24.3%
WW - Vanastra - Utilities	32,641	30,472	32,977	33,519	542	1.6%
WW - Vanastra - R & M - Bldg	484	327	1,000	1,000	0	0.0%
	15,107	11,856	12,000	15,780	3,780	31.5%
		3,297	3,471	3,703	232	6.7%
WW - Vanastra - Property Taxes	3,106			1		45.00
WW - Vanastra - Property Taxes WW - Vanastra - Insurance	3,332	3,832	3,832	4,407	575	
WW - Vanastra - Property Taxes WW - Vanastra - Insurance WW - Vanastra - Contracted Services	3,332 42,138	3,832 62,570	43,541	61,701	18,160	41.7%
WW - Vanastra - R & M-Equipment WW - Vanastra - Property Taxes WW - Vanastra - Insurance WW - Vanastra - Contracted Services WW - Vanastra - Chrg from Administration	3,332 42,138 2,096	3,832 62,570 2,199	43,541 2,199	61,701 5,491	18,160 3,292	41.7% 149.7%
WW - Vanastra - Property Taxes WW - Vanastra - Insurance WW - Vanastra - Contracted Services	3,332 42,138	3,832 62,570	43,541	61,701	18,160	15.0% 41.7% 149.7% 41.4% 29.1%



Total - SANITARY SEWER SYSTEMS	3	(862,298)	0	(597,000)	(597,000)	0.0%
Total - Vanastra Sanitary Sewer System	1	(2)	0	3,000	3,000	0.0%
Total Expenditures	222,836	240,856	228,824	246,863	18,039	7.9%
Total Other Items	108,544	105,092	111,310	95,198	(16,112)	(14.5%)
WW - Vanastra - Transfer to Reserves	108,544	105,092	111,310	95,198	(16,112)	(14.5%)
OTHER ITEMS						
Total Capital	0	0	0	0	0	0.0%
	December	December	Budget	Budget	\$ Variance	% Variance
	2021 YTD	2022 YTD	2022	2023		



	2021 YTD	2022 YTD	2022	2023		
	December	December	Budget	Budget	\$ Variance	% Variance
SEAFORTH URBAN WASTE MANAGEMENT GENERAL						
REVENUES						
TAXATION						
WMgmt - Seaforth Urban - Rev - Special Rate Levy	(301,985)	(250,139)	(250,000)	0	250,000	(100.0%
Total Revenues	(301,985)	(250,139)	(250,000)	0	250,000	(100.0%
EXPENDITURES						
OPERATING						
Total Operating	0	0	0	0	0	0.0%
OTHER ITEMS						
WMgmt - Seaforth Urban - Transfer to Reserves	69,047	0	18,794	20,000	1,206	6.4%
WMgmt - Seaforth Urban - Transfer from Reserves	0	(27,604)	0	0	0	0.0%
Total Other Items	69,047	(27,604)	18,794	20,000	1,206	6.4%
Total Expenditures	69,047	(27,604)	18,794	20,000	1,206	6.4%
Total - Genera	(232,938)	(277,743)	(231,206)	20,000	251,206	(108.7%
COLLECTION						
REVENUES OPERATING						
WMgmt - Seaforth Urban-Collection - Rev - Bag Tags	(98,783)	(27,423)	(101,500)	0	101,500	(100.0%
Total Revenues	(98,783) (98,783)	(27,423)	(101,500)	0	101,500 101,500	(100.0%
	(00,700)	(21,723)	(101,000)	U	.01,000	(100.07
EXPENDITURES						
OPERATING						
WMgmt - Seaforth Urban - Collection - Materials	0	90	1,000	0	(1,000)	(100.0%
WMgmt -Seaforth Urban -Collection-Contracted Srvcs	206,372	158,793	202,732	0	(202,732)	(100.0%
Total Expenditures	206,372	158,883	203,732	0	(203,732)	(100.0%
Total - Collectior	107,589	131,460	102,232	0	(102,232)	(100.0%
DIODOGAL						
DISPOSAL						
OPERATING						
WMgmt-Seaforth Urban-Disposal-Consult/Prof Srvces	11,782	20,977	12,000	0	(12,000)	(100.0%
Total Expenditures	11,782	20,977	12,000	0	(12,000)	(100.0%
Total - Disposa	11,782	20,977	12,000	0	(12,000)	(100.0%
COMPOST						
EXPENDITURES						
OPERATING						0.00/
WMgmt - Seaforth Urban-Compost - Contracted Srvcs	0	2,362	0	0	0	0.0%
Total Expenditures Total - Composi	0	2,362 2,362	0	0	0	0.0%
	U	2,362	0	U	0	0.076
RECYCLING						
REVENUES						
USER FEES						
Total Revenues	0	0	0	0	0	0.0%
EXPENDITURES						
OPERATING WMgmt -Seaforth Urban-Recycling - Contracted Srvcs	440 507	122,943	146 074	0	(110 074)	(400.00)
Wingmt -Seatorth Urban-Recycling - Contracted Srvcs Total Expenditures	113,567 113,567	122,943 122,943	116,974 116,974	0	(116,974) (116,974)	(100.0%) (100.0%)
Total - Recycling	113,567	122,943	116,974	0	(116,974) (116,974)	(100.0%)
Total - Seaforth Urban Waste Management	0	(1)	0	20,000	20,000	0.0%
		(-)	-	,***	-,	2.070
BRUSSELS WASTE MANAGEMENT						
GENERAL						
PRIOR YEAR (SURPLUS) / DEFICIT						
Total Prior Year (Surplus) / Deficit	0	0	0	0	0	0.0%
TAYATION						
TAXATION	(74.040)	(70,000)	(70,000)	^	70.000	(400.00)
WMgmt - Brussels - Rev - Special Rate Area Levy Total Taxation	(71,912) (71,912)	(70,999)	(70,000)	0	70,000	(100.0%
	(71.912)	(70,999)	(70,000)	0	70,000	(100.0%
	(,)					



	2021 YTD	2022 YTD	2022	2023		
	December	December	Budget	Budget	\$ Variance	% Variance
WMgmt - Brussels Landfill Reserve-Trans to Reserve	30,124	0	0	0	0	0.0%
WMgmt - Brussels - Trans to Reserves	0	7,972	0	0	0	0.0%
WMgmt - Brussels - Transfer from Reserves	0	0	1,969	0	(1,969)	(100.0%)
Total Other Items	30,124	7,972	1,969	0	(1,969)	(100.0%)
Total - Genera	(41,788)	(63,027)	(68,031)	0	68,031	(100.0%)
COLLECTION						
REVENUES						
USER FEES						
WMgmt - Brussels Collection - Rev-Bag Tags	(41,775)	(11,138)	(40,000)	0	40,000	(100.0%)
Total Revenues	(41,775)	(11,138)	(40,000)	0	40,000	(100.0%)
EXPENDITURES						
OPERATING						
WMgmt - Brussels - Collection - Materials	0	2,595	0	0	0	0.0%
WMgmt - Brussels Collection - Collection Services	33,415	25,658	34,351	0	(34,351)	(100.0%)
Total Expenditures	33,415	28,253	34,351	0	(34,351)	(100.0%)
Total - Collectior	(8,360)	17,115	(5,649)	0	5,649	(100.0%)
DISPOSAL EXPENDITURES						
OPERATING						
WMgmt - Brussels Disposal - Landfill Tipping Fees	15,741	23,188	17,800	23,360	5,560	31.2%
WMgmt - Brussels Disposal - Consultant/Prof Srvces	0	0	22,000	0	(22,000)	(100.0%)
WMgmt - Brussels Disposal - Contracted Services	0	4,731	0	0	0	0.0%
Total Expenditures	15,741	27,919	39,800	23,360	(16,440)	(41.3%)
Total - Disposa	15,741	27,919	39,800	23,360	(16,440)	(41.3%)
COMPOST						
OPERATING						
Total - Expenditures	0	0	0	0	0	0.0%
Total - Composi	0	0	0	0	0	0.0%
RECYCLING						
REVENUES USER FEES						
WMgmt - Brussels Recycling - Revenue	(8,768)	(21,739)	(11,587)	0	11,587	(100.0%)
Total Revenues	(8,768)	(21,739)	(11,587)	0	11,587	(100.0%)
	(0,1.00)	(= 1,1 00)	(11,001)		,	(1001070)
EXPENDITURES						
OPERATING						
WMgmt - Brussels Recycling - Contracted Services	43,175	39,732	45,467	0	(45,467)	(100.0%)
Total Expenditures	43,175	39,732	45,467	0	(45,467)	(100.0%)
Total - Recycling	34,407	17,993	33,880	0	(33,880)	(100.0%)
Total - Brussels Waste Management	0	0	0	23,360	23,360	0.0%
GREY / MCKILLOP WASTE MANAGEMENT GENERAL						
REVENUES						
PRIOR YEAR (SURPLUS) / DEFICIT						
			0	0	0	0.0%
Total Prior Year (Surplus) / Deficit	0	0	U			
	0	0	U	-		
TAXATION	-	-		-		
TAXATION WMgmt - Grey/McKillop - Rev-Special Rate Area Levy	(160,404)	(180,679)	(165,000)	0	165,000	(100.0%)
TAXATION WMgmt - Grey/McKillop - Rev-Special Rate Area Levy Total Taxation	(160,404) (160,404)	(180,679) (180,679)	(165,000) (165,000)	0	165,000	(100.0%)
TAXATION WMgmt - Grey/McKillop - Rev-Special Rate Area Levy	(160,404)	(180,679)	(165,000)	0		, ,
TAXATION WMgmt - Grey/McKillop - Rev-Special Rate Area Levy Total Taxation	(160,404) (160,404)	(180,679) (180,679)	(165,000) (165,000)	0	165,000	(100.0%)
TAXATION WMgmt - Grey/McKillop - Rev-Special Rate Area Levy Total Taxation Total Revenues	(160,404) (160,404)	(180,679) (180,679)	(165,000) (165,000)	0	165,000	(100.0%)
TAXATION WMgmt - Grey/McKillop - Rev-Special Rate Area Levy Total Taxation Total Revenues EXPENDITURES OTHER ITEMS WMgmt - Walton Landfill - Transfer to Reserves	(160,404) (160,404)	(180,679) (180,679)	(165,000) (165,000)	0	165,000	(100.0%)
TAXATION WMgmt - Grey/McKillop - Rev-Special Rate Area Levy Total Taxation Total Revenues EXPENDITURES OTHER ITEMS WMgmt - Walton Landfill - Transfer to Reserves WMgmt - Walton Landfill - Transfer from Reserves	(160,404) (160,404) (160,404)	(180,679) (180,679) (180,679) (180,679) 0 (73,959)	(165,000) (165,000) (165,000)	0	165,000 165,000	(100.0%) (100.0%) 3,631.3% 0.0%
TAXATION WMgmt - Grey/McKillop - Rev-Special Rate Area Levy Total Taxation Total Revenues EXPENDITURES OTHER ITEMS WMgmt - Walton Landfill - Transfer to Reserves WMgmt - Walton Landfill - Transfer from Reserves Total Expenditures	(160,404) (160,404) (160,404) 5,711 0 5,711	(180,679) (180,679) (180,679) (180,679) (180,679) (73,959) (73,959)	(165,000) (165,0	0 0 0 70,000 0 70,000	165,000 165,000 68,124 0 68,124	(100.0%) (100.0%) 3,631.3% 0.0% 3,631.3%
TAXATION WMgmt - Grey/McKillop - Rev-Special Rate Area Levy Total Taxation Total Taxation EXPENDITURES OTHER ITEMS WMgmt - Walton Landfill - Transfer to Reserves WMgmt - Walton Landfill - Transfer from Reserves	(160,404) (160,404) (160,404) 5,711 0	(180,679) (180,679) (180,679) (180,679) 0 (73,959)	(165,000) (165,000) (165,000) 1,876 0	0 0 0 70,000 0	165,000 165,000 68,124 0	(100.0%) (100.0%) 3,631.3% 0.0% 3,631.3%
TAXATION WMgmt - Grey/McKillop - Rev-Special Rate Area Levy Total Taxation Total Revenues EXPENDITURES OTHER ITEMS WMgmt - Walton Landfill - Transfer to Reserves WMgmt - Walton Landfill - Transfer from Reserves Total Expenditures Total - Genera	(160,404) (160,404) (160,404) 5,711 0 5,711	(180,679) (180,679) (180,679) (180,679) (180,679) (73,959) (73,959)	(165,000) (165,0	0 0 0 70,000 0 70,000	165,000 165,000 68,124 0 68,124	(100.0%) (100.0%) 3,631.3% 0.0% 3,631.3%
TAXATION WMgmt - Grey/McKillop - Rev-Special Rate Area Levy Total Taxation Total Taxation EXPENDITURES OTHER ITEMS WMgmt - Walton Landfill - Transfer to Reserves WMgmt - Walton Landfill - Transfer from Reserves Total Expenditures Total Coullection	(160,404) (160,404) (160,404) 5,711 0 5,711	(180,679) (180,679) (180,679) (180,679) (180,679) (73,959) (73,959)	(165,000) (165,0	0 0 0 70,000 0 70,000	165,000 165,000 68,124 0 68,124	(100.0%) (100.0%) 3,631.3% 0.0% 3,631.3%
TAXATION WMgmt - Grey/McKillop - Rev-Special Rate Area Levy Total Taxation Total Revenues EXPENDITURES OTHER ITEMS WMgmt - Walton Landfill - Transfer to Reserves WMgmt - Walton Landfill - Transfer from Reserves Total Expenditures Total - Genera	(160,404) (160,404) (160,404) 5,711 0 5,711	(180,679) (180,679) (180,679) (180,679) (180,679) (73,959) (73,959)	(165,000) (165,0	0 0 0 70,000 0 70,000	165,000 165,000 68,124 0 68,124	(100.0%) (100.0%) 3,631.3% 0.0%



[]	2021 YTD	2022 YTD	2022	2023		
	December	December	Budget	Budget	\$ Variance	% Variance
Total Revenues	245	348	0	0	0	0.0%
EXPENDITURES						
OPERATING	17.000		10 505		(40.505)	(100.00()
WMgmt - Grey/McKillop Collection -Collection Svrcs	47,889	114,216	49,525	0	(49,525)	(100.0%)
Total Expenditures Total - Collection	47,889 48,134	114,216 114,564	49,525 49,525	0	(49,525) (49,525)	(100.0%) (100.0%)
	40,134	114,304	43,323	0	(49,525)	(100.076)
DISPOSAL						
REVENUES						
USER FEES						
WMgmt - Walton Landfilll - Tipping Fees	(33,495)	(29,220)	(40,000)	(35,000)	5,000	(12.5%)
Total Revenues	(33,495)	(29,220)	(40,000)	(35,000)	5,000	(12.5%)
EXPENDITURES						
SALARIES & BENEFITS						
WMgmt - Walton LAndfill - Salaries & Wages	7,883	9,002	11,771	12,528	757	6.4%
WMgmt - Walton Landfill - Benefits	553	637	826	829	3	0.4%
Total Salaries & Benefits	8,436	9,639	12,597	13,357	760	6.0%
OPERATING						
WMgmt - Walton Landfill - R & M-Bldg	0	3,344	1,000	1,000	0	0.0%
WMgmt - Walton Landfill - R & M - Equip	4,593	4,557	1,000	5,000	4,000	400.0%
WMgmt - Walton Landfill - Fuel	0	837	500	2,401	1,901	380.2%
WMgmt - Walton Landfill - Property Taxes	4,517	4,707	4,969	5,413	444 8 270	8.9%
WMgmt - Walton Landfill - Prof Srv-Monitoring WMgmt - Walton Landfill - Insurance	41,456 1,704	49,408	42,802	51,172 2,254	8,370 294	19.6% 15.0%
WMgmt - Walton LandfillContracted Srvces	3,209	22,039	9,917	1,500	(8,417)	(84.9%)
Total Operating	55,479	86,852	62,148	68,740	6,592	10.6%
Total Expenditures	63,915	96,491	74,745	82,097	7,352	9.8%
Total - Disposa	30,420	67,271	34,745	47,097	12,352	35.6%
RECYCLING						
REVENUES						
USER FEES						
WMgmt - Walton Landfill - Recycle- Revenue	(1,742)	0	(1,000)	0	1,000	(100.0%)
Total Revenues	(1,742)	0	(1,000)	0	1,000	(100.0%)
OPERATING WMgmt - Walton Landfill - Materials	740	0	400	0	(400)	(100.0%)
WMgmt - Grey/McKillop- Recycling -Contracted Srvcs	740	72,804	79,454	0	(79,454)	(100.0%)
Total Expenditures	77,880	72,804	79,854	0	(79,854)	(100.0%)
Total - Recycling	76,138	72,804	78,854	0	(78,854)	(100.0%)
Total - Grey / McKillop Waste Management	(1)	1	0	117,097	117,097	0.0%
VANASTRA WASTE MANAGEMENT						
GENERAL						
REVENUES PRIOR YR (SURPLUS)/DEFICIT						
Total Prior Yr (Surplus)/Deficit	0	0	0	0	0	0.0%
	U	•	0	•		0.070
TAXATION						
TAXATION WMgmt - Vanastra - Special Area Rate Levy	(35,565)	(30,556)	(30,000)	0	30,000	(100.0%)
	(35,565) (35,565)	(30,556) (30,556)	(30,000) (30,000)	0	30,000 30,000	(100.0%) (100.0%)
WMgmt - Vanastra - Special Area Rate Levy				-	,	
WMgmt - Vanastra - Special Area Rate Levy Total Taxation Total Revenues	(35,565)	(30,556)	(30,000)	0	30,000	(100.0%)
WMgmt - Vanastra - Special Area Rate Levy Total Taxation Total Revenues EXPENDITURES	(35,565)	(30,556)	(30,000)	0	30,000	(100.0%)
WMgmt - Vanastra - Special Area Rate Levy Total Taxation Total Revenues EXPENDITURES OTHER ITEMS	(35,565) (35,565)	(30,556) (30,556)	(30,000) (30,000)	0	30,000 30,000	(100.0%) (100.0%)
WMgmt - Vanastra - Special Area Rate Levy Total Taxation Total Revenues EXPENDITURES OTHER ITEMS WMgmt - Vanastra - Transfer to Reserves	(35,565)	(30,556) (30,556)	(30,000)	0	30,000	(100.0%) (100.0%) (100.0%)
WMgmt - Vanastra - Special Area Rate Levy Total Taxation Total Revenues EXPENDITURES OTHER ITEMS	(35,565) (35,565) 9,832	(30,556) (30,556)	(30,000) (30,000) 3,922	0	30,000 30,000 (3,922)	(100.0%) (100.0%)
WMgmt - Vanastra - Special Area Rate Levy Total Taxation Total Revenues EXPENDITURES OTHER ITEMS WMgmt - Vanastra - Transfer to Reserves WMgmt - Vanastra - Transfer from Reserves	(35,565) (35,565) 9,832 0	(30,556) (30,556) 0 (2,041)	(30,000) (30,000) 3,922 0	0 0 0 0 0	30,000 30,000 (3,922) 0	(100.0%) (100.0%) (100.0%) (100.0%) (100.0%)
WMgmt - Vanastra - Special Area Rate Levy Total Taxation Total Revenues EXPENDITURES OTHER ITEMS WMgmt - Vanastra - Transfer to Reserves WMgmt - Vanastra - Transfer from Reserves Total Expenditures	(35,565) (35,565) 9,832 0 9,832	(30,556) (30,556) 0 (2,041) (2,041)	(30,000) (30,000) 3,922 0 3,922	0 0 0 0 0 0	30,000 30,000 (3,922) 0 (3,922)	(100.0%) (100.0%) (100.0%) 0.0%
WMgmt - Vanastra - Special Area Rate Levy Total Taxation Total Revenues EXPENDITURES OTHER ITEMS WMgmt - Vanastra - Transfer to Reserves WMgmt - Vanastra - Transfer from Reserves Total Expenditures	(35,565) (35,565) 9,832 0 9,832	(30,556) (30,556) 0 (2,041) (2,041)	(30,000) (30,000) 3,922 0 3,922	0 0 0 0 0 0	30,000 30,000 (3,922) 0 (3,922)	(100.0%) (100.0%) (100.0%) (100.0%) (100.0%)
WMgmt - Vanastra - Special Area Rate Levy Total Taxation Total Revenues EXPENDITURES OTHER ITEMS WMgmt - Vanastra - Transfer to Reserves WMgmt - Vanastra - Transfer from Reserves Total Expenditures Total - Genera COLLECTION REVENUES	(35,565) (35,565) 9,832 0 9,832	(30,556) (30,556) 0 (2,041) (2,041)	(30,000) (30,000) 3,922 0 3,922	0 0 0 0 0 0	30,000 30,000 (3,922) 0 (3,922)	(100.0%) (100.0%) (100.0%) (100.0%) (100.0%)
WMgmt - Vanastra - Special Area Rate Levy Total Taxation Total Revenues EXPENDITURES OTHER ITEMS WMgmt - Vanastra - Transfer to Reserves WMgmt - Vanastra - Transfer from Reserves Total Expenditures Total - Genera COLLECTION REVENUES USER FEES	(35,565) (35,565) 9,832 0 9,832 (25,733)	(30,556) (30,556) 0 (2,041) (2,041) (32,597)	(30,000) (30,000) 3,922 0 3,922 (26,078)	0 0 0 0 0 0 0	30,000 30,000 (3,922) 0 (3,922) 26,078	(100.0%) (100.0%) (100.0%) 0.0% (100.0%) (100.0%)
WMgmt - Vanastra - Special Area Rate Levy Total Taxation Total Revenues EXPENDITURES OTHER ITEMS WMgmt - Vanastra - Transfer to Reserves WMgmt - Vanastra - Transfer from Reserves Total Expenditures Total - Genera COLLECTION REVENUES	(35,565) (35,565) 9,832 0 9,832	(30,556) (30,556) 0 (2,041) (2,041)	(30,000) (30,000) 3,922 0 3,922	0 0 0 0 0 0	30,000 30,000 (3,922) 0 (3,922)	(100.0%) (100.0%) (100.0%) (100.0%) (100.0%)



	2021 YTD	2022 YTD	2022	2023		
	December	December	Budget	Budget	\$ Variance	% Variance
EXPENDITURES						
OPERATING						
WMgmt - Vanastra - Collection - Materials	0	0	500	0	(500)	(100.0%)
WMgmt - Vanastra - Collection - Contracted Services	24,544	20,662	24,800	0	(24,800)	(100.0%)
Total Expenditures	24,544	20,662	25,300	0	(25,300)	(100.0%)
Total - Collectior	2,163	10,351	1,800	0	(1,800)	(100.0%)
DISPOSAL						
EXPENDITURES						
OPERATING						
Total Expenditures	0	0	0	0	0	0.0%
Total - Disposa	0	0	0	0	0	0.0%
· · ·						
RECYCLING						
EXPENDITURES						
OPERATING						
WMgmt - Vanastra Recycling - Contracted Services	23,571	22,246	24,278	0	(24,278)	(100.0%)
Total Expenditures	23,571	22,246	24,278	0	(24,278)	(100.0%)
Total Recycling	23,571	22,246	24,278	0	(24,278)	(100.0%)
Total - Vanastra Waste Management	1	0	0	0	0	0.0%
TUCKERSMITH RURAL WASTE MANAGEMENT GENERAL						
REVENUES						
TAXATION						
WMgmt-Tuckersmith Rural-Rev-Special Rate Area Levy	(63,548)	(63,437)	(65,000)	0	65,000	(100.0%)
Total Revenues	(63,548)	(63,437)	(65,000)	0	65,000	(100.0%)
	(00,010)	(00,401)	(00,000)			(1001070)
EXPENDITURES						
OTHER ITEMS						
WMgmt - Tuckersmith Rural - Transfer to Reserves	0	3,037	2,229	0	(2,229)	(100.0%)
WMgmt - Tuckersmith Rural - Transfer from Reserves	(1,469)	0	0	0	0	0.0%
Total Expenditures	(1,469)	3,037	2,229	0	(2,229)	(100.0%)
Total - Genera	(65,017)	(60,400)	(62,771)	0	62,771	(100.0%)
COLLECTION						
REVENUES USER FEES						
WMgmt-Tuckersmith Rural - Collection-Rev- Bag Tags	(4,099)	(1,899)	(4.000)	0	4,000	(100.0%)
Total Revenues	(4,099)	(1,899)	(4,000)	0	4,000	(100.0%)
	(4,000)	(1,033)	(4,000)		4,000	(100.070)
EXPENDITURES						
OPERATING						
WMgmt-Tuckersmith Rural-Collection-CollectionSrvcs	32,923	27,506	33,215	0	(33,215)	(100.0%)
Total Expenditures	32,923	27,506	33,215	0	(33,215)	(100.0%)
Total - Collectior	28,824	25,607	29,215	0	(29,215)	(100.0%)
DISPOSAL						
EXPENDITURES						
OPERATING						
WMgmt -Tuckersmith Rural-Disposal-Contracted Srvcs	11,782	5,428	12,000	0	(12,000)	(100.0%)
Total Expenditures	11,782	5,428	12,000	0	(12,000)	(100.0%)
Total - Disposa	11,782	5,428	12,000	0	(12,000)	(100.0%)
RECYCLING						
REVENUES						
USER FEES						
WMgmt - Tuckersmith Rural - Recycling - Revenue	(9,886)	(24,514)	(13,064)	0	13,064	(100.0%)
Total Revenues	(9,886)	(24,514)	(13,064)	0	13,064	(100.0%)
		,			-	. ,
EXPENDITURES						
OPERATING						
WMgmt-Tuckersmith Rural-Recycling -Contracted Srvc	34,298	53,878	34,620	0	(34,620)	(100.0%)
Total Expenditures		53,878	34,620	0	(34,620)	(100.0%)
Total - Recyclinç	24,412	29,364	21,556	0	(21,556)	(100.0%)
Total - Tuckersmith Rural Waste Management	1	(1)	0	0	0	0.0%
SEAFORTH/TUCKERSMITH MID HURON & SEAFOF						
GENERAL						



	2021 YTD	2022 YTD	2022	2023		
	December	December	Budget	Budget	\$ Variance	% Variance
EXPENDITURES						
OPERATING						
WMgmt - C4th/Tuck - MidHuron Landfill Site (50/50)	0	(5,000)	0	16,650	16,650	0.0%
Total Operating	0	(5,000)	0	16,650	16,650	0.0%
OTHER ITEMS						
Total Other Items	0	0	0	0	0	0.0%
Total Seaforth / Tuckersmith (MidHuron) & Seaforth Landfi	0	(5,000)	0	16,650	16,650	0.0%
Total - WASTE MANAGEMENT	1	(5,001)	0	177,107	177,107	0.0%



	2021 YTD	2022 YTD	2022	2023		
	December	December	Budget	Budget	\$ Variance	% Variance
HEALTH SERVICES HURON EAST HEALTH CENTRE						
REVENUES						
PRIOR YEAR (SURPLUS) / DEFICIT						
Total Prior Year (Surplus) / Deficit	0	0	0	0	0	0.0%
PROVINCIAL						
Total Provincial	0	0	0	0	0	0.0%
USER FEES	(404 700)	(200,002)	(404 700)	(040,500)	(04,000)	44 40/
Huron East Health Care Cntr - Rev - Rent	(191,766)	(200,963)	(191,766)	(213,592)	(21,826)	11.4% 0.0%
Huron East Health Care Cntr - Rev - Rent - Equip Huron East Health Care Cntr - Rev - Rent - Other	(1,249) (18,029)	(18,685)	(18,029)	(19,899)	(1,870)	10.4%
Total User Fees	(10,023)	(219,648)	(10,029)	(13,033)	(1,676)	11.3%
Total Revenues	(211,044)	(219,648)	(209,795)	(233,491)	(23,696)	11.3%
	(,	(,,	()	(,,	()	
EXPENDITURES						
SALARIES & BENEFITS						
Huron East Health Care Cntr - Salaries & Wages	27,077	35,924	39,239	44,005	4,766	12.1%
Huron East Health Care Cntr - Employee Benefits	1,967	2,947	4,699	7,055	2,356	50.1%
Total Salaries & Benefits	29,044	38,871	43,938	51,060	7,122	16.2%
OPERATING				• •		
Huron East Health Care Cntr - Utilities	19,654	20,168	22,497	24,747	2,250	10.0%
Huron East Health Care Cntr - Janitorial Exp	5,404	8,910	8,500	10,778	2,278	26.8%
Huron East Health Care Cntr - R & M-Bldg Huron East Health Care Cntr - Tools/Equipment	18,153	17,997 4,759	25,000 500	19,000 500	(6,000)	(24.0%
Huron East Health Care Chir - Tools/Equipment Huron East Health Care Chtr - Property Taxes	3,179	3,204	3,754	4,317	563	15.0%
Huron East Health Care Chtr - Insurance	3,002	3,204	3,452	3,970	518	15.0%
Huron East Health Care Cntr - Contracted Service	8,759	971	8,200	8,200	0	0.0%
Huron East Health Care Cntr - Amortization	29,575	29,042	29,042	29,042	0	0.0%
Total Operating	87,726	88,503	100,945	100,554	(391)	(0.4%
DEBT						
Huron East Health Care Cntr - Debt Pymt-Principal	0	7,074	100,000	0	(100,000)	(100.0%)
Huron East Health Care Cntr - Debt Pymt-Interest	31,000	28,853	28,853	26,633	(2,220)	(7.7%
Total Debt	31,000	35,927	128,853	26,633	(102,220)	(79.3%
OTHER ITEMS						
Huron East Health - Working Cap - Trans to Reserve	63,274	45,346	0	55,244	55,244	0.0%
HE Health Centre - Working Cap - Transfer from Res	0	0	(63,941)	0	63,941	(100.0%
Total Other Items	63,274	45,346	(63,941)	55,244	119,185	(186.4%
Total Expenditures Total - Huron East Health Centre	211,044	208,647	209,795	233,491	23,696	11.3%
Total - Huron East Health Centre	0	(11,001)	0	0	0	0.0%
BRUSSELS MEDICAL DENTAL						
REVENUE						
PRIOR YEAR (SURPLUS) / DEFICIT						
Total Prior Year (Surplus) / Deficit	0	0	0	0	0	0.0%
	0	0	0	0	0	0.0%
	0	0	0	0	0	0.0%
Total Prior Year (Surplus) / Deficit	0	0	0	0	0	
Total Prior Year (Surplus) / Deficit FEDERAL						
Total Prior Year (Surplus) / Deficit FEDERAL						
Total Prior Year (Surplus) / Deficit FEDERAL Total Federal						0.0%
Total Prior Year (Surplus) / Deficit FEDERAL Total Federal PROVINCIAL Total Provincial	0	0	0	0	0	0.0%
Total Prior Year (Surplus) / Deficit FEDERAL Total Federal PROVINCIAL Total Provincial DONATIONS	0	0	0	0	0	0.0%
Total Prior Year (Surplus) / Deficit FEDERAL Total Federal PROVINCIAL Total Provincial	0	0	0	0	0	0.0%
Total Prior Year (Surplus) / Deficit FEDERAL Total Federal PROVINCIAL Total Provincial DONATIONS Total Donations	0	0	0	0	0	0.0%
Total Prior Year (Surplus) / Deficit FEDERAL Total Federal PROVINCIAL Total Provincial DONATIONS Total Donations USER FEES	0	0	0	0	0	0.0%
Total Prior Year (Surplus) / Deficit FEDERAL Total Federal PROVINCIAL Total Provincial DONATIONS Total Donations USER FEES Brussels Med Dental - Rev - Rent	0 0 0 (43,762)	0 0 0 (43,869)	0 0 0 0 (44,292)	0 0 0 (34,447)	0 0 0 9,845	0.0%
Total Prior Year (Surplus) / Deficit FEDERAL Total Federal PROVINCIAL Total Provincial DONATIONS Total Donations	0	0	0	0	0	0.0%
Total Prior Year (Surplus) / Deficit FEDERAL Total Federal PROVINCIAL Total Provincial DONATIONS Total Donations USER FEES Brussels Med Dental - Rev - Rent Total User Fees	0 0 0 (43,762)	0 0 0 (43,869)	0 0 0 0 (44,292)	0 0 0 (34,447)	0 0 0 9,845	0.0%
Total Prior Year (Surplus) / Deficit FEDERAL Total Federal PROVINCIAL Total Provincial DONATIONS Total Donations USER FEES Brussels Med Dental - Rev - Rent	0 0 0 (43,762)	0 0 0 (43,869)	0 0 0 0 (44,292)	0 0 0 (34,447)	0 0 0 9,845	0.0%
Total Prior Year (Surplus) / Deficit FEDERAL FEDERAL Total Federal PROVINCIAL Total Provincial DONATIONS Total Donations USER FEES Brussels Med Dental - Rev - Rent Total User Fees INTEREST	0 0 0 (43,762) (43,762) (390)	0 0 0 (43,869) (43,869) (1,579)	0 0 0 (44,292) (44,292) (44,292) (500)	0 0 0 (34,447) (34,447) (34,447)	0 0 0 9,845 9,845	0.0% 0.0% (22.2% (22.2% (22.2%)
Total Prior Year (Surplus) / Deficit FEDERAL FEDERAL Total Federal PROVINCIAL Total Provincial DONATIONS Total Donations USER FEES Brussels Med Dental - Rev - Rent Total User Fees INTEREST Brussels Med Dental - Rev - Interest	0 0 0 (43,762) (43,762)	0 0 0 (43,869) (43,869)	0 0 0 (44,292) (44,292)	0 0 0 (34,447) (34,447)	0 0 0 9,845 9,845 9,845	0.0% 0.0% 0.0% (22.2% (22.2% (22.2% 0.0% 0.0% (22.0%



Total Brussels Medical Dental	(1)	(1)	0	(2,845)	(2,845)	0.0%
Total Expenditures	44,151	45,447	44,792	32,102	(12,690)	(28.3%
Total Other Items	(6,215)	19,735	13,405	5,883	(7,522)	(56.1%
Brussels Med Dental - Transfer from Reserves	(6,215)	0	0	0	0	0.0%
Brussels Med Dental - Transfer to Reserves	0	19,735	13,405	5,883	(7,522)	(56.1%)
OTHER ITEMS						
Total Capital	28,111	0	0	0	0	0.0%
Capital - Brussels Med Dental - Bldg Renovations	28,111	0	0	0	0	0.0%
CAPITAL						
	21,260	24,791	29,539	26,219	(3,320)	(11.2%
Brussels Med Dental - Contracted Services Total Operating	1,896	2,594	1,953	2,763		
Brussels Med Dental - Insurance		615	615	689	810	41.5%
Brussels Med Dental - Property Taxes	2,152 535	2,209	2,367	2,745	378 74	16.0%
Brussels Med Dental - Office/Meeting Supplies	140	31	100	100	0	0.0%
Brussels Med Dental - R & M-Bldg	8,223	10,147	15,000	10,000	(5,000)	(33.3%)
Brussels Med Dental - Janitorial Exp	3,536	4,380	3,550	4,625	1,075	30.3%
Brussels Med Dental - Utilities	4,778	4,815	5,954	5,297	(657)	(11.0%)
OPERATING						
Total Salaries & Benefits	995	921	1,848	0	(1,848)	(100.0%
Brussels Med Dental - Honorarium	995	921	1,848	0	(1,848)	(100.0%)
SALARIES & BENEFITS						
	December	December	Budget	Budget	\$ Variance	% Variance
	2021 YTD	2022 YTD	2022	2023		



BRUSSELS CEMETERY REVENUES PRIOR YEAR (SURPLUS) / DEFICIT Brussels Cemetery - Prior Year (Surplus)/Deficit Total Prior Year (Surplus) / Deficit OTHER MUNICIPALITIES Brussels Cemetery - Rev - Morris-Turnberry Total Other Municipalities DONATIONS	December	December	Budget	Budget 215,823 215,823	\$ Variance 25,738 25,738	% Variance 13.5% 13.5%
REVENUES PRIOR YEAR (SURPLUS) / DEFICIT Brussels Cemetery - Prior Year (Surplus)/Deficit Total Prior Year (Surplus) / Deficit OTHER MUNICIPALITIES OTHER MUNICIPALITIES Brussels Cemetery - Rev - Morris-Turnberry Total Other Municipalities DONATIONS DONATIONS	170,054 (3,256)	183,079			,	
PRIOR YEAR (SURPLUS) / DEFICIT Brussels Cemetery - Prior Year (Surplus)/Deficit Total Prior Year (Surplus) / Deficit OTHER MUNICIPALITIES Brussels Cemetery - Rev - Morris-Turnberry Total Other Municipalities DONATIONS	170,054 (3,256)	183,079			,	
Brussels Cemetery - Prior Year (Surplus)/Deficit Total Prior Year (Surplus) / Deficit OTHER MUNICIPALITIES Brussels Cemetery - Rev - Morris-Turnberry Total Other Municipalities DONATIONS	170,054 (3,256)	183,079			,	
Total Prior Year (Surplus) / Deficit OTHER MUNICIPALITIES Brussels Cemetery - Rev - Morris-Turnberry Total Other Municipalities DONATIONS	170,054 (3,256)	183,079			,	
OTHER MUNICIPALITIES Brussels Cemetery - Rev - Morris-Turnberry Total Other Municipalities DONATIONS	(3,256)					
Brussels Cemetery - Rev - Morris-Turnberry Total Other Municipalities DONATIONS		(6.400)				
Total Other Municipalities DONATIONS		(6 100)				
DONATIONS	(3,256)	(0,199)	(6,434)	(9,771)	(3,337)	51.9%
		(6,199)	(6,434)	(9,771)	(3,337)	51.9%
Brussels Cemetery - Rev - Donations	(245)	(280)	0	0	0	0.0%
Total Donations	(245)	(280)	0	0	0	0.0%
USER FEES						
Brussels Cemetery - Rev - Sales	(6,820)	0	(3.800)	0	3,800	(100.0%)
Brussels Cemetery - Rev - Grave Openings	(7,493)	(10,100)	(4,500)	(4,500)	3,800	0.0%
Total User Fees	(14,313)	(10,100)	(8,300)	(4,500)	3,800	(45.8%)
	(14,010)	(10,100)	(0,000)	(4,000)	0,000	(40.070)
INTEREST						
Brussels Cemetery - Rev - Interest	(42)	(353)	(110)	(100)	10	(9.1%)
Brussels Cemetery - Rev - Investment Interest	(5,171)	(3,770)	(4,500)	(3,767)	733	(16.3%)
Total Interest	(5,213)	(4,123)	(4,610)	(3,867)	743	(16.1%)
Total Revenues	147,027	162,377	170,741	197,685	26,944	15.8%
EXPENDITURES						
SALARIES & BENEFITS						
Brussels Cemetery - Salaries & Wages	23,401	28,303	28,814	29,569	755	2.6%
Brussels Cemetery - Honorarium	1,950	150	1,605	1,709	104	6.5%
Brussels Cemetery - Employee Benefits	2,881	9,716	3,400	13,009	9,609	282.6%
Total Salaries & Benefits	28,232	38,169	33,819	44,287	10,468	31.0%
OPERATING						
Brussels Cemetery - Operating Exp	3,870	5,897	5,000	5.000	0	0.0%
Brussels Cemetery - Utilities	380	447	413	492	79	19.1%
Brussels Cemetery - R & M-Bldg	35	59	5,000	2,000	(3,000)	(60.0%)
Brussels Cemetery - Tools/Equipment	2,566	12,143	14,000	4,000	(10,000)	(71.4%)
Brussels Cemetery - Fuel/Oil/Lubricants	969	1,353	850	1,441	591	69.5%
Total Operating	7,820	19,899	25,263	12,933	(12,330)	(48.8%)
OTHER ITEMS						
Brussels Cemetery - Transfer from Reserves	0	(12,035)	(14,000)	0	14,000	(100.0%)
Total Other Items	0	(12,035)	(14,000)	0	14,000	(100.0%)
Total Expenditures	36,052	46,033	45,082	57,220	12,138	26.9%
Total- Brussels Cemetery	183,079	208,410	215,823	254,905	39,082	18.1%
CRANBROOK CEMETERY REVENUES						
USER FEES						
Cranbrook Cemetery - Rev - Grave Openings	(1,250)	(500)	(500)	(500)	0	0.0%
Total User Fees	(1,250)	(500)	(500)	(500)	0	0.0%
	(1,200)	(000)	(000)	(000)		
INTEREST						
Cranbrook Cemetery - Rev - Investment Interest	(150)	(150)	(150)	(150)	0	0.0%
Total Interest	(150)	(150)	(150)	(150)	0	0.0%
Total Revenues	(1,400)	(650)	(650)	(650)	0	0.0%
EXPENDITURES						
OPERATING						
Cranbrook Cemetery - Operating Exp	0	1,865	0	1,900	1,900	0.0%
Cranbrook Cemetery - Contracted Services	690	2,767	3,000	3,500	500	16.7%
Total Expenditures	690	4,632	3,000	5,400	2,400	80.0%
		2 000	2,350	4,750	2,400	102.1%
Total - Cranbrook Cemetery	(710)	3,982	2,000			
Total - Cranbrook Cemetery	(710)	3,982	2,000			
Total - Cranbrook Cemetery MT PLEASANT (ETHEL) CEMETERY	(710)	3,982				
Total - Cranbrook Cemetery MT PLEASANT (ETHEL) CEMETERY REVENUES	(710)	ა,982				
Total - Cranbrook Cemetery MT PLEASANT (ETHEL) CEMETERY	(710) 	3,982	0	0	0	0.0%



Total HEALTH SERVICES	180,887	199,617	217,927	256,810	38,883	17.8%
Total - Mt Pleasant (Ethel) Cemetery	(1,481)	(1,773)	(246)	0	246	(100.0%
Total Expenditures	3,190	4,280	5,100	5,227	127	2.5%
Mt Pleasant Cemetery - Contracted Services	0	0	2,600	2,700	100	3.8%
Mt Pleasant Cemetery - Operating Exp	3,190	4,280	2,500	2,527	27	1.1%
OPERATING						
EXPENDITURES						
Total Revenues	(4,671)	(6,053)	(5,346)	(5,227)	119	(2.2%
Total Interest	(921)	(828)	(946)	(827)	119	(12.6%
Mt Pleasant Cemetery - Rev - Investment Interest	(321)	(828)	(846)	(827)	19	(2.2%
Mt Pleasant Cemetery - Rev - Interest	(600)	0	(100)	0	100	(100.0%
INTEREST						
Total User Fees	(3,750)	(5,125)	(4,400)	(4,400)	0	0.0%
Mt Pleasant Cemetery - Rev - Grave Openings	(2,250)	(3,750)	(2,825)	(3,000)	(175)	6.2%
Mt Pleasant Cemetery - Rev - Sales	(1,500)	(1,375)	(1,575)	(1,400)	175	(11.1%
USER FEES						
	December	December	Budget	Budget	\$ Variance	% Variance
	2021 YTD	2022 YTD	2022	2023		



	2021 YTD	2022 YTD	2022	2023		
	December	December	Budget	Budget	\$ Variance	% Variance
VANASTRA EARLY CHILDHOOD LEARNING CENTR						
REVENUES						
PROVINCIAL						
Day Care - Prov - Rev - Safe Restart	(35,329)	0	0	0	0	0.0%
Total Provincial	(35,329)	0	0	0	0	0.0%
OTHER MUNICIPALITIES						
Day Care-Rev-Cnty Subsidy-ROA(Record ofAttendance)	(151,870)	(127,183)	(140,825)	(145,050)	(4,225)	3.0%
Day Care - Rev - County- H&S and Play	(22,542)	(16,934)	(12,000)	(12,000)	0	0.0%
Day Care - Rev - County One Time - CAPITAL	(152,950)	(53,569)	(25,000)	0	25,000	(100.0%
Day Care-Rev-Cnty -Wage Enhancement (WEG)	(28,714)	(29,207)	(29,811)	(26,848)	2,963	(9.9%
Day Care - Rev - Cnty - Operating Grant (GOG)	(94,012)	(103,421)	(94,012)	(109,455)	(15,443)	16.4%
Day Care - Rev - Cnty - Program Assistant	(10,840)	(100, 121)	(8,500)	(8,400)	100	(1.2%
Total Other Municipalities	(460,928)	(336,351)	(310,148)	(301,753)	8,395	(1.2%)
	(400,320)	(000,001)	(310,140)	(301,733)	0,000	(2.770
DONATIONS						
Day Care - Rev - Fundraising	(134)	0	0	0	0	0.0%
Total Donations	(134)	0	0	0	0	0.0%
USER FEES		(77.7)				
Day Care - Rev - Service Recovery Fees	0	(596)	0	0	0	0.0%
Day Care - Rev - Day Care Fees	(141,938)	(195,779)	(141,418)	(228,570)	(87,152)	61.6%
Total User Fees	(141,938)	(196,375)	(141,418)	(228,570)	(87,152)	61.6%
Total Revenues	(638,329)	(532,726)	(451,566)	(530,323)	(78,757)	17.4%
EXPENDITURES						
SALARIES & BENEFITS						
Day Care - Salaries & Wages	468,097	495,461	455,435	514,343	58,908	12.9%
Day Care - Employee Benefits	113,360	125,054	111,878	152,620	40,742	36.4%
Total Salaries & Benefits				-	,	
	581,457	620,515	567,313	666,963	99,650	17.6%
OPERATING						
Day Care - Special County H&S and PLAY	21,135	9,464	12,000	12,000	0	0.0%
Day Care - Training/Seminars/Conferences	434	769	1,000	1,000	0	0.0%
Day Care - Telecommunications	969	1,291	1,015	1,410	395	38.9%
Day Care - Janitorial Exp	1,880	3,532	1,800	3,210	1,410	78.3%
Day Care - R & M-Bldg	528	3,567	1,500	1,500	0	0.0%
Day Care - R & M-Equipment	458	997	1,000	1,000	0	0.0%
Day Care - Advertising	178	2,808	250	300	50	20.0%
Day Care - Office/Meeting Supplies	708	2,337	1,500	2,000	500	33.3%
Day Care - Licenses	140	165	150	871	721	480.7%
Day Care - Special Events - COVID	1,254	0	0	0	0	0.0%
Day Care - Rent-Bldg	34,000	34,000	34,000	35,000	1,000	2.9%
Day Care - Program Exp	1,251	2,290	2,000	2,140	140	7.0%
Day Care - Grocery Exp	18,641	22,421	24,000	24,000	0	0.0%
Total Operating	81,576	83,641	80,215	84,431	4,216	5.3%
Total Expenditures	663,033	704,156	647,528	751,394	103,866	16.0%



BMG COMMUNITY CENTRE GENERAL REVENUES PRIOR YEAR (SURPLUS) / DEFICIT BMG - Prior Yr (Surplus)/Deficit Total Prior Year (Surplus) / Deficit	December 2	December	Budget	Budget	\$ Variance	% Variance
GENERAL REVENUES PRIOR YEAR (SURPLUS) / DEFICIT BMG - Prior Yr (Surplus)/Deficit	109,489					
REVENUES PRIOR YEAR (SURPLUS) / DEFICIT BMG - Prior Yr (Surplus)/Deficit	109,489					
BMG - Prior Yr (Surplus)/Deficit	109,489					
	109,489					
Total Prior Year (Surplus) / Deficit		222,375	222,369	222,375	6	0.0%
	109,489	222,375	222,369	222,375	6	0.0%
TAXATION BMG - Rev - Levy	(167,483)	(205,236)	(205,236)	(302,239)	(97,003)	47.3%
BMG - Rev - Special LevyLevy - Special	(30,449)	(32,600)	(32,600)	(002,200)	32,600	(100.0%)
Total Taxation	(197,932)	(237,836)	(237,836)	(302,239)	(64,403)	27.1%
PROVINCIAL						
BMG - Rev - Prov Employment Grant BMG - Prov - Rev - Safe Restart	(8,980)	(4,189)	0	0	0	0.0%
Total Provincial	(115,385) (124,365)	(4,189)	0	0	0	0.0%
	(124,505)	(4,103)		v		0.070
OTHER MUNICIPALITIES						
BMG - Rev - Other Municipality	(41,871)	(51,309)	(51,309)	(75,560)	(24,251)	47.3%
BMG - Rev - Other Municipality - Special Levy	(7,612)	(8,150)	(8,150)	(14,825)	(6,675)	81.9%
BMG - Rev - Other Municipal - Special Capital Levy	(12,245)	0	0	0	0	0.0%
BMG - Rev - County Total Other Municipalities	0 (61,728)	(6,337) (65,796)	0 (59 459)	0	(30.926)	0.0% 52.0%
	(01,720)	(00,790)	(59,459)	(90,385)	(30,926)	52.0%
DONATIONS						
BMG - Rev - Donations	(2,600)	(1,230,746)	(2,000)	(282,400)	(280,400)	14,020.0%
Total Donations	(2,600)	(1,230,746)	(2,000)	(282,400)	(280,400)	14,020.0%
USER FEES						0.00/
Total User Fees	0	0	0	0	0	0.0%
INTEREST						
BMG - Rev - Interest	(162)	(13,677)	0	0	0	0.0%
Total Interest	(162)	(13,677)	0	0	0	0.0%
			(0.000.110)		0.000.440	(100.00()
BMG - Rev - Proceeds from Debenture Total Other Revenues	0	0 0	(2,009,448) (2,009,448)	0 0	2,009,448 2,009,448	(100.0%) (100.0%)
Total Revenues	(277,298)	(1,329,869)	(2,009,448)	(452,649)	1,633,725	(100.0%)
						,
EXPENDITURES						
OPERATING						
BMG - Amortization	6,482	6,482	6,482	6,482	0	0.0%
Total Operating	6,482	6,482	6,482	6,482	0	0.0%
CAPITAL						
Capital - BMG - Equipment	0	0	0	41,600	41,600	0.0%
Capital - BMG - Bldg Renovations	123,470	0	2,421,060	499,841	(1,921,219)	(79.4%)
Total Capital	123,470	0	2,421,060	541,441	(1,879,619)	(77.6%)
OTHER ITEMS BMG - Transfer from Reserves	0	(282.520)	(265,000)	0	265.000	(100.0%)
BMG - Transfer from Reserves BMG - BMG Rec Reserves - Trans to Reserves	57	(383,520)	(365,000)	66,667	365,000 66,667	(100.0%)
BMG - BMG Rec Reserves - Trans from Reserves	(6,482)	(6,482)	(6,482)	(521,034)	(514,552)	7,938.2%
BMG-Brussels Rec Bldg Fund-Transfer to Reserves	2,705	1,243,422	2,000	282,400	280,400	14,020.0%
BMG-Brussels Rec Bldg Fund-Transfer from Reserves	0	(869,854)	(46,612)	0	46,612	(100.0%)
Total Other Items	(3,720)	(15,433)	(416,094)	(171,967)	244,127	(58.7%)
Total Expenditures	126,232	(8,951)	2,011,448	375,956	(1,635,492)	(81.3%)
Total - General	(151,066)	(1,338,820)	(74,926)	(76,693)	(1,767)	2.4%
1						
ARENA						
ARENA						
REVENUES USER FEES						
REVENUES	(1,218)	(478)	(350)	0	350	(100.0%)
REVENUES USER FEES BMG - Arena - Rev - Service Recovery Fee BMG - Arena - Rev - Sales - Liquor	(2,196)	(30,304)	(25,000)	(25,000)	0	0.0%
REVENUES USER FEES BMG - Arena - Rev - Service Recovery Fee BMG - Arena - Rev - Sales - Liquor BMG - Arena - Rev - Admissions BMG - Arena - Rev - Admissions	(2,196) (1,575)	(30,304) (2,100)	(25,000) (250)	(25,000) (1,200)	0 (950)	0.0%
REVENUES USER FEES BMG - Arena - Rev - Service Recovery Fee BMG - Arena - Rev - Sales - Liquor	(2,196)	(30,304)	(25,000)	(25,000)	0	0.0%



	2021 YTD	2022 YTD	2022	2023		
	December	December	Budget	Budget	\$ Variance	% Variance
BMG - Arena - Rev - Rent - Minor Hockey	(31,537)	(39,208)	(55,000)	(55,000)	0	0.0%
BMG - Arena - Rev - Rent - Ind/Old Timer	(2,436)	(2,185)	(5,000)	(2,650)	2,350	(47.0%)
BMG - Arena - Rev - Rent - Curling	(1,329)	(2,657)	(6,800)	(5,900)	900	(13.2%)
BMG - Arena - Rev - Rent - Figure Skating	(5,164)	(7,238)	(9,000)	(9,100)	(100)	1.1%
BMG - Arena - Rev - Rent - Broomball	(148)	(2,450)	0	(3,000)	(3,000)	0.0%
BMG - Arena - Rev - Rent - Tournaments/Lakers	0	0	(5,000)	0	5,000	(100.0%)
BMG - Arena - Rev - Rent - Auditorium	(3,842)	(9,376)	(4,000)	(8,000)	(4,000)	100.0%
BMG - Arena - Rev - Special Events	(20,012)	(2,788)	(15,000)	(2,000)	13,000	(86.7%)
Total Revenues	(73,035)	(105,696)	(132,900)	(117,550)	15,350	(11.6%)
EXPENDITURES						
SALARIES & BENEFITS						
BMG - Arena - Salaries & Wages	113,303	130,267	137,809	168,413	30,604	22.2%
BMG - Arena - Honorariums	5,135	2,788	8,400	1,000	(7,400)	(88.1%)
BMG - Arena - Employee Benefits	29,628	35,234	37,219	46,671	9,452	25.4%
Total Salaries & Benefits	148,066	168,289	183,428	216,084	32,656	17.8%
OPERATING						
BMG - Arena - Travel/Expenses/Mileage	609	956	400	1,000	600	150.0%
BMG - Arena - Training/Seminars/Conferences	009	1,628	2,500	1,000	(1,500)	(60.0%)
BMG - Arena - Training/Seminals/Conterences	1,407	1,483	1,400	1,500	100	7.1%
BMG - Arena - Utilities	73,374	64,059	88,000	88,000	0	0.0%
BMG - Arena - Janitorial Exp	1,179	4,008	2,000	3,000	1,000	50.0%
BMG - Arena - R & M-Bldg	26,790	17,961	32,000	25,000	(7,000)	(21.9%)
BMG - Arena - R & M-Equipment	24,743	24,588	20,000	30,000	10,000	50.0%
BMG - Arena - Advertising	179	716	200	500	300	150.0%
BMG - Arena - Office/Meeting Supplies	821	158	3,500	2,000	(1,500)	(42.9%)
BMG - Arena - Fuel/Oil/Lubricants	846	1,711	2,000	2,500	500	25.0%
BMG - Arena - Membership/Dues/Subscriptions	257	347	250	350	100	40.0%
BMG - Arena - Licenses	1,504	133	1,000	200	(800)	(80.0%)
BMG - Arena - Vending/Booth Supplies	2,222	2,903	1,000	2,000	1,000	100.0%
BMG - Arena - Hall Supplies	0	4,408	2,500	4,000	1,500	60.0%
BMG - Arena - Liquor Supplies	1,031	6,808	10,000	20,000	10,000	100.0%
BMG - Arena - Special Events BMG - COVID (Pandemic Expenses)	16,010 12,527	75 (470)	5,000 0	1,000	(4,000)	(80.0%)
BMG - Arena - Insurance	12,527	14,442	14,442	16,608	2,166	15.0%
BMG - Arena - Contracted Services	10,943	11,279	10,000	11,000	1,000	10.0%
BMG - Arena - Program Supplies	77	45	500	500	0	0.0%
BMG - Arena - Clothing Allowance	532	140	400	400	0	0.0%
BMG - Arena - Chrg from Administration	4,205	4,411	4,411	4,675	264	6.0%
Total Operating	191,814	161,789	201,503	215,233	13,730	6.8%
Total Expenditures	339,880	330,078	384,931	431,317	46,386	12.1%
Total - Arena	266,845	224,382	252,031	313,767	61,736	24.5%
POOL						
REVENUES						
DONATIONS						
BMG - Pool - Rev - Donations	(1,000)	(200)	(1,000)	(100)	900	(90.0%)
Total Donations	(1,000)	(200)	(1,000)	(100)	900	(90.0%)
USER FEES						
BMG - Pool - Rev - Admissions	(3,127)	(7,462)	(4,800)	(6,000)	(1,200)	25.0%
BMG - Pool - Rev - Swimming Lessons	(7,689)	(8,266)	(6,500)	(9,000)	(2,500)	38.5%
BMG - Pool - Rev - Rent - Pool	(377)	(426)	(350)	(500)	(150)	42.9%
Total User Fees Total Revenues	(11,193)	(16,154)	(11,650)	(15,500)	(3,850)	33.0%
	(12,193)	(16,354)	(12,650)	(15,600)	(2,950)	23.3%
EXPENDITURES						
SALARIES & BENEFITS						
BMG - Pool - Salaries & Wages	33,810	26,068	30,578	32,413	1,835	6.0%
BMG - Pool - Employee Benefits	5,284	3,428	4,942	5,252	310	6.3%
Total Salaries & Benefits	39,094	29,496	35,520	37,665	2,145	6.0%
OPERATING						
BMG - Pool - Telecommunications	264	71	200	250	50	25.0%
BMG - Pool - Utilities	4,115	4,058	2,000	2,000	0	0.0%
	4,859	8,163	3,500	4,500	1,000	28.6%
BMG - Pool - R & M-Bldg						/======
BMG - Pool - R & M-Bldg BMG - Pool - R & M-Equipment BMG - Pool - Advertising	4,039 506 126	125	1,000	500 500	(500)	(50.0%) 0.0%



	100,195	(1,034,471)	222,309	234,524	12,135	JZ.4 /0
Total - Sports Fields Total - BMG COMMUNITY CENTRE	14,885 168,195	34,077 (1,054,471)	14,394 222,369	27,035 294,524	12,641 72,155	32.4%
Total Expenditures	19,011	41,889	20,394	34,535	14,141	69.3% 87.8%
Total Operating	5,811	21,668	11,500	13,000	1,500	13.0%
BMG - Sports Fields - R & M	5,082	20,851	10,500	12,000	1,500	14.3%
BMG - Sports Fields - Utilities	729	817	1,000	1,000	0	0.0%
OPERATING						
Total Salaries & Benefits	13,200	20,221	8,894	21,535	12,641	142.1%
BMG - Sports Fields - Employee Benefits	3,237	5,228	1,964	5,568	3,604	183.5%
BMG - Sports Fields - Salaries & Wages	9,963	14,993	6,930	15,967	9,037	130.4%
SALARIES & BENEFITS						
EXPENDITURES						
	(4,120)	(7,012)	(6,000)	(7,500)	(1,500)	25.07
BMG - Sports Fields - Rev - Rent Total Revenues	(1,557) (4,126)	(2,535) (7,812)	(2,000)	(2,000) (7,500)	(1,500)	0.0%
BMG - Sports Fields - Rev - Service Recovery Fee	(2,569)	(5,277)	(4,000)	(5,500)	(1,500)	37.5%
USER FEES	(0.500)	(5.077)	(1.000)	(5.500)	(4.500)	07.5%
REVENUES						
SPORTS FIELDS						
Total - Pool	37,531	25,890	30,870	30,415	(455)	(1.5%
Total Expenditures	49,724	42,244	43,520	46,015	2,495	5.7%
Total Operating	10,630	12,748	8,000	8,350	350	4.4%
BMG - Pool - Supplies	760	300	800	400	(400)	(50.0%
BMG - Pool - Safety Devices	0	31	0	200	200	0.0%
	December	December	Budget	Budget	\$ Variance	% Variance
	2021 YTD	2022 YTD	2022	2023		



	2021 YTD	2022 YTD	2022	2023		
	December	December	Budget	Budget	\$ Variance	% Variance
SEAFORTH & DISTRICT COMMUNITY CENTR REVENUES						
REVENUES PRIOR YEAR (Surplus) / Deficit						
SDCC - Prior Yr (Surplus)/Deficit	170,773	117,960	117,960	117,960	0	0.0%
Total Prior Year (Surplus) / Deficit	170,773	117,960	117,960	117,960	0	0.0%
TAXATION						
SDCC - Rev - Levy	(157,410)	(268,148)	(268,148)	(365,593)	(97,445)	36.3%
SDCC - Rev - Deficit Reduction Levy - Special Total Taxation	(39,940)	(34,125)	(34,125)	0	34,125	(100.0%)
	(197,350)	(302,273)	(302,273)	(365,593)	(63,320)	20.9%
PROVINCIAL						
SDCC - Prov - Rev - Safe Restart	(121,067)	0	0	0	0	0.0%
Total Provincial	(121,067)	0	0	0	0	0.0%
OTHER MUNICIPALITIES						
SDCC - Rev - Other Municipality	(15,568)	(26,520)	(26,520)	(31,791)	(5,271)	19.9%
SDCC - Other Municipality - Levy Deficit Reduction	(3,950)	(3,375)	(3,375)	(3,146)	229	(6.8%)
SDCC - Rev - Other Municipal -Special Capital Levy Total Other Municipalities	(7,793)	(29,895)		÷	-	0.0%
	(27,311)	(23,033)	(29,895)	(34,937)	(5,042)	10.9%
DONATIONS						
SDCC - Rev - Donations	(500)	(250)	0	0	0	0.0%
Total Donations	(500)	(250)	0	0	0	0.0%
USER FEES						
SDCC - Rev - Service Recovery Fee	0	506	0	0	0	0.0%
SDCC - Rev - Sales - Liquor SDCC - Rev - Admissions	(6,007)	(59,461)	(45,000)	(58,000)	(13,000) 500	28.9%
SDCC - Rev - Vending Machines	(1,167)	(2,876)	(500)	(2,500)	(1,000)	(100.0%) 66.7%
SDCC - Rev - Sign Boards	(5,500)	(5,474)	(1,000)	(5,550)	(1,000)	11.0%
SDCC - Rev - Rent - Ice	(1,447)	(9,825)	(5,000)	(8,500)	(3,500)	70.0%
SDCC - Rev - Rent-Heat/Wave/Lakers/Other	(18,576)	(29,766)	(24,000)	(30,000)	(6,000)	25.0%
SDCC - Rev - Rent - Senior Team	(5,160)	(7,899)	(5,500)	(7,500)	(2,000)	36.4%
SDCC - Rev - Rent - Seaforth Minor Hockey	(34,287)	(51,992)	(50,000)	(56,000)	(6,000)	12.0%
SDCC - Rev - Rent - Ind/Old Timer	(10,247)	(14,474)	(18,500)	(18,500)	0	0.0%
SDCC - Rev - Rent - Ringette	(1,149)	(1,551)	(2,500)	(2,800)	(300)	12.0%
SDCC - Rev - Rent - Broomball	(6,219)	(10,914)	(10,000)	(9,200)	800	(8.0%)
SDCC - Rev - Rent - Tournaments	0	0	(2,500)	0	2,500	(100.0%)
SDCC - Rev - Rent - Flr/Tables SDCC - Rev - Rent - Auditorium	0 (2,521)	(1,931) (7,050)	(250)	(2,000) (7,500)	(1,750)	700.0%
SDCC - Rev - Rent - Additionant	(2,521)	(7,050)	(0,000)	(7,500)	(1,500)	(20.0%)
SDCC - Rev - Rent - Kitchen	(97)	(112)	(500)	(500)	000	0.0%
SDCC - Rev - Rent - Victim Services	(2,413)	(1,800)	(2,600)	(2,400)	200	(7.7%)
SDCC - Rev - Rent - Booth	0	0	(1,200)	0	1,200	(100.0%)
Total User Fees	(94,790)	(208,100)	(183,050)	(212,950)	(29,900)	16.3%
INTEREST						
SDCC - Rev - Interest	(77)	(524)	0	0	0	0.0%
Total Interest	(77)	(524)	0	0	0	0.0%
OTHER REVENUE						
Total Other Revenue	0	0	0	0	0	0.0%
Total Revenues	(270,322)	(423,082)	(397,258)	(495,520)	(98,262)	24.7%
					(, ,	
EXPENDITURES						
SALARIES & BENEFITS						
SDCC - Salaries & Wages	123,529	171,571	182,242	224,320	42,078	23.1%
SDCC - Honorariums	1,740	1,328	8,250	1,000	(7,250)	(87.9%)
SDCC - Employee Benefits Total Salaries & Benefits	30,876	44,712 217 611	45,065	51,531 276 851	6,466	14.3%
	156,145	217,611	235,557	276,851	41,294	17.5%
OPERATING						
SDCC - Operating Expense	624	0	0	0	0	0.0%
	624 0	0 624	0	0 500	0 400	0.0%
SDCC - Operating Expense						
SDCC - Operating Expense SDCC - Travel/Expenses/Mileage SDCC - Training/Seminars/Conferences SDCC - Telecommunications	0 125 3,684	624 1,391 3,225	100 1,000 3,680	500 2,200 3,800	400 1,200 120	400.0% 120.0% 3.3%
SDCC - Operating Expense SDCC - Travel/Expenses/Mileage SDCC - Training/Seminars/Conferences	0 125	624 1,391	100 1,000	500 2,200	400 1,200	400.0% 120.0%



	2021 YTD	2022 YTD	2022	2023		
	December	December	Budget	Budget	\$ Variance	% Variance
SDCC - R & M-Bldg	40,913	30,755	40,500	52,000	11,500	28.4%
SDCC - R & M-Equipment	22,332	13,954	25,000	30,000	5,000	20.0%
SDCC - Advertising	0	1,253	0	500	500	0.0%
SDCC - Office/Meeting Supplies	650	676	600	700	100	16.7%
SDCC - Fuel/Oil/Lubricants	(90)	7	100	500	400	400.0%
SDCC - Membership/Dues/Subscriptions	422	541	500	500	0	0.0%
SDCC - Licenses	0	649	1,000	500	(500)	(50.0%
SDCC - Vending/Booth Supplies	1,500	2,421	0	2,000	2,000	0.0%
SDCC - Hall Supplies	59	1,973	1,500	2,500	1,000	66.7%
SDCC - Liquor Supplies	6,301	37,951	20,000	42,000	22,000	110.0%
SDCC - COVID (Pandemic Expenses)	9,250	(613)	0	0	0	0.0%
SDCC - Insurance	12,575	14,461	14,461	16,630	2,169	15.0%
SDCC - Contracted Services	5,582	6,941	10,000	13,500	3,500	35.0%
SDCC - Events Security	16,883	1,247	18,300	1,500	(16,800)	(91.8%
SDCC - Program Supplies	0	47	0	250	250	0.0%
SDCC - Clothing Allowance	411	378	600	700	100	16.7%
SDCC - Chrg from Administration	4,118	4,320	4,320	4,578	258	6.0%
SDCC - Amortization	59,125	59,125	59,125	59,125	0	0.0%
Total Operating	261,435	281,689	318,786	333,483	14,697	4.6%
CAPITAL						
Capital - SDCC - Bldg Renovations	0	0	0	913,000	913,000	0.0%
Total Capital	0	0	0	913,000	913,000	0.0%
OTHER ITEMS						
SDCC - Solar Reserve - Transfer from Reserves	(12,435)	0	0	0	0	0.0%
SDCC - Seaforth Rec Reserves - Trans to Reserve	77	641	20,000	66,667	46,667	233.3%
SDCC - Seaforth Rec Reserves - Trans from Reserve	(59,125)	(59,125)	(59,125)	(699,567)	(640,442)	1,083.2%
Total Other Items	(71,483)	(58,484)	(39,125)	(632,900)	(593,775)	1,517.6%
Total Expenditures	346,097	440,816	515,218	890,434	375,216	72.8%
Total SEAFORTH & DISTRICT COMMUNITY C	75,775	17,734	117,960	394,914	276,954	234.8%



	2021 YTD	2022 YTD	2022	2023		
VANASTRA RECREATION CENTRE	December	December	Budget	Budget	\$ Variance	% Variance
GENERAL						
REVENUES						
TAXATION VRC - Rev - Levy	(184,864)	(194,107)	(194,107)	0	194,107	(100.0%)
VRC - Rev - Special Levy	(20,208)	(134,107)	(20,208)	0	20,208	(100.0%)
Total Taxation	(205,072)	(214,315)	(214,315)	0	214,315	(100.0%)
	(5.007)	(4.405)	(0.000)	(4.400)	4 000	(00.70()
VRC - Rev - Fed Employment Grant Total Federal	(5,987)	(4,125)	(6,000)	(4,400)	1,600	(26.7%) (26.7%)
	(5,987)	(4,125)	(6,000)	(4,400)	1,600	(20.7%)
PROVINCIAL						
VRC - Prov - Rev - Safe Restart	(55,953)	0	0	0	0	0.0%
Total Provincial	(55,953)	0	0	0	0	0.0%
OTHER MUNICIPALITIES VRC - Rev - Cnty	(500)	(6,279)	(500)	(500)	0	0.0%
Total Other Municipalities	(500)	(6,279)	(500)	(500)	0	0.0%
	()	(-)	()	()		
DONATIONS						
VRC - Rev - Donations	(3,779)	(3,204)	0	(3,000)	(3,000)	0.0%
Total Donations	(3,779)	(3,204)	0	(3,000)	(3,000)	0.0%
USER FEES						
VRC - Rev - Sales	(349)	72	(500)	(350)	150	(30.0%)
VRC - Rev - Admissions	(11,345)	(22,330)	(8,000)	(25,000)	(17,000)	212.5%
VRC - Rev - Vending Machines/Booth	(56)	(291)	0	0	0	0.0%
VRC - Rev - Other Lessons-Lessons	(57,347)	(91,362)	(45,000)	(85,000)	(40,000)	88.9%
VRC - Rev - Memberships VRC - Rev - Rent - Pool	(14,735)	(38,185)	(30,000)	(39,000)	(9,000)	30.0%
VRC - Rev - Rent - Hall	(5,007)	(15,197) (2,810)	(10,000)	(14,800) (1,500)	(4,800)	48.0%
VRC - Rev - Special Events	(1,176)	55	(500)	(3,000)	(2,500)	500.0%
VRC - Rev - Rent - Day Care	(34,000)	(34,020)	(34,000)	(34,000)	0	0.0%
VRC - Rev - Day Camp	(22,425)	(23,131)	(25,000)	(31,000)	(6,000)	24.0%
VRC - Rev - Rent - Solar	(1,200)	(1,200)	(1,200)	(1,200)	0	0.0%
Total User Fees	(147,640)	(228,399)	(154,200)	(234,850)	(80,650)	52.3%
OTHER REVENUES						
Total Other Revenues	0	0	0	0	0	0.0%
Total Revenues	(418,931)	(456,322)	(375,015)	(242,750)	132,265	(35.3%)
SALARIES & BENEFITS VRC - Salaries & Wages	200,517	251,683	266,894	271,000	4,106	1.5%
VRC - Honorariums	2,372	1,106	2,500	1,000	(1,500)	(60.0%)
VRC - Employee Benefits	39,669	47,640	61,030	52,343	(8,687)	(14.2%)
Total Salaries & Benefits	242,558	300,429	330,424	324,343	(6,081)	(1.8%)
OPERATING						
VRC - Travel/Expenses/Mileage	0	41	100	100	0	0.0%
VRC - Training/Seminars/Conferences	3,067	2,093	2,400	2,400	0	0.0%
VRC - Telecommunications	1,822	2,381	2,000	2,140	140	7.0%
VRC - Utilities	37,948	46,379	44,633	47,700	3,067	6.9%
VRC - Janitorial Exp	1,848	7,293	5,000	7,500	2,500	50.0%
VRC - R & M-Bldg VRC - R & M-Equipment	27,845 509	64,510 8,494	30,400 12,000	30,500 5,350	100 (6,650)	0.3%
VRC - R & M-Equipment VRC - Advertising	349	8,494 546	12,000	5,350	(6,650)	(55.4%)
VRC - Office/Meeting Supplies	2,033	3,718	1,500	3,000	1,500	100.0%
VRC - Membership/Dues/Subscriptions	257	381	335	400	65	19.4%
VRC - Safety Devices	342	553	450	500	50	11.1%
VRC - Special Events	0	912	0	500	500	0.0%
VRC - COVID (Pandemic Expenses)	4,842	200	3,000 600	0 5 200	(3,000)	(100.0%)
VPC Consultant/Professional Samilars	400	0 000 1	600	5,200	4,600	766.7%
VRC - Consultant/Professional Services VRC - Insurance	162 6.065	2,803 6 975		8 N21	1 046	15.0%
VRC - Consultant/Professional Services VRC - Insurance VRC - Contracted Services	162 6,065 240	2,803 6,975 240	6,975 1,500	8,021 1,132	1,046 (368)	15.0% (24.5%)
VRC - Insurance	6,065	6,975	6,975		-	
VRC - Insurance VRC - Contracted Services	6,065 240	6,975 240	6,975 1,500	1,132	(368)	(24.5%)



	2021 YTD	2022 YTD	2022	2023		
	December	December	Budget	Budget	\$ Variance	% Variance
VRC - Clothing Allowance	177	693	1,000	1,000	0	0.0%
Total Operating	102,493	165,684	126,893	132,943	6,050	4.8%
CAPITAL						
Capital - VRC - Bldg Renovations	79,485	0	63,000	55,000	(8,000)	(12.7%)
Total Capital	79,485	0	63,000	55,000	(8,000)	(12.7%)
OTHER ITEMS						
VRC - VRC Rec Reserves - Trans to Reserves	0	3,807	0	69,667	69,667	0.0%
VRC - VRC Rec Reserves - Trans from Reserves	(9,605)	(48,052)	(142,414)	(58,000)	84,414	(59.3%)
Total Other Items	(9,605)	(44,245)	(142,414)	11,667	154,081	(108.2%)
Total Expenditures	414,931	421,868	377,903	523,953	146,050	38.6%
Total General	(4,000)	(34,454)	2,888	281,203	278,315	9,636.9%
VANASTRA PARK MAINTENANCE						
EXPENDITURES						
OPERATING						
VRC - Park Maint - Utilities	653	764	700	678	(22)	(3.1%)
VRC - Park Maint - R & M-Bldg	208	413	6,000	500	(5,500)	(91.7%)
Total Expenditures	861	1,177	6,700	1,178	(5,522)	(82.4%)
Total Vanastra Park Maintenance	861	1,177	6,700	1,178	(5,522)	(82.4%)
VANASTRA HARLEY FUNDRAISER						
VRC - Harley Fundraising - Interest	(3)	(3)	0	0	0	0.0%
Total Vanastra Harley Fundraiser	(3)	(3)	0	0	0	0.0%
VANASTRA FUNDRAISING						
VRC - Fundraising - Rev - Project Revenue	0	(599)	0	(1,500)	(1,500)	0.0%
Total Vanastra Fundraising	0	(599)	0	(1,500)	(1,500)	0.0%
Total VANASTRA RECREATION CENTRE	(3,142)	(33,879)	9,588	280,881	271,293	2,829.5%
	, - , - /	, ,	-,	,	.,*	,



nber 45,307) 03,515) 48,822) 68,419) 68,419) 665,400) (5,278) (5,000) 0 (2) 99,576) 75,256) 0 0 (8,000) (8,000) (8,000)	December (5,435,280) (101,362) (5,536,642) (289,813) (289,813) (289,813) (289,813) (289,813) (289,813) (289,813) (289,813) (289,813) (289,813) (289,813) (289,813) (289,813) (289,813) (1,081,400) (3,690) 0 (1,081,400) (109,380) (1,427,373) 0 0 (3,043)	Budget (5,436,751) (58,572) (5,495,323) (289,813) (289,813) (289,813) (289,813) (289,813) (289,813) (289,813) (0 (6,345) 0 (6,345) 0 (0 (95,000) (1,182,745) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Budget (8,916,870) (100,630) (9,017,500) (302,414) (302,414) (302,414) (302,414) (302,414) (302,414) (302,414) (302,414) (302,414) (302,414) (302,414) (302,414) (302,414) (302,414) (302,414) (1,153,700) (6,335) 0 (1,16,490) (1,16,490) (1,276,525) 0 0 0	\$ Variance (3,480,119) (42,058) (3,522,177) (12,601)	% Variance 64.0% 71.8% 64.1% 4.3% 4.3% (0.2%) 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.
03,515) 48,822) 668,419) 668,419) 665,400) (5,278) (5,000) 0 (2) 99,576) 75,256) 0 0 (8,000)	(101,362) (5,536,642) (289,813) (289,813) (289,813) (1,081,400) (3,690) 0 (232,903) 0 (109,380) (1,427,373) 0 (1,427,373) 0 0	(58,572) (5,495,323) (289,813) (289,813) (289,813) (289,813) (1,081,400) (6,345) 0 0 0 (95,000) (1,182,745) 0 0	(100,630) (9,017,500) (302,414) (302,414) (302,414) (1,153,700) (6,335) 0 0 0 (116,490) (1,276,525) 0 0	(42,058) (3,522,177) (12,601) (12,601) (12,601) (72,300) 10 0 0 0 (21,490) (93,780) 0 0	71.8% 64.1% 4.3% 4.3% 6.7% (0.2%) 0.0% 0.0% 0.0% 22.6% 7.9%
03,515) 48,822) 668,419) 668,419) 665,400) (5,278) (5,000) 0 (2) 99,576) 75,256) 0 0 (8,000)	(101,362) (5,536,642) (289,813) (289,813) (289,813) (1,081,400) (3,690) 0 (232,903) 0 (109,380) (1,427,373) 0 (1,427,373) 0 0	(58,572) (5,495,323) (289,813) (289,813) (289,813) (289,813) (1,081,400) (6,345) 0 0 0 (95,000) (1,182,745) 0 0	(100,630) (9,017,500) (302,414) (302,414) (302,414) (1,153,700) (6,335) 0 0 0 (116,490) (1,276,525) 0 0	(42,058) (3,522,177) (12,601) (12,601) (12,601) (72,300) 10 0 0 0 (21,490) (93,780) 0 0	71.8% 64.1% 4.3% 4.3% 6.7% (0.2%) 0.0% 0.0% 0.0% 22.6% 7.9%
03,515) 48,822) 668,419) 668,419) 665,400) (5,278) (5,000) 0 (2) 99,576) 75,256) 0 0 (8,000)	(101,362) (5,536,642) (289,813) (289,813) (289,813) (1,081,400) (3,690) 0 (232,903) 0 (109,380) (1,427,373) 0 (1,427,373) 0 0	(58,572) (5,495,323) (289,813) (289,813) (289,813) (289,813) (1,081,400) (6,345) 0 0 0 (95,000) (1,182,745) 0 0	(100,630) (9,017,500) (302,414) (302,414) (302,414) (1,153,700) (6,335) 0 0 0 (116,490) (1,276,525) 0 0	(42,058) (3,522,177) (12,601) (12,601) (12,601) (72,300) 10 0 0 0 (21,490) (93,780) 0 0	71.8% 64.1% 4.3% 4.3% 6.7% (0.2%) 0.0% 0.0% 0.0% 22.6% 7.9%
03,515) 48,822) 668,419) 668,419) 665,400) (5,278) (5,000) 0 (2) 99,576) 75,256) 0 0 (8,000)	(101,362) (5,536,642) (289,813) (289,813) (289,813) (1,081,400) (3,690) 0 (232,903) 0 (109,380) (1,427,373) 0 (1,427,373) 0 0	(58,572) (5,495,323) (289,813) (289,813) (289,813) (289,813) (1,081,400) (6,345) 0 0 0 (95,000) (1,182,745) 0 0	(100,630) (9,017,500) (302,414) (302,414) (302,414) (1,153,700) (6,335) 0 0 0 (116,490) (1,276,525) 0 0	(42,058) (3,522,177) (12,601) (12,601) (12,601) (72,300) 10 0 0 (21,490) (93,780) 0 0	71.8% 64.1% 4.3% 4.3% 6.7% (0.2%) 0.0% 0.0% 0.0% 22.6% 7.9%
48,822) 668,419) 668,419) 665,400) (5,278) (5,000) 0 (2) 99,576) 75,256) 0 0 (8,000)	(5,536,642) (289,813) (289,813) (289,813) (1,081,400) (3,690) 0 (232,903) 0 (109,380) (1,427,373) 0 0 (1,427,373) 0 0	(5,495,323) (289,813) (289,813) (289,813) (1,081,400) (6,345) 0 0 0 (95,000) (1,182,745) 0 0	(9,017,500) (302,414) (302,414) (1,153,700) (6,335) 0 0 0 (116,490) (1,276,525) 0	(3,522,177) (12,601) (12,601) (12,601) (72,300) 10 0 0 0 (21,490) (93,780) 0 0	64.1% 4.3% 4.3% 6.7% (0.2%) 0.0% 0.0% 0.0% 22.6% 7.9%
668,419) 668,419) 665,400) (5,278) (5,000) 0 (2) (99,576) 75,256) 0 0 (8,000)	(289,813) (289,813) (289,813) (1,081,400) (3,690) 0 (232,903) 0 (109,380) (1,427,373) 0 0 (1,427,373) 0 0	(289,813) (289,813) (289,813) (1,081,400) (6,345) 0 0 0 (95,000) (1,182,745) 0 0	(302,414) (302,414) (302,414) (1,153,700) (6,335) 0 0 0 (116,490) (1,276,525) 0	(12,601) (12,601) (72,300) 10 0 0 (21,490) (93,780) 0	4.3% 4.3% 6.7% (0.2%) 0.0% 0.0% 22.6% 7.9%
65,400) (5,278) (5,000) 0 (2) (99,576) 75,256) 0 0 (8,000)	(289,813) (1,081,400) (3,690) 0 (232,903) 0 (109,380) (1,427,373) 0 0	(289,813) (1,081,400) (6,345) 0 0 0 (95,000) (1,182,745) 0	(302,414) (1,153,700) (6,335) 0 0 0 (116,490) (1,276,525) 0	(12,601) (72,300) 10 0 0 (21,490) (93,780) 0	4.3% 6.7% (0.2%) 0.0% 0.0% 22.6% 7.9%
65,400) (5,278) (5,000) 0 (2) (99,576) 75,256) 0 0 (8,000)	(289,813) (1,081,400) (3,690) 0 (232,903) 0 (109,380) (1,427,373) 0 0	(289,813) (1,081,400) (6,345) 0 0 0 (95,000) (1,182,745) 0	(302,414) (1,153,700) (6,335) 0 0 0 (116,490) (1,276,525) 0	(12,601) (72,300) 10 0 0 (21,490) (93,780) 0	4.3% 6.7% (0.2%) 0.0% 0.0% 22.6% 7.9%
65,400) (5,278) (5,000) 0 (2) (99,576) 75,256) 0 0 (8,000)	(1,081,400) (3,690) 0 (232,903) 0 (109,380) (1,427,373) 0	(1,081,400) (6,345) 0 0 (95,000) (1,182,745)	(1,153,700) (6,335) 0 0 (116,490) (1,276,525) 0	(72,300) 10 0 0 (21,490) (93,780) 0	6.7% (0.2%) 0.0% 0.0% 22.6% 7.9%
(5,278) (5,000) 0 (2) (99,576) 75,256) 0 0 (8,000)	(3,690) 0 (232,903) 0 (109,380) (1,427,373) 0 0	(6,345) 0 0 (95,000) (1,182,745)	(6,335) 0 0 (116,490) (1,276,525) 0	10 0 0 (21,490) (93,780)	(0.2%) 0.0% 0.0% 22.6% 7.9%
(5,278) (5,000) 0 (2) (99,576) 75,256) 0 0 (8,000)	(3,690) 0 (232,903) 0 (109,380) (1,427,373) 0 0	(6,345) 0 0 (95,000) (1,182,745)	(6,335) 0 0 (116,490) (1,276,525) 0	10 0 0 (21,490) (93,780)	(0.2%) 0.0% 0.0% 22.6% 7.9%
(5,000) 0 (2) (99,576) 75,256) 0 0 (8,000)	0 (232,903) 0 (109,380) (1,427,373) 0	0 0 (95,000) (1,182,745)	0 0 (116,490) (1,276,525)	0 0 (21,490) (93,780) 0	0.0% 0.0% 22.6% 7.9%
0 (2) (99,576) 75,256) 0 0 (8,000)	(232,903) 0 (109,380) (1,427,373) 0	0 (95,000) (1,182,745)	0 (116,490) (1,276,525)	0 0 (21,490) (93,780) 0	0.0% 0.0% 22.6% 7.9%
(2) (99,576) 75,256) 0 0 (8,000)	0 (109,380) (1,427,373) 0	0 (95,000) (1,182,745) 0	0 (116,490) (1,276,525)	0 (21,490) (93,780) 0	0.0% 22.6% 7.9%
99,576) 75,256) 0 0 (8,000)	(109,380) (1,427,373) 0	(95,000) (1,182,745) 0	(116,490) (1,276,525) 0	(21,490) (93,780) 0	22.6% 7.9%
75,256) 0 (8,000)	(1,427,373)	(1,182,745)	(1,276,525)	(93,780)	7.9%
0	0	0	0	0	0.0%
0 (8,000)	0		-	-	
0 (8,000)	0		-	-	
(8,000)		0	0	0	0.0%
(8,000)		0	0	0	0.0%
	(3.043)				
	(3.043)				
	(3.043)				0.00/
(8,000)		0	0	0	0.0%
	(3,043)	0	0	0	0.0%
(49,000)	(49,000)	(49,000)	(49,000)	0	0.0%
(51,475)	(51,475)	(51,475)	(51,475)	0	0.0%
18,608)	(118,626)	(118,608)	(118,608)	0	0.0%
19,083)	(219,101)	(219,083)	(219,083)	0	0.0%
19,580)	(7,475,972)	(7,186,964)	(10,815,522)	(3,628,558)	50.5%
93,537	133,470	175,000	175,000	0	0.0%
93,537	133,470	175,000	175,000	0	0.0%
44,060	625,270	335,240	423,771	88,531	26.4%
(9,658)	(20,500)	0	0	0	0.0%
68,419	289,813	289,813	302,414	12,601	4.3%
99,576	109,380	95,000	116,490	21,490	22.6%
02,397	1,003,963	720,053	842,675	122,622	17.0%
				122,622	13.7%
95,934	1,137,433	895,053	1,017,675	,	10.1 /0
1 2 9	193,537 193,537 244,060 (9,658) 568,419 99,576 902,397	193,537 133,470 244,060 625,270 (9,658) (20,500) 568,419 289,813 99,576 109,380	193,537 133,470 175,000 244,060 625,270 335,240 (9,658) (20,500) 0 568,419 289,813 289,813 99,576 109,380 95,000 902,397 1,003,963 720,053	193,537 133,470 175,000 175,000 244,060 625,270 335,240 423,771 (9,658) (20,500) 0 0 568,419 289,813 289,813 302,414 99,576 109,380 95,000 116,490 902,397 1,003,963 720,053 842,675	193,537 133,470 175,000 175,000 0 193,537 133,470 175,000 175,000 0 0 244,060 625,270 335,240 423,771 88,531 (9,658) (20,500) 0 0 0 568,419 289,813 289,813 302,414 12,601 99,576 109,380 95,000 116,490 21,490 902,397 1,003,963 720,053 842,675 122,622



	2021 YTD	2022 YTD	2022	2023		
	December	December	Budget	Budget	\$ Variance	% Variance
COUNCIL						
EXPENDITURES						
SALARIES & BENEFITS						
Council - Honorarium/Meetings	132,773	142,120	140,422	145,289	4,867	3.5%
Council - Employee Benefits	10,089	11,232	8,293	12,725	4,432	53.4%
Total Salaries & Benefits	142,862	153,352	148,715	158,014	9,299	6.3%
OPERATING						
Council - Travel, Expenses & Mileage	2,439	3,314	6,200	7,668	1,468	23.7%
Council - Training/Seminars/Conference	2,086	12,145	23,500	35,000	11,500	48.9%
Total Operating	4,525	15,459	29,700	42,668	12,968	43.7%
Total Expenditures	147,387	168,811	178,415	200,682	22,267	12.5%
Total - COUNCIL	147,387	168,811	178,415	200,682	22,267	12.5%



	2021 YTD	2022 YTD	2022	2023		
	December	December	Budget	Budget	\$ Variance	% Variance
ADMINISTRATION						
REVENUES						
USER FEES	((/)	(()	(· · · · · · · · · · · · · · · · · · ·	
Admin - Rev - Service Recovery Fee	(23,241)	(19,867)	(37,425)	(41,502)	(4,077)	10.9%
Admin - Rev - Rent	(58,815)	(57,434)	(58,390)	(57,690)	700	(1.2%)
Admin - Rev - Tax & Zoning Certificates	(30,189)	(33,609)	(30,906)	(30,906)	0 275	0.0%
Admin - Rev - Marriage Lic/Burial Reg Admin - Rev - Lottery License	(2,125) (4,152)	(3,575) (4,221)	(3,850)	(3,575) (4,842)	(442)	(7.1%)
Admin - Rev - License/Permits	(1,154)	(784)	(680)	(4,042)	74	(10.9%)
WMgmt - Rev - Wheelie Bins	459	(423)	(40)	(435,130)	(435,090)	1,087,725.0%
Total User Fees	(119,217)	(119,913)	(135,691)	(574,251)	(438,560)	323.2%
INTEREST						
Admin - Rev - A/R & Utilities Fines	(41,737)	(53,274)	(42,000)	(42,000)	0	0.0%
Admin - Rev - Bank & Investment Interest	(29,998)	(64,520)	(32,000)	(51,241)	(19,241)	60.1%
Admin - Rev - Investment Interest	(77,564)	(103,341)	(267,661)	(267,661)	0	0.0%
Admin - Rev - NSF Fee	(630)	(765)	(650)	(100)	550	(84.6%)
Admin - Rev - Tax Penalties	(67,260)	(130,671)	(137,000)	(130,826)	6,174	(4.5%)
Total Interest	(217,189)	(352,571)	(479,311)	(491,828)	(12,517)	2.6%
OTHER REVENUE						
Admin - Rev - FCM Grant	(50,000)	0	0	0	0	0.0%
Admin - Gain/Loss on Disposal of Assets	0	15,341	0	0	0	0.0%
Total Other Revenue	(50,000)	15,341	0	0	0	0.0%
Total Revenues	(386,406)	(457,143)	(615,002)	(1,066,079)	(451,077)	73.3%
EXPENDITURES SALARIES & BENEFITS						
Admin - Salaries & Wages	575,615	563,637	628,520	743,557	115,037	18.3%
Admin - Employee Benefits	138,287	153,883	170,981	190,648	19,667	11.5%
Total Salaries & Benefits	713,902	717,520	799,501	934,205	134,704	16.8%
OPERATING						
Admin - Travel, Expenses & Mileage	823	2,382	3,000	3,530	530	17.7%
Admin - Training/Seminars/Conferences	9,225	15,091	17,000	17,751	751	4.4%
Admin - Telecommunications Admin - Utilities	5,069 11,850	4,514 16,406	5,350 13,702	5,200 17,743	(150) 4,041	(2.8%)
Admin - Janitorial Exp	8,023	7,841	7,850	8,575	725	9.2%
Admin - R & M - Bldg	27,147	14,609	28,500	15,000	(13,500)	(47.4%)
Admin - Advertising	10,722	22,411	8,700	17,200	8,500	97.7%
Admin - Postage	21,599	28,753	23,000	14,413	(8,587)	(37.3%)
Admin - Computer Software/Support	72,227	111,418	80,947	103,759	22,812	28.2%
Admin - Printing & Photocopying	4,306	4,543	5,300	5,000	(300)	(5.7%)
Admin - Office/Meeting Supplies	16,322	26,392	21,600	23,500	1,900	8.8%
Admin - Bank Charges & Interest	4,227	12,546	2,500	6,000	3,500	140.0%
Admin - Memberships/Dues/Subscriptions	5,289	9,959	7,000	13,368	6,368	91.0%
Admin - Property Taxes	5,749	5,880	6,324	7,273	949	15.0%
Admin - Consultant/Professional Services	79,772	158,471	160,000	305,000	145,000	90.6%
Admin - Insurance	147,592	175,120	169,731	201,388	31,657	18.7%
Admin - Contracted/Purchased Services	19,714	253	0	0	0	0.0%
Admin - Program Exp	20,719	10,161	26,000	8,651	(17,349)	(66.7%)
Admin - Grants	19,910	23,410	20,000	20,000	0	0.0%
Admin - Election Exp	1,603	23,703	37,103	0	(37,103)	(100.0%)
Admin - Marriage Services WMgmt - Program Exp	1,700 0	1,740	5,000	2,000 694,338	(3,000) 694,338	(60.0%)
Total Operating	493,588	675,603	648,607	1,489,689	841,082	129.7%
CAPITAL	0		62 147	E0 000	(1 445)	16 70/
Capital - Gen Govt - Computer/Software Capital - Gen Govt - Equipment	10,925	0	62,147 30,500	58,002 30,000	(4,145)	(6.7%)
Capital - Gen Govt - Equipment Capital - Gen Govt - Solar Panels/Trackers	10,925	0	30,500	30,000	(500)	(1.6%)
Capital - Gen Govt - Bidg Renovations	44,928	0	0	55,000	55,000	0.0%
Capital - Gen Govt - AMP Revision/Update	44,928	0	0	0	0	0.0%
Capital - Gen Govt - Land Acquistion	39,893	0	0	0	0	0.0%
Total Capital	95,746	0	92,647	143,002	50,355	54.4%
	-					
OTHER ITEMS						
Admin - Charge to Other Job	(47,158)	(53,003)	(49,468)	(94,638)	(45,170)	91.3%
Admin - Wrkg Capital - Transfer to Reserves	92,228	68,272	19,972	181,859	161,887	810.6%



	2021 YTD	2022 YTD	2022	2023		
	December	December	Budget	Budget	\$ Variance	% Variance
Total Other Items	45,070	15,269	(29,496)	87,221	116,717	(395.7%)
Total Expenditures	1,348,306	1,408,392	1,511,259	2,654,117	1,142,858	75.6%
Total - ADMINISTRATION	961,900	951,249	896,257	1,588,038	691,781	77.2%



	2021 YTD	2022 YTD	2022	2023		
	December	December	Budget	Budget	\$ Variance	% Variance
SEAFORTH FIRE AREA						
REVENUES PRIOR YEAR (SURPLUS) / DEFICIT						
Fire - Seaforth - Prior Yr (Surplus)/Deficit	0	(962)	0	64,971	64,971	0.0%
Total Prior Year (Surplus) / Deficit	0	(962)	0	64,971	64,971	0.0%
TAXATION						
Fire - Seaforth - Rev - Levy	(224,939)	(221,147)	(221,147)	(263,372)	(42,225)	19.1%
Total Taxation	(224,939)	(221,147)	(221,147)	(263,372)	(42,225)	19.1%
FEDERAL						
Total Federal	0	0	0	0	0	0.0%
OTHER MUNICIPALITIES						
Fire - Seaforth - Rev - Other Municipality	(15,895)	(15,627)	(15,627)	(18,611)	(2,984)	19.1%
Total Other Municipalities	(15,895)	(15,627)	(15,627)	(18,611)	(2,984)	19.1%
DONATIONS						
Fire - Seaforth - Rev - Donations	(500)	(500)	(2,000)	0	2,000	(100.0%)
Total Donations	(500) (500)	(500)	(2,000)	0	2,000	(100.0%)
	(000)	(000)	(,==)	5	_,	(
USER FEES						
Fire - Seaforth - Rev - Service Recovery Fee	(49,784)	(55,140)	(55,000)	(55,000)	0	0.0%
Fire - Seaforth - Rev - Rent - Solar	(1,200)	(1,200)	(1,200)	(1,200)	0	0.0%
Total User Fees Total Revenues	(50,984)	(56,340)	(56,200)	(56,200)	0	0.0%
	(292,318)	(294,576)	(294,974)	(273,212)	21,762	(7.4%)
EXPENDITURES						
SALARIES & BENEFITS						
Fire - Seaforth - Salaries & Wages	96,677	106,512	95,725	112,395	16,670	17.4%
Fire - Seaforth - Employee Benefits	7,703	27,664	8,615	34,203	25,588	297.0%
Total Salaries & Benefits	104,380	134,176	104,340	146,598	42,258	40.5%
OPERATING						
Fire - Seaforth - Travel, Expenses & Mileage	299	550	1,000	1,000	0	0.0%
Fire - Seaforth - Training/Seminars/Conferences	1,055	8,758	5,000	15,000	10,000	200.0%
Fire - Seaforth - Marketing & Promotion	81	1,006	1,000	1,000	0	0.0%
Fire - Seaforth - Telecommunications	2,074	2,330	2,200	2,300	100	4.5%
Fire - Seaforth - Utilities	5,963 5,649	6,724	6,300	7,700	1,400	22.2%
Fire - Seaforth - R & M - Bldg Fire - Seaforth - R & M - Equipment	5,649 8,992	52,487 13,055	26,000 10,000	5,000	(21,000)	(80.8%)
Fire - Seaforth - R & M - Vehicle	14,058	23,302	16,000	16,000	0	0.0%
Fire - Seaforth - Office/Meeting Supplies	116	438	500	500	0	0.0%
Fire - Seaforth - Tools/Equipment	43,684	24,177	42,000	15,000	(27,000)	(64.3%)
Fire - Seaforth - Fuel	2,416	5,347	3,000	5,000	2,000	66.7%
Fire - Seaforth - Memberships/Dues/Subscriptions	0	0	200	0	(200)	(100.0%)
Fire - Seaforth - Radio Licenses	618	664	700	700	0	0.0%
Fire - Seaforth - Insurance Fire - Seaforth - Rent-Equipment	13,342 6,975	20,644 6,975	12,497 6,975	22,166 6,975	9,669 0	77.4%
Fire - Seaforth - Program Exp	988	1,671	2,000	11,500	9,500	475.0%
Fire - Seaforth - Mutual Aid	1,326	1,222	1,375	1,375	0	0.0%
Fire - Seaforth - Dispatch Costs	6,752	18,565	7,000	11,640	4,640	66.3%
Fire - Seaforth - Uniform	409	0	1,000	2,500	1,500	150.0%
Fire - Seaforth - Charge from Admin	2,765	2,900	2,900	3,088	188	6.5%
Fire - Seaforth - Chrg from HE Fire Chief	38,885	42,987	42,987	45,781	2,794	6.5%
Fire - Seaforth - Amortization Total Operating	7,360 163,807	7,360 241,162	7,360 197,994	7,360 191,585	0 (6,409)	0.0% (3.2%)
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CAPITAL	00 500					0.00/
Capital - Seaforth Fire - Vehicles Total Capital	30,528 30,528	0	0	0	0	0.0%
	30,528	U	U	U	U	0.0%
OTHER ITEMS						
Fire - Seaforth Fire Area - Trans to Reserves	0	0	0	0	0	0.0%
Fire - Seaforth Fire Area - Trans from Reserves	(7,360)	(7,360)	(7,360)	(7,360)	0	0.0%
Total Other Items Total Expenditures	(7,360) 291 355	(7,360)	(7,360)	(7,360) 330,823	35 849	0.0%
	291,355	367,978	294,974	აა∪,ŏ∠პ	35,849	12.2%
Total - SEAFORTH FIRE AREA	(963)	73,402	0	57,611	57,611	0.0%



2021 YTD December	2022 YTD December	2022 Budget	2023 Budget	\$ Variance	% Variance



	2021 YTD	2022 YTD	2022	2023		
	December	December	Budget	Budget	\$ Variance	% Variance
PROTECTION TO PERSONS & PROPERTY HURON EAST FIRE CHIEF						
REVENUES PROVINCIAL						
Huron East Fire Chief - Prov - Grants	(6,800)	0	0	0	0	0.0%
Huron East Fire Chief -Prov -Rev-Safe Restart	(5,464)	0	0	0	0	0.0%
Total Provincial	(12,264)	0	0	0	0	0.0%
OTHER MUNICIPALITIES	(04.040)	(70.404)	(05,000)	(70,740)	(11.1.10)	04.00/
Huron East Fire Chief - Rev - Other Municipality	(61,249)	(70,434)	(65,600)	(79,746)	(14,146)	21.6%
Total Other Municipalities	(61,249)	(70,434)	(65,600)	(79,746)	(14,146)	21.6%
USER FEES	(410)	(250)	(400)	(200)	100	(25.0%)
Huron East Fire Chief - Rev - Service Recovery Fee Total User Fees	(410)	(350)	(400)	(300)		(25.0%)
Total Revenues	(410) (73,923)	(350) (70,784)	(400) (66,000)	(300) (80,046)	100 (14,046)	(25.0%) 21.3%
	(73,323)	(10,104)	(00,000)	(00,040)	(14,040)	21.370
EXPENDITURES						
SALARIES & BENEFITS	101.001	105.070	101.110	117.007	05.070	04.40
Salaries & Benefits	121,804	135,879	121,418	147,397	25,979	21.4%
Total Salaries & Benefits	121,804	135,879	121,418	147,397	25,979	21.4%
OPERATING						
Huron East Fire Chief - Training/Seminars/Conf	204	1,235	1,000	3,000	2,000	200.0%
Huron East Fire Chief - Telecommunications	314	692	350	350	0	0.0%
Huron East Fire Chief - R & M - Equipment	453	0	750	500	(250)	(33.3%)
Huron East Fire Chief - R & M - Vehicle	1,206	378	2,000	1,000	(1,000)	(50.0%)
Huron East Fire Chief - Advertising	245	553	500	1,000	500	100.0%
Huron East Fire Chief - Office/Meeting Supplies	542	108	400	250	(150)	(37.5%)
Huron East Fire Chief - Fuel/Oil/Lubricants	2,583	2,444	2,000	3,000	1,000	50.0%
Huron East Fire Chief-Memberships/Dues/Subscriptio	359	348	500	500	0	0.0%
Huron East Fire Chief - Emergency Events	5,464	46	5,000	1,000	(4,000)	(80.0%)
Huron East Fire Chief - Bluewater/Hensall	52,631	146,347	100,000	100,000	0	0.0%
Huron East Fire Chief - Insurance	1,181	1,300	1,300	1,495	195	15.0%
Huron East Fire Chief - Seaforth / Brussels	60,809	68,450	80,000	80,000	0	0.0%
Huron East Fire Chief - Rent - Equipment	6,975	6,975	6,975	6,975	0	0.0%
Huron East Fire Chief - Program Exp	1,810	4,071	2,000	3,000	1,000	50.0%
Huron East Fire Chief - Program Exp-N Huron	18	488	250	500	250	100.0%
Huron East Fire Chief - Uniforms	0	0	0	1,000	1,000	0.0%
Huron East Fire Chief - Fire Prevention Officer NH	15,078	16,983	16,000	17,500	1,500	9.4%
Total Operating	149,872	250,418	219,025	221,070	2,045	0.9%
CAPITAL						
CAPITAL Total Capital	0	0	0	0	0	0.0%
	-	-		-		0.070
OTHER ITEMS						
Huron East Fire Chief - Chrg to Other Job	(97,212)	(107,468)	(107,468)	(114,453)	(6,985)	6.5%
Huron East Fire Chief - Transfer to Reserves	20,000	20,000	20,000	0	(20,000)	(100.0%)
Total Other Items Total Expenditures	(77,212) 194,464	(87,468) 298,829	(87,468) 252,975	(114,453) 254,014	(26,985) 1,039	30.9% 0.4%
Total - Huron East Fire Chief	120,541	298,829	186,975	173,968	(13,007)	(7.0%)
				-,	(-, ,	
BRUSSELS FIRE DEPARTMENT						
REVENUES FEDERAL						
Total Federal	0	0	0	0	0	0.0%
OTHER MUNICIPALITIES						0.070
Fire - Brussels - Rev-Other Municipality	(74,723)	(126,044)	(122,444)	(120,425)	2,019	(1.6%)
Total Other Municipalities	(74,723)	(126,044)	(122,444)	(120,425)	2,019	(1.6%
Fire - Brussels - Rev-Donations	(12,330)	(2,860)	0	0	0	0.0%
Total Donations	(12,330)	(2,860)	0	0	0	0.0%
USER FEES						
Fire - Brussels - Rev-Service Recovery Fee	(23,248)	(9,737)	(35,000)	(35,000)	0	0.0%
Total User Fees	(23,248)	(9,737)	(35,000)	(35,000)	0	0.0%



	2021 YTD	2022 YTD	2022	2023		
	December	December	Budget	Budget	\$ Variance	% Variance
OTHER REVENUE					• • • • • • • • • • • • • • • • • • • •	
Fire - Brussels - Proceeds from Debenture	0	(19,732)	(666,667)	(127,500)	539,167	(80.9%)
Total Other Revenue	0	(19,732)	(666,667)	(127,500)	539,167	(80.9%
Total Revenues	(110,301)	(158,373)	(824,111)	(282,925)	541,186	(65.7%
	(110,001)	(100,010)	(02.,)	(,)	0.1,100	(001170
EXPENDITURES						
SALARIES & BENEFITS						
Fire - Brussels - Salaries & Wages	56,569	65,727	62,550	69,999	7,449	11.9%
Fire - Brussels - Employee Benefits	2,582	8,986	2,897	12,720	9,823	339.1%
Total Salaries & Benefits	59,151	74,713	65,447	82,719	17,272	26.4%
	33,131	74,713	03,447	02,713	17,272	20.470
OPERATING						
Fire - Brussels - Travel, Expenses & Mileage	1,691	904	500	1,000	500	100.0%
Fire - Brussels - Training/Seminars/Conferences	2,020	24,605	20,000	30,000	10,000	50.0%
Fire - Brussels - Telecommunications	2,342	2,414	2,500	2,500	0	0.0%
Fire - Brussels - Utilities	3,960	4,057	4,355	5,000	645	14.8%
						250.0%
Fire - Brussels - R & M - Bldg	7,184	2,497	4,000	14,000	10,000	
Fire - Brussels - R & M - Equipment	4,409	5,193	7,500	5,500	(2,000)	(26.7%)
Fire - Brussels - R & M - Vehicle	1,913	5,987	3,000	5,500	2,500	83.3%
Fire - Brussels - Advertising	51	281	250	300	50	20.0%
Fire - Brussels - Office/Meeting Supplies	114	416	250	100	(150)	(60.0%)
Fire - Brussels - Tools/Equipment Purchase	44,730	36,560	35,000	15,000	(20,000)	(57.1%)
Fire - Brussels - Fuel	810	1,707	1,500	2,500	1,000	66.7%
Fire - Brussels - Radio Licenses	618	664	650	700	50	7.7%
Fire - Brussels - Insurance	12,175	18,224	11,750	15,794	4,044	34.4%
Fire - Brussels - Rent - Equipment	6,975	6,975	6,975	6,975	0	0.0%
Fire - Brussels - Program Exp	1,381	1,605	1,500	11,500	10,000	666.7%
Fire - Brussels - Mutual Aid	557	531	600	600	0	0.0%
Fire - Brussels - Dispatch Costs	6,752	18,545	7,000	11,640	4,640	66.3%
Fire - Brussels - Uniform	2,339	2,873	3,600	2,500	(1,100)	(30.6%)
Fire - Brussels - Chrg from HE Fire Chief	38,885	42,987	42,987	45,781	2,794	6.5%
Total Operating	138,906	177,025	153,917	176,890	22,973	14.9%
CAPITAL						
Capital - Brussels Fire - Bldg Renovations	0	0	750,000	127,500	(622,500)	(83.0%)
Total Capital	0	0	750,000	127,500	(622,500)	(83.0%)
			,			
OTHER ITEMS						
Fire - Brussels - Transfer to Reserves	0	37,500	0	0	0	0.0%
Total Other Items	0	37,500	0	0	0	0.0%
Total Expenditures	198,057	289,238	969,364	387,109	(582,255)	(60.1%)
-	,			••••,•••		
LOTAL - BRUSSELS FIRE Department	87 756	130 865	145 253	104 184	(41 069)	
Total - Brussels Fire Department	87,756	130,865	145,253	104,184	(41,069)	(28.3%)
· ·	87,756	130,865	145,253	104,184	(41,069)	(20.3%)
GREY FIRE DEPARTMENT	87,756	130,865	145,253	104,184	(41,069)	(20.3%)
GREY FIRE DEPARTMENT REVENUES	87,756	130,865	145,253	104,184	(41,069)	(20.3%)
GREY FIRE DEPARTMENT REVENUES FEDERAL						
GREY FIRE DEPARTMENT REVENUES	87,756 0	130,865 	145,253 0	04,184	(41,069)	
GREY FIRE DEPARTMENT REVENUES FEDERAL Total Federal						0.0%
GREY FIRE DEPARTMENT REVENUES FEDERAL Total Federal DONATIONS	0	0	0	0	0	0.0%
GREY FIRE DEPARTMENT REVENUES FEDERAL Total Federal DONATIONS Fire - Grey - Rev - Donations	0 (1,300)	0	0	0	0 0	0.0%
GREY FIRE DEPARTMENT REVENUES FEDERAL Total Federal DONATIONS	0	0	0	0	0	0.0%
GREY FIRE DEPARTMENT REVENUES FEDERAL Total Federal DONATIONS Fire - Grey - Rev - Donations Total Donations	0 (1,300)	0	0	0	0 0	0.0%
GREY FIRE DEPARTMENT REVENUES FEDERAL Total Federal DONATIONS Fire - Grey - Rev - Donations Total Donations USER FEES	0 (1,300) (1,300)	0 0 0	0	0 0 0	0 0 0	0.0% 0.0% 0.0%
GREY FIRE DEPARTMENT REVENUES FEDERAL Total Federal DONATIONS Fire - Grey - Rev - Donations Total Donations USER FEES Fire - Grey - Rev - Service Recovery Fee	(1,300) (1,300) (2,930)	0 0 0 0	0 0 0 (1,500)	0 0 0 0	0 0 0 1,500	0.0% 0.0% 0.0% (100.0%)
GREY FIRE DEPARTMENT REVENUES FEDERAL Total Federal DONATIONS Fire - Grey - Rev - Donations Total Donations USER FEES Fire - Grey - Rev - Service Recovery Fee Fire - Grey - Rev - Sale of Equipment	0 (1,300) (1,300) (2,930) 0	0 0 0	0 0 (1,500) (2,000)	0 0 0	0 0 0	0.0% 0.0% (100.0% (100.0%)
GREY FIRE DEPARTMENT REVENUES FEDERAL Total Federal DONATIONS Fire - Grey - Rev - Donations Total Donations USER FEES Fire - Grey - Rev - Service Recovery Fee Fire - Grey - Rev - Sale of Equipment Total User Fees	(1,300) (1,300) (2,930)	0 0 0 0	0 0 0 (1,500) (2,000) (3,500)	0 0 0 0	0 0 0 1,500	0.0% 0.0% (100.0%) (100.0%) (100.0%)
GREY FIRE DEPARTMENT REVENUES FEDERAL Total Federal DONATIONS Fire - Grey - Rev - Donations Total Donations USER FEES Fire - Grey - Rev - Service Recovery Fee Fire - Grey - Rev - Sale of Equipment	0 (1,300) (1,300) (2,930) 0	0 0 0 0	0 0 (1,500) (2,000)	0 0 0 0	0 0 0 1,500 2,000	0.0% 0.0% (100.0%) (100.0%) (100.0%)
GREY FIRE DEPARTMENT REVENUES FEDERAL Total Federal DONATIONS Fire - Grey - Rev - Donations USER FEES Fire - Grey - Rev - Service Recovery Fee Fire - Grey - Rev - Sale of Equipment Total User Fees Total Revenues	0 (1,300) (1,300) (2,930) 0 (2,930)	0 0 0 0 0 0 0 0	0 0 0 (1,500) (2,000) (3,500)	0 0 0 0 0 0 0 0	0 0 0 1,500 2,000 3,500	0.0%
GREY FIRE DEPARTMENT REVENUES FEDERAL Total Federal DONATIONS Fire - Grey - Rev - Donations Total Donations USER FEES Fire - Grey - Rev - Service Recovery Fee Fire - Grey - Rev - Sale of Equipment Total User Fees	0 (1,300) (1,300) (2,930) 0 (2,930)	0 0 0 0 0 0 0 0	0 0 0 (1,500) (2,000) (3,500)	0 0 0 0 0 0 0 0	0 0 0 1,500 2,000 3,500	0.0% 0.0% (100.0%) (100.0%) (100.0%)
GREY FIRE DEPARTMENT REVENUES FEDERAL Total Federal DONATIONS Fire - Grey - Rev - Donations USER FEES Fire - Grey - Rev - Service Recovery Fee Fire - Grey - Rev - Sale of Equipment Total User Fees Total Revenues	0 (1,300) (1,300) (2,930) 0 (2,930)	0 0 0 0 0 0 0 0	0 0 0 (1,500) (2,000) (3,500)	0 0 0 0 0 0 0 0	0 0 0 1,500 2,000 3,500	0.0% 0.0% 0.0% (100.0%) (100.0%) (100.0%)
GREY FIRE DEPARTMENT REVENUES FEDERAL Total Federal Total Federal Image: Colspan="2">Colspan="2">Colspan="2">Colspan="2">Colspan="2">Colspan="2">Colspan="2">Colspan="2">Colspan="2">Colspan="2">Colspan="2">Colspan="2">Colspan="2">Colspan="2">Colspan="2">Colspan="2"Colspan="2"Colspan="2"Colspan="2"Colspan="2">Colspan="2"Colspan="2"Colspan="2"Colspan="2"Colspan="2"Colspan="2">Colspan="2"Colspan="	0 (1,300) (1,300) (2,930) 0 (2,930)	0 0 0 0 0 0 0 0	0 0 0 (1,500) (2,000) (3,500)	0 0 0 0 0 0 0 0	0 0 0 1,500 2,000 3,500	0.0% 0.0% (100.0%) (100.0%) (100.0%)
GREY FIRE DEPARTMENT REVENUES FEDERAL Total Federal DONATIONS Fire - Grey - Rev - Donations Total Donations USER FEES Fire - Grey - Rev - Service Recovery Fee Fire - Grey - Rev - Sale of Equipment Total User Fees EXPENDITURES SALARIES & BENEFITS	(1,300) (1,300) (2,930) (2,930) (2,930) (4,230)	0 0 0 0 0 0 0 0 0	0 0 0 (1,500) (2,000) (3,500) (3,500)	0 0 0 0 0 0 0 0	0 0 0 1,500 2,000 3,500 3,500	0.0% 0.0% (100.0%) (100.0%) (100.0% (100.0%)
GREY FIRE DEPARTMENT REVENUES FEDERAL Total Federal Total Federal Image: Colspan="2">Colspan="2">Colspan="2">Colspan="2">Colspan="2">Colspan="2">Colspan="2">Colspan="2">Colspan="2">Colspan="2">Colspan="2">Colspan="2">Colspan="2">Colspan="2">Colspan="2">Colspan="2"Colspan="2">Colspan="2"Colspan="2"Colspan="2">Colspan="2"Colspan="2"Colspan="2"Colspan="2"Colspan="2">Colspan="2"Colspan="2"Colspan="2"Colspan="2"Colspan="2"Colspan="2"Colspan="2"Colspan="2">Colspan="2"Colspan	(1,300) (1,300) (1,300) (2,930) (2,930) (4,230) (4,230) 36,252	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 (1,500) (2,000) (3,500) (3,500) 45,600	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 1,500 2,000 3,500 3,500 20,694	0.0% 0.0% 0.0% (100.0% (100.0% (100.0% (100.0%) 45.4% 400.7%
GREY FIRE DEPARTMENT REVENUES FEDERAL Total Federal DONATIONS Fire - Grey - Rev - Donations Total Donations USER FEES Fire - Grey - Rev - Service Recovery Fee Fire - Grey - Rev - Sale of Equipment Total Revenues EXPENDITURES SALARIES & BENEFITS Fire - Grey - Salaries & Wages Fire - Grey - Employee Benefits	(1,300) (1,300) (2,930) (2,930) (4,230) (4,230) 36,252 1,778	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 (1,500) (2,000) (3,500) (3,500) (3,500) 45,600 2,553	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 1,500 2,000 3,500 3,500 20,694 10,230	0.0% 0.0% 0.0% (100.0%) (100.0%) (100.0% (100.0%) 45.4% 400.7%
GREY FIRE DEPARTMENT REVENUES FEDERAL Total Federal DONATIONS Fire - Grey - Rev - Donations Total Donations USER FEES Fire - Grey - Rev - Service Recovery Fee Fire - Grey - Rev - Service Recovery Fee Fire - Grey - Rev - Sale of Equipment Total Revenues EXPENDITURES SALARIES & BENEFITS Fire - Grey - Salaries & Wages Fire - Grey - Employee Benefits	(1,300) (1,300) (2,930) (2,930) (4,230) (4,230) 36,252 1,778	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 (1,500) (2,000) (3,500) (3,500) (3,500) 45,600 2,553	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 1,500 2,000 3,500 3,500 20,694 10,230	0.0% 0.0% 0.0% (100.0%) (100.0%) (100.0% (100.0%) 45.4% 400.7%
GREY FIRE DEPARTMENT REVENUES FEDERAL Total Federal DONATIONS Fire - Grey - Rev - Donations Total Donations USER FEES Fire - Grey - Rev - Service Recovery Fee Fire - Grey - Rev - Sale of Equipment Total Revenues EXPENDITURES SALARIES & BENEFITS Fire - Grey - Salaries & Wages Fire - Grey - Employee Benefits Total Salaries & Benefits	(1,300) (1,300) (2,930) (2,930) (4,230) (4,230) 36,252 1,778	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 (1,500) (2,000) (3,500) (3,500) (3,500) 45,600 2,553	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 1,500 2,000 3,500 3,500 20,694 10,230	0.0% 0.0% 0.0% (100.0%) (100.0%) (100.0% (100.0%) 45.4% 400.7%
GREY FIRE DEPARTMENT REVENUES FEDERAL Total Federal DONATIONS Fire - Grey - Rev - Donations Total Donations USER FEES Fire - Grey - Rev - Service Recovery Fee Fire - Grey - Rev - Service Recovery Fee Fire - Grey - Rev - Sale of Equipment Total Revenues EXPENDITURES SALARIES & BENEFITS Fire - Grey - Salaries & Wages Fire - Grey - Employee Benefits Total Salaries & Benefits OPERATING	0 (1,300) (1,300) (2,930) (2,930) (4,230) (4,230) (4,230) (4,230) 36,252 1,778 38,030	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 (1,500) (2,000) (3,500) (3,500) (3,500) (3,500) (3,500) (3,500) (3,503)	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 1,500 2,000 3,500 3,500 20,694 10,230 30,924	0.0% 0.0% 0.0% (100.0%) (100.0%) (100.0% (100.0%) 45.4% 400.7% 64.2%
GREY FIRE DEPARTMENT REVENUES FEDERAL Total Federal Total Federal Image: Colspan="2">Colspan="2">Colspan="2">Colspan="2">Colspan="2">Colspan="2">Colspan="2">Colspan="2">Colspan="2">Colspan="2">Colspan="2"Colspan="2"Colspan="2"Colspan="2"Colspan="2"Colspan="2"Colspan="2"Colspan="2">Colspan="2"Colspan="2"Colspan="2"Colspan="2"Colspan="2"Colspan="2"Colspan="2">Colspan="2"Col	(1,300) (1,300) (1,300) (2,930) (2,930) (4,230) (4,230) (4,230) 36,252 1,778 38,030 56	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 (1,500) (2,000) (3,500)	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 1,500 2,000 3,500 3,500 20,694 10,230 30,924 0	0.0% 0.0% 0.0% (100.0%) (100.0%) (100.0%) (100.0%) 45.4% 400.7% 64.2%



Total Provincial () Total Revenues (1,6) EXPENDITURES (1,6) OPERATING (1,6) Police - Telecommunications (1,6) Police - Utilities (1,6) Police - Janitorial Exp (1,6) Police - Property Taxes (1,6) Police - Rent-Bldg (1,6)	74,880) 74,880) 11,030) 11,030) 85,910) 85,910) 2,850 1,954 8,466 2,600 775 74,384 6,132 97,161 1,251	(1,661,754) (1,661,754) (14,745) (14,745) (1,676,499) 2,948 1,796 4,316 2,515 784 1,661,748 6,206 1,680,313 3,814	(1,661,748) (1,661,748) (9,000) (9,000) (9,000) (1,670,748) 2,925 2,232 15,000 2,627 853 1,661,748 6,206 1,691,591 20,843	0 (10,000) (1,661,748 1,661,748 (1,000) (1,000) 1,660,748 219 225 (6,500) 171 128 (22,135) 74 (27,818) 1,632,930	(100.0%) (100.0%) (100.0%) (11.1%) (99.4%) (99.4%) (99.4%) (1.3%) (1.3%) (1.3%) (1.2%) (1.6%) (7,834.4%)
Police - Rev-Police Credits (Total Provincial (Total Revenues (1,6) EXPENDITURES (OPERATING (Police - Telecommunications (Police - Utilities (Police - Tax Supp/Write Offs (Police - Janitorial Exp (Police - Contracted Service 1,6 Police - Rent-Bldg (74,880) 11,030) 11,030) 85,910) 2,850 1,954 8,466 2,600 775 74,384 6,132 97,161	(1,661,754) (14,745) (14,745) (1,676,499) 2,948 1,796 4,316 2,515 784 1,661,748 6,206 1,680,313	(1,661,748) (9,000) (9,000) (1,670,748) 2,925 2,232 15,000 2,627 853 1,661,748 6,206 1,691,591	0 (10,000) (1,661,748 (1,000) (1,000) 1,660,748 219 225 (6,500) 171 128 (22,135) 74 (27,818)	(100.0%) 11.1% 11.1% (99.4%) 7.5% 10.1% (43.3%) 6.5% 15.0% (1.3%) 1.2% (1.6%)
Police - Rev-Police Credits (Total Provincial (Total Revenues (1,6) EXPENDITURES (OPERATING (Police - Telecommunications (Police - Utilities (Police - Tax Supp/Write Offs (Police - Property Taxes (Police - Contracted Service 1,6 Police - Rent-Bldg (74,880) 11,030) 11,030) 85,910) 2,850 1,954 8,466 2,600 775 74,384 6,132	(1,661,754) (14,745) (14,745) (1,676,499) 2,948 1,796 4,316 2,515 784 1,661,748 6,206	(1,661,748) (9,000) (9,000) (1,670,748) 2,925 2,232 15,000 2,627 853 1,661,748 6,206	0 (10,000) (1,661,748 (1,000) (1,000) 1,660,748 219 225 (6,500) 171 128 (22,135) 74	(100.0%) 11.1% 11.1% (99.4%) 7.5% 10.1% (43.3%) 6.5% 15.0% (1.3%) 1.2%
Police - Rev-Police Credits (Total Provincial (Total Revenues (1,6) EXPENDITURES (OPERATING (Police - Telecommunications (Police - Utilities (Police - Janitorial Exp (Police - Property Taxes (Police - Contracted Service 1,6)	74,880) 11,030) 11,030) 85,910) 2,850 1,954 8,466 2,600 775 74,384	(1,661,754) (14,745) (14,745) (1,676,499) 2,948 1,796 4,316 2,515 784 1,661,748	(1,661,748) (9,000) (9,000) (1,670,748) 2,925 2,232 15,000 2,627 853 1,661,748	0 (10,000) (10,000) (10,000) 3,144 2,457 8,500 2,798 981	1,661,748 (1,000) (1,000) 1,660,748 219 225 (6,500) 171 128 (22,135)	(100.0%) 11.1% 11.1% (99.4%) 7.5% 10.1% (43.3%) 6.5% 15.0% (1.3%)
Police - Rev-Police Credits () Total Provincial () Total Revenues (1,6) EXPENDITURES () OPERATING () Police - Telecommunications () Police - Utilities () Police - Tax Supp/Write Offs () Police - Janitorial Exp () Police - Property Taxes ()	74,880) 11,030) 11,030) 85,910) 2,850 1,954 8,466 2,600 775	(1,661,754) (14,745) (14,745) (1,676,499) 2,948 1,796 4,316 2,515 784	(1,661,748) (9,000) (9,000) (1,670,748) 2,925 2,232 15,000 2,627 853	0 (10,000) (10,000) (10,000) 3,144 2,457 8,500 2,798 981	1,661,748 (1,000) (1,000) 1,660,748 219 225 (6,500) 171 128	(100.0%) 11.1% 11.1% (99.4% 7.5% 10.1% (43.3%) 6.5% 15.0%
Police - Rev-Police Credits (Total Provincial (Total Revenues (1,6) EXPENDITURES (OPERATING (Police - Telecommunications (Police - Utilities (Police - Tax Supp/Write Offs (74,880) 11,030) 11,030) 85,910) 2,850 1,954 8,466	(1,661,754) (14,745) (14,745) (1,676,499) 2,948 1,796 4,316	(1,661,748) (9,000) (9,000) (1,670,748) 2,925 2,232 15,000	0 (10,000) (10,000) (10,000) 3,144 2,457 8,500	1,661,748 (1,000) (1,000) 1,660,748 219 225 (6,500)	(100.0%) 11.1% 11.1% (99.4%) 7.5% 10.1% (43.3%)
Police - Rev-Police Credits () Total Provincial () Total Revenues (1,6) EXPENDITURES () OPERATING () Police - Telecommunications () Police - Utilities ()	74,880) 11,030) 11,030) 85,910) 2,850 1,954	(1,661,754) (14,745) (14,745) (1,676,499) 2,948 1,796	(1,661,748) (9,000) (9,000) (1,670,748) 2,925 2,232	0 (10,000) (10,000) (10,000) 3,144 2,457	1,661,748 (1,000) (1,000) 1,660,748 219 225	(100.0%) 11.1% 11.1% (99.4%) 7.5% 10.1%
Police - Rev-Police Credits (Total Provincial (Total Revenues (1,6) EXPENDITURES OPERATING Police - Telecommunications	74,880) 11,030) 11,030) 85,910) 2,850	(1,661,754) (14,745) (14,745) (1,676,499) 2,948	(1,661,748) (9,000) (9,000) (1,670,748) 2,925	0 (10,000) (10,000) (10,000) 3,144	1,661,748 (1,000) (1,000) 1,660,748 219	(100.0%) 11.1% 11.1% (99.4%) 7.5%
Police - Rev-Police Credits ((Total Provincial () Total Revenues (1,6) EXPENDITURES OPERATING	74,880) 11,030) 11,030) 85,910)	(1,661,754) (14,745) (14,745) (1,676,499)	(1,661,748) (9,000) (9,000) (1,670,748)	0 (10,000) (10,000) (10,000)	1,661,748 (1,000) (1,000) 1,660,748	(100.0%) 11.1% 11.1% (99.4%)
Police - Rev-Police Credits ((Total Provincial () Total Revenues (1,6) EXPENDITURES	74,880) 11,030) 11,030)	(1,661,754) (14,745) (14,745)	(1,661,748) (9,000) (9,000)	0 (10,000) (10,000)	1,661,748 (1,000) (1,000)	(100.0%) 11.1% 11.1%
Police - Rev-Police Credits (Total Provincial (Total Revenues (1,6)	74,880) 11,030) 11,030)	(1,661,754) (14,745) (14,745)	(1,661,748) (9,000) (9,000)	0 (10,000) (10,000)	1,661,748 (1,000) (1,000)	(100.0%) 11.1% 11.1%
Police - Rev-Police Credits (Total Provincial (74,880) 11,030) 11,030)	(1,661,754) (14,745) (14,745)	(1,661,748) (9,000) (9,000)	0 (10,000) (10,000)	1,661,748 (1,000) (1,000)	(100.0%) 11.1% 11.1%
Police - Rev-Police Credits (Total Provincial (74,880) 11,030) 11,030)	(1,661,754) (14,745) (14,745)	(1,661,748) (9,000) (9,000)	0 (10,000) (10,000)	1,661,748 (1,000) (1,000)	(100.0%) 11.1% 11.1%
Police - Rev-Police Credits (74,880) 11,030)	(1,661,754) (14,745)	(1,661,748) (9,000)	0 (10,000)	1,661,748 (1,000)	(100.0%) 11.1%
	74,880)	(1,661,754)	(1,661,748)	0	1,661,748	(100.0%)
PROVINCIAL						, ,
						, ,
(1,0						, ,
	74,880)	(1 661 754)	(1 661 748)	0	1 661 748	(100.0%)
TAXATION						
REVENUES						
POLICING						
Total - Grey Fire Department 12	5,893	(162,704)	165,162	481,578	316,416	191.6%
	30,123	(162,704)	168,662	481,578	312,916	185.5%
Total Other Items	0	(382,728)	(232,116)	0	232,116	(100.0%)
Fire Grey - Transfer from Reserves	0	(382,728)	(234,116)	0	234,116	(100.0%)
Fire - Grey - Transfer to Reserves	0	(202 720)	2,000	0	(2,000)	(100.0%)
OTHER ITEMS			0.000		(0.000)	(400.000)
Total Capital	0	0	234,116	268,335	34,219	14.6%
Capital - Grey Fire - Vehicle	0	0	234,116	25,000	(209,116)	(89.3%)
Capital-Grey Fire - Equipment	0	0	0	243,335	243,335	0.0%
CAPITAL						
Total Operating	92,093	148,574	118,509	134,166	15,657	13.2%
	19,442	21,494	21,494	22,891	1,397	6.5%
Fire - Grey - Uniform	0	114	3,000	1,000	(2,000)	(66.7%)
Fire - Grey - Dispatch Costs	6,627	18,506	7,000	11,640	4,640	66.3%
Fire - Grey - Mutual Aid	728	685	750	1,200	450	60.0%
Fire - Grey - Program Exp	250	1,155	1,000	11,200	10,200	1,020.0%
Fire - Grey - Insurance	13,244	18,607	12,595	16,035	3,440	27.3%
Fire - Grey - Radio Licenses	618	664	650	700	50	7.7%
Fire - Grey - Fuel	3,000	3,356	3,300	4,500	1,200	36.4%
Fire - Grey - Tools/Equipment	28,418	57,559	35,000	15,000	(20,000)	(57.1%)
Fire - Grey - Office/Meeting Supplies	0	0	100	100	0	0.0%
Fire - Grey - Advertising	51	62	200	200	0	0.0%
Fire - Grey - R & M - Vehicle	3,217	4,210	5,000	15,000	10,000	200.0%
Fire - Grey - R & M - Equipment	5,911	8,502	7,000	8,000	1,000	14.3%
Fire - Grey - R & M - Bldg	1,845	3,482	4,000	3,000	(1,000)	(25.0%
2021 V Decem		2022 YTD December	2022 Budget	2023 Budget	\$ Variance	% Variance



	2021 YTD	2022 YTD	2022	2023		
	December	December	Budget	Budget	\$ Variance	% Variance
PROTECTIVE INSPECTION & CONTROL CONSERVATION AUTHORITY						
REVENUES						
PROVINCIAL						
Total Revenues	0	0	0	0	0	0.0%
EXPENDITURES						
OPERATING						
Conservation Auth - ABC - Program Exp	65,838	64,203	64,253	78,164	13,911	21.7%
Conservation Auth - MVC - Program Exp	175,522	188,569	180,788	197,997	17,209	9.5%
Total Expenditures Total - Conservation Authority	241,360 241,360	252,772 252,772	245,041 245,041	276,161 276,161	31,120 31,120	12.7% 12.7%
	241,360	252,112	245,041	276,101	31,120	12.7 /0
СВО						
REVENUES						
USER FEES	(1.100)	(1.10.1)	(100)	(1.000)	(1.100)	4 400 000
CBO - Rev - Parking Fines CBO - Rev-Building Permits	(4,132) (301,109)	(1,434) (289,859)	(100) (250,000)	(1,200) (288,846)	(1,100) (38,846)	1,100.0% 15.5%
CBO - Rev-Sign Permits	(105)	(105)	(230,000)	(105)	(35,640)	50.0%
CBO - Rev-Sidewalk Cafe Permits	0	(75)	0	(75)	(75)	0.0%
Total Revenues	(305,346)	(291,473)	(250,170)	(290,226)	(40,056)	16.0%
EXPENDITURES SALARIES & BENEFITS						
SALARIES & DENEFITS Salaries & Benefits	148,269	155,882	155,832	220,588	64,756	41.6%
Total Salaries & Benefits	148,269	155,882	155,832	220,588	64,756	41.6%
	,	,	,		,	
OPERATING						
CBO - Travel, Expenses & Mileage	16,272	16,292	16,000	17,100	1,100	6.9%
CBO - Training/Seminars/Conferences	2,518	1,501	7,000	3,000	(4,000)	(57.1%)
CBO - Telecommunications	618	391	640	650	10	1.6%
CBO - Computer Software/Support CBO - Office/Meeting Supplies	2,552 4,521	3,719 2,059	5,650 2,000	5,700 3,000	50 1,000	0.9%
CBO - Memberships/Dues/Subscriptions	1,227	1,208	1,200	1,500	300	25.0%
CBO - Insurance	2,726	3,135	3,135	3,605	470	15.0%
CBO - By Law Enforcement	25,101	28,800	30,000	25,000	(5,000)	(16.7%)
CBO - Contracted Services	0	0	0	10,000	10,000	0.0%
CBO - Clothing Allowance	795	337	450	450	0	0.0%
Total Operating	56,330	57,442	66,075	70,005	3,930	5.9%
CAPITAL						
Total Capital	0	0	0	0	0	0.0%
		-		-	•	
OTHER ITEMS						
CBO - Transfer to Reserves	0	0	0	1,190	1,190	0.0%
CBO - Transfer from Reserves	0	0	0	(10,000)	(10,000)	0.0%
Total Other Items	0	0	0	(8,810)	(8,810)	0.0%
Total Expenditures Total - CBO	204,599 (100,747)	213,324 (78,149)	221,907 (28,263)	281,783 (8,443)	59,876 19,820	27.0% (70.1%)
	(100,141)	(10,143)	(20,200)	(0,440)	13,020	(10.170)
BUILDING INSPECTOR						
REVENUES						
OTHER MUNICIPALITIES				/		
				(52,562)	(2,953)	6.0%
Bldg Inspector - Rec - Other Municipality	(44,264)	(41,103)	(49,609)		10 050	C 00/
	(44,264) (44,264)	(41,103) (41,103)	(49,609) (49,609)	(52,562)	(2,953)	6.0%
Bldg Inspector - Rec - Other Municipality	,				(2,953)	6.0%
Bldg Inspector - Rec - Other Municipality Total Other Municipalities USER FEES Bldg Inspector - Rev - Plumbing Insp fees	,				(2,953) 6,400	6.0% (11.6%)
Bldg Inspector - Rec - Other Municipality Total Other Municipalities USER FEES Bldg Inspector - Rev - Plumbing Insp fees Bldg Inspector - Rev - Septic Insp fees	(44,264) (53,747) (17,486)	(41,103) (43,546) (20,562)	(49,609) (55,000) (21,000)	(52,562) (48,600) (21,000)	6,400 0	(11.6%) 0.0%
Bldg Inspector - Rec - Other Municipality Total Other Municipalities USER FEES Bldg Inspector - Rev - Plumbing Insp fees Bldg Inspector - Rev - Septic Insp fees Bldg Inspector - Revenue - Planning App Comments	(44,264) (53,747) (17,486) (2,385)	(41,103) (43,546) (20,562) (804)	(49,609) (55,000) (21,000) (2,823)	(52,562) (48,600) (21,000) (800)	6,400 0 2,023	(11.6%) 0.0% (71.7%)
Bldg Inspector - Rec - Other Municipality Total Other Municipalities USER FEES Bldg Inspector - Rev - Plumbing Insp fees Bldg Inspector - Rev - Septic Insp fees Bldg Inspector - Rev - Planning App Comments Total User Fees	(44,264) (53,747) (17,486) (2,385) (73,618)	(41,103) (43,546) (20,562) (804) (64,912)	(49,609) (55,000) (21,000) (2,823) (78,823)	(52,562) (48,600) (21,000) (800) (70,400)	6,400 0 2,023 8,423	(11.6%) 0.0% (71.7%) (10.7%)
Bldg Inspector - Rec - Other Municipality Total Other Municipalities USER FEES Bldg Inspector - Rev - Plumbing Insp fees Bldg Inspector - Rev - Septic Insp fees Bldg Inspector - Revenue - Planning App Comments	(44,264) (53,747) (17,486) (2,385)	(41,103) (43,546) (20,562) (804)	(49,609) (55,000) (21,000) (2,823)	(52,562) (48,600) (21,000) (800)	6,400 0 2,023	(11.6%) 0.0% (71.7%) (10.7%)
Bldg Inspector - Rec - Other Municipality Total Other Municipalities USER FEES Bldg Inspector - Rev - Plumbing Insp fees Bldg Inspector - Rev - Septic Insp fees Bldg Inspector - Revenue - Planning App Comments Total User Fees	(44,264) (53,747) (17,486) (2,385) (73,618)	(41,103) (43,546) (20,562) (804) (64,912)	(49,609) (55,000) (21,000) (2,823) (78,823)	(52,562) (48,600) (21,000) (800) (70,400)	6,400 0 2,023 8,423	(11.6%) 0.0% (71.7%) (10.7%)
Bldg Inspector - Rec - Other Municipality Total Other Municipalities USER FEES Bldg Inspector - Rev - Plumbing Insp fees Bldg Inspector - Rev - Septic Insp fees Bldg Inspector - Revenue - Planning App Comments Total User Fees Total Revenues	(44,264) (53,747) (17,486) (2,385) (73,618)	(41,103) (43,546) (20,562) (804) (64,912)	(49,609) (55,000) (21,000) (2,823) (78,823)	(52,562) (48,600) (21,000) (800) (70,400)	6,400 0 2,023 8,423	(11.6%) 0.0% (71.7%) (10.7%)
Bldg Inspector - Rec - Other Municipality Total Other Municipalities USER FEES Bldg Inspector - Rev - Plumbing Insp fees Bldg Inspector - Rev - Septic Insp fees Bldg Inspector - Revenue - Planning App Comments Total User Fees Total Revenues EXPENDITURES SALARIES & BENEFITS Bldg Inspector - Salaries & Benefits	(44,264) (53,747) (17,486) (2,385) (73,618) (117,882) 80,586	(41,103) (43,546) (20,562) (804) (64,912)	(49,609) (55,000) (21,000) (2,823) (78,823)	(52,562) (48,600) (21,000) (800) (70,400)	6,400 0 2,023 8,423	(11.6%) 0.0% (71.7%) (10.7%)
Bldg Inspector - Rec - Other Municipality Total Other Municipalities USER FEES Bldg Inspector - Rev - Plumbing Insp fees Bldg Inspector - Rev - Septic Insp fees Bldg Inspector - Revenue - Planning App Comments Total User Fees Total Revenues EXPENDITURES SALARIES & BENEFITS	(44,264) (53,747) (17,486) (2,385) (73,618) (117,882)	(41,103) (43,546) (20,562) (804) (64,912) (106,015)	(49,609) (55,000) (21,000) (2,823) (78,823) (128,432)	(52,562) (48,600) (21,000) (800) (70,400) (122,962)	6,400 0 2,023 8,423 5,470	(11.6%) 0.0% (71.7%) (10.7%) (4.3%)



	2021 YTD	2022 YTD	2022	2023		
	December	December	Budget	Budget	\$ Variance	% Variance
Bldg Inspector - Travel, Expenses & Mileage-Levy -	5,975	7,350	4,800	7,000	2,200	45.8%
Bldg Inspector - Training/Seminars/Conferences-Lev	1,827	365	2,500	3,000	500	20.0%
Bldg Inspector - Telecommunication-Levy - PIL-	630	699	643	700	57	8.9%
Bldg Inspector - Computer Software/Support-Levy -	1,094	0	3,600	3,600	0	0.0%
Bldg Inspector - Office/Meeting Supplies-Levy - PI	372	32	500	500	0	0.0%
Bldg Inspector - Memberships/Dues/Subscriptions-Le	659	479	750	800	50	6.7%
Bldg Inpector - Cotract Labor-Levy - PIL-	0	0	0	26,281	26,281	0.0%
Bldg Inspector - Clothing Allowance-Levy - PIL-	0	0	400	450	50	12.5%
Total Operating	10,557	8,925	13,193	42,331	29,138	220.9%
Total Expenditures	91,143	92,447	99,217	131,405	32,188	32.4%
Total - Building Inspector	(26,739)	(13,568)	(29,215)	8,443	37,658	(128.9%)
BLDG & PROPERTY MAINTENANCE COORDINATO						
REVENUES						
USER FEES						
Bldg & Prop Maint - Rev - Service Recovery Fees	(51,439)	(50,923)	(53,655)	(42,517)	11,138	(20.8%)
Total Revenues	(51,439)	(50,923)	(53,655)	(42,517)	11,138	(20.8%
EXPENDITURES						
SALARIES & BENEFITS						
Salaries & Benefits	75,582	78,994	77,440	83,562	6,122	7.9%
Total Salaries & Benefits	75,582	78,994	77,440	83,562	6,122	7.9%
OPERATING						
Bldg & Prop Maint - Travel, Expenses & Mileage-Tax	8,092	7,583	7,700	8,000	300	3.9%
Bldg & Prop Maint - Telecommunication-Taxation - G	234	235	241	250	9	3.7%
Bldg & Prop Maint - Tools/Equipment Purchase-Taxat	1,066	766	2,000	2,000	0	0.0%
Bldg & Prop Maint - Fuel/Oil/Lubricants-Taxation - Bldg & Prop Maint - Memberships/Dues/Subscriptions	0	0	150 0	150 120	0 120	0.0%
Bidg & Prop Maint - Clothing Allowance-Taxation -	0	120 275	400	400	0	0.0%
Total Operating	9,392	8,979	10,491	400 10,920	429	4.1%
Total Expenditures	9,392 84,974	87,973	87,931	94,482	6,551	4.1%
Total - Bldg & Property Maintenance Coordinator	33,535	37,050	34,276	51,965	17,689	51.6%
	00,000	01,000	34,210	01,000	17,005	01.070
ANIMAL CONTROL						
REVENUES						
USER FEES						
Animal Ctrl - Rev - Service Recovery Fee	(1,113)	(1,164)	(775)	0	775	(100.0%)
Animal Ctrl - Rev - Dog Licenses	(33,215)	(31,362)	(32,793)	(31,000)	1,793	(5.5%)
Total Revenues	(34,328)	(32,526)	(33,568)	(31,000)	2,568	(7.7%
EXPENDITURES						
SALARIES & BENEFITS						
Salaries & Benefits	6,610	0	11,769	0	(11,769)	(100.0%)
Total Salaries & Benefits	6,610	0	11,769	0	(11,769)	(100.0%
00504700						
OPERATING	0.004		2,600	0.000	(4.400)	(20.00/)
Animal Ctrl - Travel, Expenses & Mileage Animal Ctrl - Consultant/Professional Services	2,394	1.008	3,600	2,200	(1,400)	(38.9%)
Animal Ctrl - Consultant/Professional Services	410 0	1,008	500 2,000	7,100 500	6,600	(75.0%)
Animal Ctrl - Livestock Claims Animal Ctrl - Animal Boarding Fees	454	1,126	1,336	1,400	(1,500) 64	4.8%
Total Operating	3,258	2,554	7,436	11,200	3,764	50.6%
Total Expenditures	9,868	2,554	19,205	11,200	(8,005)	(41.7%
Total - Animal Control	(24,460)	(29,972)	(14,363)	(19,800)	(5,437)	37.9%
	(2-1,-100)	(20,012)	(14,000)	(10,000)	(0,407)	01.070
CROSSING GUARDS						
EXPENDITURES						
SALARIES & BENEFITS						
Crossing Guards - Seaforth - Salaries & Wages	11,875	18,918	21,141	21,125	(16)	(0.1%
Crossing Guards - Seaforth - Employee Benefits	1,238	2,099	2,062	4,225	2,163	104.9%
Total Salaries & Benefits	13,113	21,017	23,203	25,350	2,147	9.3%
OPERATING						
Total Operating	0	0	0	0	0	0.0%
Total Expenditures	13,113	21,017	23,203	25,350	2,147	9.3%
Total - Crossing Guards	13,113	21,017	23,203	25,350	2,147	9.3%
Total - PROTECTIVE INSPECTION & CONTRC	136,062	189,150	230,679	333,676	102,997	44.6%



	2021 YTD	2022 YTD	2022	2023		
	December	December	Budget	Budget	\$ Variance	% Variance
TRANSPORTATION SERVICES						
REVENUES						
FEDERAL Roads - Rev - Fed Employment Grant	(6,045)	(1,575)	(3,900)	0	3,900	(100.0%)
Roads - Rev - Fed - Rural & Northern Communities	(1,179,131)	(396,106)	(3,300)	0	0,300	0.0%
Total Federal	(1,185,176)	(397,681)	(3,900)	0	3,900	(100.0%)
	(1,100,110)	(001,001)	(0,000)		0,000	(1001070)
PROVINCIAL						
Roads - Rev - OCIF - Formula	(431,716)	(795,674)	(795,674)	(915,030)	(119,356)	15.0%
Roads - Prov - Rev - Connecting Link	(739,180)	(1)	0	0	0	0.0%
Total Provincial	(1,170,896)	(795,675)	(795,674)	(915,030)	(119,356)	15.0%
OTHER MUNICIPALITIES						
Total Other Municipalities	0	0	0	0	0	0.0%
USER FEES	(172,000)	(77.005)	(22,000)	(40.000)	(7.000)	24.00/
Roads - Rev - Service Recovery Fee Roads - Rev - Sale of Equipment	(173,390)	(77,095) (2,922)	(33,000) (9,000)	(40,000)	(7,000) 9,000	21.2%
Roads - Rev - Sale of Equipment	(2,400)	(2,922)	(9,000)	(2,400)	9,000	0.0%
Total User Fees	(175,790)	(82,417)	(44,400)	(42,400)	2,000	(4.5%)
	(173,730)	(02,417)	(44,400)	(+2,400)	2,000	(4.3%)
OTHER REVENUE						
Roads - Gain/Loss - Disposal of Assets	0	(24,119)	0	0	0	0.0%
Total Other Revenue	0	(24,119)	0	0	0	0.0%
Total Revenues	(2,531,862)	(1,299,892)	(843,974)	(957,430)	(113,456)	13.4%
EXPENDITURES						
SALARIES & BENEFITS						
Roads - Salaries & Wages	800,987	826,469	835,709	887,885	52,176	6.2%
Roads - Employee Benefits	229,175	214,243	248,355	241,251	(7,104)	(2.9%)
Total Salaries & Benefits	1,030,162	1,040,712	1,084,064	1,129,136	45,072	4.2%
OPERATING						
Roads - Travel, Expenses & Mileage	0	135	0	600	600	0.0%
Roads - Training/Seminars/Conferences	6,220	8,401	11,500	11,500	0	0.0%
Roads - Telecommunications	5,214	5,250	5,400	5,400	0	0.0%
Roads - Utilities	30,538	37,159	32,015	40,875	8,860	27.7%
Roads - Janitorial Exp	1,559	3,191	1,500	1,500	0	0.0%
Roads - R & M - Bldg	38,968	45,953	63,000	25,000	(38,000)	(60.3%)
Roads - Advertising Roads - Office/Meeting Supplies	1,915 8,549	3,684 4,712	3,000 7,500	3,000 5,500	(2,000)	(26.7%)
Roads - Tools/Equipment Purchase	8,216	6,538	19,000	7,000	(12,000)	(63.2%)
Roads - Memberships/Dues/Subscriptions	3,016	5,020	2,200	2,200	(12,000)	0.0%
Roads - Property Taxes	1,494	1,580	1,643	1,807	164	10.0%
Roads - Licenses	34,245	23,401	30,000	18,000	(12,000)	(40.0%)
Roads - Consultant/Professional Services	33,132	20,091	12,000	10,000	(12,000)	(40.0%)
Roads - Insurance	75,776	83,863	83,354	95,857	12,503	15.0%
Roads - Main St Revitalization Program Exp	0	(8,962)	0	0	0	0.0%
Roads - Monitoring Costs	1,221	661	1,275	2,000	725	56.9%
Roads - Supplies	19,485	17,354	18,000	18,000	0	0.0%
Roads - Clothing Allowance	5,602	5,194	4,400	5,200	800	18.2%
Roads - Kent St - Consultant/Prof Srvc	1,038	0	0	0	0	0.0%
Total Operating	276,188	263,225	295,787	253,439	(42,348)	(14.3%)
MAINTENANCE ACTIVITIES						
Roads - R & M - Bridge/Culvert	11,124	24,602	60,000	40,000	(20,000)	(33.3%)
Roads - Roadside Maintenance	77,961	79,562	85,000	85,000	0	0.0%
Roads - Tree Planting/Removal	45,628	51,494	55,000	60,000	5,000	9.1%
Roads - Catch Basins/Curb & Gutter	8,895	10,112	10,000	10,000	0	0.0%
Roads - Pavement Maintenance	28,709	33,958	40,000	48,000	8,000	20.0%
Roads - Gravel Resurfacing/Patching	734,901	643,887	596,600	905,429	308,829	51.8%
Roads - Dust Control	222,298	228,552	227,000	292,767	65,767	29.0%
Roads - Signs/Safety Devices	17,659	14,221	15,000	16,000	1,000	6.7%
Roads - Sidewalks	15,316	3,723	20,000	20,000	0	0.0%
Roads - Materials	689	365	2,500	2,500	0	0.0%
	005 450	5,493	20,000	20,000	0	0.0%
Roads - Municipal Drain Assessment	205,153				-	
Roads - Municipal Drain Assessment Roads - Contracted Services Total Maintenance Activities	13,405 1,381,738	20,947 1,116,916	15,000 1,146,100	21,000 1,520,696	6,000 374,596	40.0% 32.7%



Total - TRANSPORTATION SERVICES	4,095,985	1,236,564	4,102,692	3,953,019	(149,673)	(3.6%)
Total Expenditures	6,627,847	2,536,456	4,946,666	4,910,449	(36,217)	(0.7%)
Total Other Items	(327,926)	(816,548)	(625,000)	(707,175)	(82,175)	13.1%
Roads - Bridges - Transfer from Reserves	0	0	0	0	0	0.0%
Roads - Equipment - Transfer from Reserves	0	(200,000)	(100,000)	(415,000)	(315,000)	315.0%
Roads - Equipment Reserves - Transfer to Reserves	100,000	0	0	320,000	320,000	0.0%
Roads - Working Capital Rsrv -Trans from Rsrv	0	(102,346)	0	0	0	0.0%
Roads - Bridge Reserves - Transfer from Reserves	(427,926)	(514,202)	(525,000)	(612,175)	(87,175)	16.6%
OTHER ITEMS						
Capital - Drains - Municipal Assessment Total Capital	0 3,530,712	11,273 11,273	388,608 2,266,323	213,980 1,802,820	(174,628) (463,503)	(44.9%) (20.5%)
	982,489	-	-	-	-	0.0%
Capital-Combined-Main St (Chty Rd 12) - Roads Capital-Combined-Connecting Link(Hwy 8) - Rds		0	0	0	0	
Capital-Combined-Egmondville Floject (18031)-Faveni Capital-Combined-Main St (Cnty Rd 12) - Roads	147,784	0	0	0	0	0.0%
Capital-Combined-Egmondville Project (18051)-Pavem	0	0	0	0	(755,500)	0.0%
Capital - Combined Project - Princess StRds	3,610	0	739,500	0	(739,500)	(100.0%)
Capital - Rds - Vehicles	35,000	0	60,000	0	(60,000)	(100.0%)
Capital - Rds - Equipment - Grader	0	0	0	0	0	0.0%
Capital - Rds - Equipment - Heavy	0	0	303,215	150,000	(153,215)	(50.5%)
Capital - Rds - Equipment - Misc	0	0	180,000	435,000	255,000	141.7%
Capital - Bridge/Culverts - McKillop - Repairs	0	0	60,000	30,000	(30,000)	(50.0%)
Capital - Bridges/Culverts - Tuckersmith - Repairs	1,859,354	0	15,000	321,000	306,000	2,040.0%
Capital - Hensall Rd - Pavement	0	0	500,000	607,840	107,840	21.6%
Capital - Rds-Industrial Dr(Brussels)-Pavement	0	0	0	45,000	45,000	0.0%
Capital - Turnberry St(Brussels) - Pavement	0	0	20,000	0	(20,000)	(100.0%)
Capital - Morrison Line - Paving	502,475	0	0	0	0	0.0%
CAPITAL						
Total Debt Repayment	91,442	91,442	91,442	91,442	0	0.0%
Roads - Debt Pymt - Interest	12,168	10,998	10,998	9,811	(1,187)	(10.8%)
Roads - Debt Pymt - Principal	79,274	80,444	80,444	81,631	1,187	(10.8%)
	70.074	00.444	00.444	04.004	4 4 0 7	4 50/
Total Winter Control	277,669	329,802	299,000	318,000	19,000	6.4%
Winter Ctrl - Sand & Salt	34,406	57,938	47,000	52,000	5,000	10.6%
Winter Ctrl - Rent - Equipment	21,221	23,964	30,000	30,000	0	0.0%
Winter Ctrl - Contracted Service	204,599	225,748	200,000	210,000	10,000	5.0%
Winter Ctrl - Materials	17,443	22,152	22,000	26,000	4,000	18.2%
WINTER CONTROL						
Total Fuel & Oils	197,192	331,391	216,000	331,391	115,391	53.4%
FUEL & OILS Roads - Fuel/Oil/Lubricants	197,192	331,391	216,000	331,391	115,391	53.4%
Total Machinery & Equipment	170,670	168,243	172,950	170,700	(2,250)	(1.3%)
Miscellaneous Equipment Maintenance	27,448	31,073	26,750	27,000	250	0.9%
Pickup Truck Maintenance	37,586	22,485	15,000	13,700	(1,300)	(8.7%)
Heavy Equipment (Truck) Maintenance	49,109	75,495	59,200	73,000	13,800	23.3%
Grader Maintenance	56,527	39,190	72,000	57,000	(15,000)	(20.8%)
MACHINERY & EQUIPMENT						
	December	December	Budget	Budget	\$ Variance	% Variance



	2021 YTD	2022 YTD	2022	2023		
	December	December	Budget	Budget	\$ Variance	% Variance
ENVIRONMENTAL SERVICES						
STORM SEWER SYSTEM						
EXPENDITURES						
OPERATING						
Storm Sewers - Materials	0	0	1,000	1,000	0	0.0%
Storm Sewers - Consultant/Professional Services	7,623	7,813	9,200	9,200	0	0.0%
Total Expenditures	7,623	7,813	10,200	10,200	0	0.0%
Total - Storm Sewer System	7,623	7,813	10,200	10,200	0	0.0%
-			,			
WATER / WASTEWATER ADMINISTRATION						
REVENUES						
USER FEES						
W/WW Admin - Service Recovery Fees	(25,806)	(7,387)	(10,000)	(10,000)	0	0.0%
Total Revenues	(25,806)	(7,387)	(10,000)	(10,000)	0	0.0%
EXPENDITURES						
SALARIES & BENEFITS						
W/WW Admin - Salaries & Wages	186,892	205,592	206,905	249,817	42,912	20.7%
W/WW Admin - Employee Benefits	52,278	57,463	54,529	53,147	(1,382)	(2.5%
Total Salaries & Benefits	239,170	263,055	261,434	302,964	41,530	15.9%
OPERATING						
W/WW Admin - Travel, Expenses & Mileage	0	10	200	200	0	0.0%
W/WW Admin - Training/Seminars/Conferences	1,984	1,773	2,000	3,500	1,500	75.0%
W/WW Admin - Telecommunications	521	506	553	400	(153)	(27.7%
W/WW Admin - Utilities	3,312	5,269	3,915	5,300	1,385	35.4%
W/WW Admin - Janitorial Exp	0	320	100	350	250	250.0%
W/WW Admin - R & M - Bldg	53	688	200	250	50	25.0%
W/WW Admin - R & M-Vehicle	359	0	1,500	2,500	1,000	66.7%
W/WW Admin - Advertising	209	441	434	600	166	38.2%
W/WW Admin - Office/Meeting Supplies	604	1,148	500	750	250	50.0%
W/WW Admin - Tools/Equipment	3,530	4,282	4,400	12,600	8,200	186.4%
W/WW Admin - Fuel/Oil/Lubricants	7,030	7,658	8,000	8,000	0	0.0%
W/WW Admin - Memberships/Dues/Subscriptions	2,108	2,053	2,200	2,200	0	0.0%
W/WW Admin - Testing	20	150	500	500	0	0.0%
W/WW Admin - Consultant/Professional Services	3,242	5,520	4,000	5,000	1,000	25.0%
W/WW Admin - Supplies	3,049	11,000	4,000	7,000	3,000	75.0%
W/WW Admin - Expenditure Recoverable	8,522	47,025	15,000	30,000	15,000	100.0%
W/WW Admin - Clothing Allowance	158	92	800	800	0	0.0%
W/WW Admin - Chrg from Administration	34,940	36,652	36,652	39,035	2,383	6.5%
Total Operating	69,641	124,587	84,954	118,985	34,031	40.1%
CAPITAL Capital - W/WW Admin - Vehicles	0	0	0	60,000	60,000	0.0%
Capital - WWW Admin - Venicles	0					
	U	0	0	60,000	60,000	0.0%
OTHER ITEMS						
W/WW Admin - Chrg to Other Job	(283,002)	(380,254)	(336,388)	(471,949)	(135,561)	40.3%
Total Other Items	(283,002)	(380,254)	(336,388)	(471,949)	(135,561)	40.3%
Total Expenditures	(283,002)	7,388	10,000	(471,949)	(135,561)	40.3 %
Total - Water / Wastewater Administration	23,809	1	0	0	0	0.0%
Total - ENVIRONMENTAL SERVICES	-		-	-		
I ULAI - EINVIKUNIVIEIN I AL JEKVICEJ	7,626	7,814	10,200	10,200	0	0.0%



	2021 YTD	2022 YTD	2022	2023		
	December	December	Budget	Budget	\$ Variance	% Variance
RECREATION & CULTURAL SERVICES						
FACILITIES & RECREATION PROGRAMS						
REVENUES						
USER FEES						
Total Revenues	0	0	0	0	0	0.0%
EXPENDITURES						
SALARIES & BENEFITS						
Community Services ADM -Salaries & Wages	5,407	5,645	5,672	27,502	21,830	384.9%
Facilities & Rec Programs-Employee Benefits	1,977	0	2,074	5,646	3,572	172.2%
Total Salaries & Benefits	7,384	5,645	7,746	33,148	25,402	327.9%
OPERATING						
Facilities & Rec Programs - Materials	2,222	6,161	2,820	2,900	80	2.8%
Facilities & Rec Programs - Program Exp	1,360	3,056	6,000	6,000	0	0.0%
Facilities & Rec -Tennis Courts - Utilities	711	788	766	889	123	16.1%
Facilities & Rec - Victoria Park - Operating Exp	0	0	0	1,000	1,000	0.0%
Facilities & Rec - Victoria Park-R&M-Bldg Bandshel	34	0	200	200	0	0.0%
Total Operating	4,327	10,005	9,786	10,989	1,203	12.3%
OTHER ITEMS						
Facilities & Rec - Parkland -Trans from Reserves	0	0	0	(32,000)	(32,000)	0.0%
Total Other Items	0	0	0	(32,000)	(32,000)	0.0%
Total Expenditures	11,711	15,650	17,532	12,137	(5,395)	(30.8%)
Total Facilities & Recreation Programs	11,711	15,650	17,532	12,137	(5,395)	(30.8%)
LOCAL RECREATION BOARDS & COMMITTE						
EXPENDITURES						
Grey Hall Boards	1,200	(4,047)	4,000	4,500	500	12.5%
McKillop Rec Boards	(20,196)	(3,106)	3,000	3,000	0	0.0%
Brussels Homecoming	1	0	0	0	0	0.0%
BMG Catering	(509)	0	0	0	0	0.0%
Total Local Recreation Boards & Committees	(19,504)	(7,153)	7,000	7,500	500	7.1%
Total - RECREATION & CULTURAL SERVICE	(7,793)	8,497	24,532	19,637	(4,895)	(20.0%)



	2021 YTD	2022 YTD	2022	2023		
	December	December	Budget	Budget	\$ Variance	% Variance
LIBRARIES						
BRUSSELS LIBRARY REVENUES						
OTHER MUNICIPALITIES						
Brussels Library - Rev - County	(11,000)	(12,000)	(12,000)	(12,000)	0	0.0%
Brussels Library - Rev - County Heritage	(1,000)	0	0	0	0	0.0%
Total Other Municipalities	(12,000)	(12,000)	(12,000)	(12,000)	0	0.0%
DONATIONS						
Total Donations	0	0	0	0	0	0.0%
USER FEES	(10)	(2.12)	(000)	()		
Brussels Library - Rev - Rent Total User Fees	(40)	(240)	(300)	(200)	100	(33.3%)
Total Oser Fees	(40) (12,040)	(240)	(300)	(200) (12,200)	100 100	(33.3%)
	(12,040)	(12,240)	(12,300)	(12,200)	100	(0.8%)
EXPENDITURES						
SALARIES & BENEFITS						
Brussels Library - Salaries & Wages	5,185	3,950	4,913	2,371	(2,542)	(51.7%)
Brussels Library - Employee Benefits	455	369	433	474	41	9.5%
Total Salaries & Benefits	5,640	4,319	5,346	2,845	(2,501)	(46.8%)
OPERATING						
Brussels Library - Operating Exp	0	63	0	0	0	0.0%
Brussels Library - Utilities	4,373	4,967	4,906	4,868	(38)	(0.8%)
Brussels Library - Janitorial Exp	1,087	4,124	1,126	7,552	6,426	570.7%
Brussels Library - R & M-Bldg	2,846	2,351	2,100	2,500	400	19.0%
Brussels Library - Insurance	490	564	564	632	68	12.1%
Total Operating Total Expenditures	8,796	12,069 16,388	8,696	15,552	6,856	78.8%
Total Brussels Library	14,436 2,396	4,148	14,042 1,742	18,397 6, 197	4,355 4,455	31.0% 255.7%
	2,390	4,140	1,742	0,197	4,455	255.7 /0
SEAFORTH LIBRARY						
REVENUES						
OTHER MUNICIPALITIES						
Seaforth Library - Rev - County	(15,000)	(15,000)	(15,000)	(15,000)	0	0.0%
Total Revenues	(15,000)	(15,000)	(15,000)	(15,000)	0	0.0%
EXPENDITURES						
OPERATING	/ -					
Seaforth Library - Utilities	5,216	5,966	5,795	6,324	529	9.1%
Seaforth Library - Janitorial Exp	2,600	2,587	2,627	2,650	23	0.9%
Seaforth Library - R & M-Bldg Seaforth Library - Insurance	1,526	1,227	4,000	1,000	(3,000)	(75.0%)
Seaforth Library - Insurance Seaforth Library - Contracted Services	1,100 4,467	1,265 3,248	1,265 4,430	1,455 4,600	190 170	15.0% 3.8%
Total Operating	14,909	14,293	18,117	16,029	(2,088)	(11.5%)
	14,000	14,200	10,117	10,020	(2,000)	(11.070)
CAPITAL						
Total Capital	0	0	0	0	0	0.0%
Total Expenditures	14,909	14,293	18,117	16,029	(2,088)	(11.5%)
Total Seaforth Library	(91)	(707)	3,117	1,029	(2,088)	(67.0%)
Total - LIBRARIES	2,305	3,441	4,859	7,226	2,367	48.7%
MUSEUM & LACAC						
REVENUES						
DONATIONS						
Total Donations	0	0	0	0	0	0.0%
USER FEES Total User Fees						0.00/
Total User Fees	0	0	0	0	0	0.0%
	J	U	0	J	J	0.0%
EXPENDITURES						
SALARIES & BENEFITS						
Museum & LACAC - Honorariums	633	0	1,500	1,500	0	0.0%
Total Salaries & Benefits	633	0	1,500	1,500	0	0.0%
		-	,			
1 · · · · · · · · · · · · · · · · · · ·						
OPERATING						



	1,411	0	2,400	2,400	U	0.0%
Total - MUSEUM & LACAC	1.411	٥	2,400	2,400	0	0.0%
Total Expenditures	1,411	0	2,400	2,400	0	0.0%
Total Operating	778	0	900	900	0	0.0%
Museum & LACAC - Program Exp	28	0	50	50	0	0.0%
Museum & LACAC - Membership/Dues/Subscriptions	750	0	750	750	0	0.0%
	December	December	Budget	Budget	\$ Variance	% Variance
	2021 YTD	2022 YTD	2022	2023		



	2021 YTD	2022 YTD	2022	2023		
	December	December	Budget	Budget	\$ Variance	% Variance
PLANNING & ZONING REVENUES						
USER FEES						
PIng & Zoning - Rev-Rezoning/Minor Variance Fee	(43,028)	(31,424)	(40,000)	(30,000)	10,000	(25.0%
PIng & Zoning - Rev-Parkland Fees	(9,000)	(9,752)	(8,000)	(8,000)	0	0.0%
Total Revenues	(52,028)	(41,176)	(48,000)	(38,000)	10,000	(20.8%
EXPENDITURES						
OPERATING						
PIng & Zoning - Advertising	0	361	1,000	1,000	0	0.0%
PIng & Zoning - Contracted Services	18,114	1,047	30,000	25,000	(5,000)	(16.7%
Total Operating	18,114	1,408	31,000	26,000	(5,000)	(16.1%
OTHER ITEMS						
Ping & Zoning - Transfer to Reserves	9,000	9,752	8,000	8,000	0	0.0%
Total Other Items	9,000	9,752	8,000	8,000 8,000	0	0.0%
Total Expenditures	27,114	11,160	39,000	34,000	(5,000)	(12.8%
Total Planning & Zoning	(24,914)	(30,016)	(9,000)	(4,000)	5,000	(55.6%
ECONOMIC DEVELOPMENT						
REVENUES						
PROVINCIAL						
Total Provincial	0	0	0	0	0	0.0%
	(12.22)					
Econo Dev - Rev - County	(10,000)	0	0	0	0	0.0%
Total Other Municipalities	(10,000)	0	0	0	0	0.0%
DONATIONS						
Econo Dev - Rev - Donations	(12,500)	0	0	0	0	0.0%
Total Donations	(12,500)	0	0	0	0	0.0%
USER FEES						
Econo Dev - Rev - Sales	(450)	0	0	0	0	0.0%
Total User Fees	(450)	0	0	0	0	0.0%
Total Revenues	(22,950)	0	0	0	0	0.0%
EXPENDITURES						
SALARIES & BENEFITS						
Salaries & Benefits	38,013	0	57,740	112,444	54,704	94.7%
Total Salaries & Benefits	38,013	0	57,740	112,444	54,704	94.7%
	,	-	,	,		
OPERATING						
Econo Dev - Travel/Expenses/Mileage	34	0	1,200	1,200	0	0.0%
Econo Dev - Training/Seminars/Conferences	(754)	0	1,500	5,000	3,500	233.3%
Econo Dev - Marketing/Promotions	20,956	3,876	5,000	8,000	3,000	60.0%
Econo Dev - Telecommunications	256	690	400	1,100	700	175.0%
Econo Dev - Advertising	(2,467)	3,765	5,000	5,000	0	0.0%
Econo Dev - Office/Meeting Supplies	498	0	1,500	1,500	0	0.0%
Econo Dev - Tools/Equipment Econo Dev - Membership/Dues/Subscription	295 1,342	(4,200)	1,200	1,200	0 50	0.0%
Econo Dev - Membership/Dues/Subscription Econo Dev - Consultant/Professional Services	1,342	293 50,747	1,550 25,000	1,600 0	(25,000)	(100.0%
Econo Dev - Program Exp	0	455	10,000	0	(23,000)	(100.0%
Econo Dev - Frogram Exp Econo Dev - Tourism Initiatives	0	1,636	2,000	2,000	(10,000)	0.0%
Total Operating	20,160	57,262	54,350	26,600	(27,750)	(51.1%
OTHER ITEMS						
Econo Dev - Transfer from Reserves	0	0	(25,000)	(30,000)	(5,000)	20.0%
Total Other Items	0	0	(25,000)	(30,000)	(5,000)	20.0%
Total Expenditures	58,173	57,262	87,090	109,044	21,954	25.2%
Total Economic Development	35,223	57,262	87,090	109,044	21,954	25.2%
WIN THIS SPACE						
Total Win This Space	0	0	0	0	0	0.0%
DIGITAL SERVICE SQUAD						
Total Digital Service Squad	0	0	0	0	0	0.0%



	2021 YTD	2022 YTD	2022	2023		
	December	December	Budget	Budget	\$ Variance	% Variance
INTERNATIONAL PLOWING MATCH						
Total International Plowing Match	0	0	0	0	0	0.0%
BRUSSELS BUILD						
Total Brussels Build	0	0	0	0	0	0.0%
BRUSSELS BUSINESS & CULTURAL CENTRE						
REVENUES						
PRIOR YEAR (SURPLUS) / DEFICIT						
Total Prior Year (Surplus) / Deficit	0	0	0	0	0	0.0%
USER FEES						
Total User Fees	0	0	0	0	0	0.0%
Total Revenues	0	0	0	0	0	0.0%
EXPENDITURES						
SALARIES & BENEFITS						
Total Salaries & Benefits	0	0	0	0	0	0.0%
OPERATING						
Total Operating	0	0	0	0	0	0.0%
DEBT						
Total Debt	0	0	0	0	0	0.0%
Total Expenditures	0	0	0	0	0	0.0%
Total Brussels Business & Cultural Centre	0	0	0	0	0	0.0%
Total - PLANNING & DEVELOPMENT	10,309	27,246	78,090	105,044	26,954	34.5%



	2021 YTD	2022 YTD	2022	2023		
	December	December	Budget	Budget	\$ Variance	% Variance
SEAFORTH BIA						
REVENUES						
PRIOR YEAR (SURPLUS) / DEFICIT						
Total Prior Year (Surplus) / Deficit	0	0	0	0	0	0.0%
TAXATION						
BIA - Rev - Levy/Taxation	(23,000)	(23,000)	(23,000)	(24,000)	(1,000)	4.3%
Total Taxation	(23,000)	(23,000)	(23,000)	(24,000)	(1,000)	4.3%
FEDERAL						
BIA - Rev - Federal Revenue	0	(5,000)	(5,000)	0	5,000	(100.0%)
Total Federal	0	(5,000)	(5,000)	0	5,000	(100.0%
DONATIONS						
BIA - Rev - Donations	(11,000)	(6,600)	0	0	0	0.0%
Total Donations	(11,000)	(6,600)	0	0	0	0.0%
USER FEES						
BIA - Rev - Memberships	(1,560)	(1,680)	(1,560)	(1,560)	0	0.0%
BIA - Rev - Gift Certificates	(7,100)	(4,442)	(5,000)	(4,000)	1,000	(20.0%)
BIA - Rev - Smart Money	0	(60)	0	0	0	0.0%
BIA - Rev - Special Events/Projects	0	(8,200)	0	0	0	0.0%
Total User Fees	(8,660)	(14,382)	(6,560)	(5,560)	1,000	(15.2%
INTEREST						
BIA - Rev - Interest	(12)	(214)	(25)	(25)	0	0.0%
Total Interest	(12)	(214)	(25)	(25)	0	0.0%
OTHER REVENUE						
Total Other Revenue	0	0	0	0	0	0.0%
Total Revenues	(42,672)	(49,196)	(34,585)	(29,585)	5,000	(14.5%
EXPENDITURES						
OPERATING						
BIA - Training/Seminars/Conferences	579	2,214	2,000	2,000	0	0.0%
BIA - Marketing/Promotions	1,056	4,016	4,500	3,500	(1,000)	(22.2%)
BIA - Information Booth/Tourism	1,409	226	2,000	500	(1,500)	(75.0%)
BIA - Advertising	3,409	6,169	3,000	3,500	500	16.7%
BIA - Computer Software/Support	906	904	1,000	1,000	0	0.0%
BIA - Office/Meeting Supplies	333	361	250	500	250	100.0%
BIA - TD Mural/Plaques/Sound System	3,959	1,338	0	500	500	0.0%
BIA - Memberships/Dues/Subscriptions	0	243	0	430	430	0.0%
BIA - Property Taxes (Info Booth)	878	884	960	960	0	0.0%
BIA - Other Events	200	1,107	500	1,000	500	100.0%
BIA - Program Supplies	0	376	0	0	0	0.0%
BIA - Gift Certificate Redemption Account BIA - Summer Event	7,100	13,092 8,742	5,000 2,500	4,000	(1,000)	(20.0%)
BIA - Christmas Event	2,903	2,880	6,000	5,000	(1,000)	(16.7%)
BIA - Garbage Recepticals/Furnishings/Decorations	19,878	11,553	12,000	4,650	(7,350)	(61.3%)
BIA - Chrg from Administration	1,130	1,185	1,185	1,262	77	6.5%
Total Operating	43,740	55,290	40,895	32,802	(8,093)	(19.8%
OTHER ITEMS		0	0	(3,752)	(3,752)	0.0%
OTHER ITEMS BIA - Seaforth BIA Reserve - Trans to Reserves	(1.067)	U 1		(0,, 02)	(3,102)	0.070
OTHER ITEMS BIA - Seaforth BIA Reserve - Trans to Reserves BIA - Seaforth BIA Reserve - Trans from Reserves	(1,067)		(6,310)	535	6,845	(108.5%)
BIA - Seaforth BIA Reserve - Trans to Reserves	0	(6,094) (6,094)	(6,310) (6,310)	535 (3,217)	6,845 3,093	(108.5%) (49.0%
BIA - Seaforth BIA Reserve - Trans to Reserves BIA - Seaforth BIA Reserve - Trans from Reserves	. ,	(6,094)				(108.5%) (49.0%) (14.5%)



	2021 YTD	2022 YTD	2022	2023		
	December	December	Budget	Budget	\$ Variance	% Variance
AGRICULTURE & REFORESTATION						
GENERAL						
REVENUES						
PROVINCIAL						
Drains - Rev - Prov - Drainage Grants	(9,606)	(3,505)	0	(4,004)	(4,004)	0.0%
Total Provincial	(9,606)	(3,505)	0	(4,004)	(4,004)	0.0%
USER FEES						
Drains - Rev - Service Recovery Fee	(75)	(120)	0	0	0	0.0%
Drains - Rev - Drains Recovered	(16,407)	(43,203)	(55,000)	(55,000)	0	0.0%
Total User Fees	(16,482)	(43,323)	(55,000)	(55,000)	0	0.0%
Total Revenues	(26,088)	(46,828)	(55,000)	(59,004)	(4,004)	7.3%
EXPENDITURES						
OPERATING		1				
Drains - Municipal Maintenance	21,026	164,464	55,000	55,000	0	0.0%
Total Expenditures	21,026	164,464	55,000	55,000	0	0.0%
Total General	(5,062)	117,636	0	(4,004)	(4,004)	0.0%
	(0,002)	,		(1,001)	(1,001)	0107
DRAINAGE SUPERINTENDENT		İ				
REVENUES						
PROVINCIAL						
Drains Superintendent - Rev-Superintendent Grant	(27,822)	(26,941)	(32,500)	(39,446)	(6,946)	21.4%
Total Revenues	(27,822)	(26,941)	(32,500)	(39,446)	(6,946)	21.4%
Total Revenues	(27,822)	(20,941)	(32,500)	(39,440)	(0,940)	21.47
EXPENDITURES						
SALARIES & BENEFITS						
	0	25.225	0	00.000	00.000	0.0%
Drain Superintendent - Salaries & Wages	0	35,325	0	80,992	80,992	0.0%
Drain Superintendent - Employee Benefits	0	10,689	0	22,230	22,230	0.0%
Total Salaries & Benefits	0	46,014	0	103,222	103,222	0.0%
OPERATING						
Drain Superintendent - Materials	0	351	400	400	0	0.0%
Drain Superintendent - Contracted Services - DNU	50,290	33,075	65,000	0	(65,000)	(100.0%
Total Operating	50,290	33,426	65,400	400	(65,000)	(99.4%
Total Expenditures	50,290	79,440	65,400	103,622	38,222	58.4%
Total Drainage Superintendent	22,468	52,499	32,900	64,176	31,276	95.1%
CAPITAL DRAINS						
EXPENDITURES						
CAPITAL						
Capital - Drains - Rev - Drains Recovered	0	(241,008)	(500,000)	0	500,000	(100.0%
Capital - Drains - Expenses	0	477,204	500,000	0	(500,000)	(100.0%
Total Expenditures	0	236,196	0	0	0	0.0%
Total Capital Drains	0	236,196	0	0	0	0.0%
TDL						
REVENUES						
USER FEES						
TDL - Rev - Service Recovery Fees	(870)	(820)	(870)	0	870	(100.0%
Total Revenues	(870)	(820)	(870)	0	870	(100.0%
	()	· · · /				
EXPENDITURES						
DEBT						
TDL - Debt Pymt - Principal	774	820	820	0	(820)	(100.0%
TDL - Debt Pymt - Interest	96	49	50	0	(50)	(100.0%
Total Expenditures						
	870	869	870	0	(870)	(100.0%
	0	49	0	0	0	0.0%
Total - AGRICULTURE & REFORESTATION	17,406	406,380	32,900	60,172	27,272	82.9%
Total Municipality of Huron East	448,113	(4,893,511)	556,152	45,823	(510,329)	(91.8%